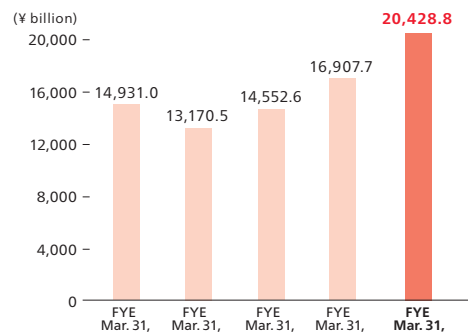


10-Year Summary

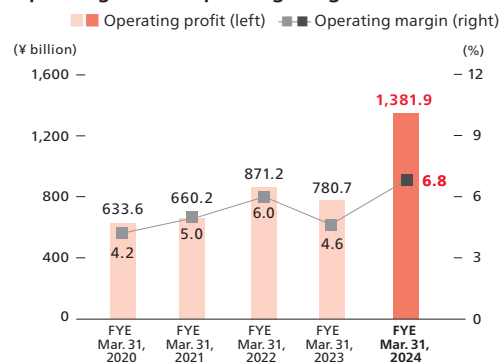
Financial Information

IFRS: (Unit: million yen)

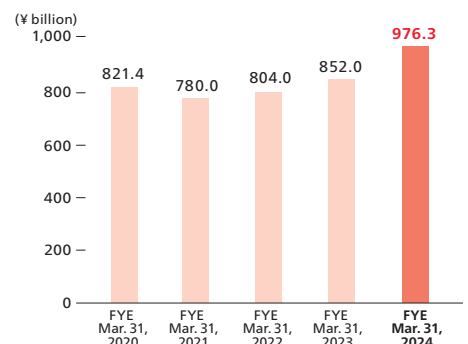
Sales Revenue



Operating Profit / Operating Margin



R&D Expenses



	Fiscal Years Ended March 31										
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Sales, profits and dividends											
Sales revenue	¥12,506,091	¥13,328,099	¥14,601,151	¥13,999,200	¥15,361,146	¥15,888,617	¥14,931,009	¥13,170,519	¥14,552,696	¥16,907,725	¥20,428,802
Operating profit	823,864	670,603	503,376	840,711	833,558	726,370	633,637	660,208	871,232	780,769	1,381,977
Operating margin	6.6%	5.0%	3.4%	6.0%	5.4%	4.6%	4.2%	5.0%	6.0%	4.6%	6.8%
Share of profit of investments accounted for using the equity method	130,916	96,097	126,001	164,793	247,643	228,827	164,203	272,734	202,512	117,445	110,817
Profit before income taxes	933,903	806,237	635,450	1,006,986	1,114,973	979,375	789,918	914,053	1,070,190	879,565	1,642,384
Income tax expense	(267,992)	(245,139)	(229,092)	(327,592)	13,666	(303,089)	(279,986)	(218,609)	(309,489)	(162,256)	(459,794)
Profit for the year	665,911	561,098	406,358	679,394	1,128,639	676,286	509,932	695,444	760,701	717,309	1,182,590
Profit for the year attributable to owners of the parent	624,703	509,435	344,531	616,569	1,059,337	610,316	455,746	657,425	707,067	651,416	1,107,174
Cash dividends paid during the period	142,381	158,601	158,601	162,205	174,221	194,271	196,795	145,090	188,402	213,475	241,865
Research and development expenses	625,698	670,331	719,810	659,918	730,734	820,037	821,478	780,065	804,025	852,067	976,366
Interest expense	12,803	18,194	18,146	12,471	12,970	13,217	24,689	13,877	16,867	36,112	59,631
Assets, liabilities and equity											
Total assets	¥16,048,438	¥18,425,837	¥18,229,294	¥18,958,123	¥19,349,164	¥20,419,122	¥20,461,465	¥21,921,030	¥23,973,153	¥24,670,067	¥29,774,150
Financing liabilities (Non-current liabilities)	3,224,512	3,926,276	3,736,628	4,022,190	3,881,749	4,142,338	4,221,229	4,715,361	4,984,252	4,373,973	6,057,967
Equity attributable to owners of the parent	6,335,534	7,108,627	6,761,433	7,295,296	7,933,538	8,267,720	8,012,259	9,082,306	10,472,824	11,184,250	12,696,995
Additions to property, plant and equipment	803,231	703,920	687,306	588,360	484,778	466,657	455,169	390,081	366,829	578,063	482,472
Depreciation	419,022	451,052	486,410	484,133	513,455	499,036	470,320	428,063	438,269	512,501	563,954
Net cash provided by operating activities	449,108	1,020,404	1,390,995	885,073	987,671	775,988	979,415	1,072,379	1,679,622	2,129,022	747,278
Net cash used in investing activities	(921,023)	(840,496)	(875,077)	(650,618)	(615,113)	(577,555)	(619,481)	(796,881)	(376,056)	(678,060)	(867,267)
Net cash used in financing activities	355,458	12,488	(95,299)	115,423	(174,334)	22,924	(87,411)	(283,980)	(615,718)	(1,468,359)	918,646
(Unit: yen)											
Per common share*1											
Profit for the year attributable to owners of the parent											
Basic	¥115.54	¥94.22	¥63.72	¥114.03	¥196.93	¥115.33	¥86.71	¥126.92	¥137.03	¥128.01	¥225.88
Diluted	115.54	94.22	63.72	114.03	196.93	115.33	86.71	126.92	137.03	128.01	225.88
Dividends	82	88	88	92	100	111	112	110	120	120	126
Shareholders' equity attributable to owners of the parent	1171.76	1314.74	1250.53	1349.27	1487.12	1566.25	1546.82	1753.35	2040.77	2239.98	2,629.37
(Unit: million yen)											
Sales											
Sales revenue*2											
Japan	¥1,920,114	¥1,800,439	¥1,754,167	¥1,799,772	¥1,919,130	¥2,042,891	¥1,985,945	¥1,849,268	¥1,943,649	¥2,013,095	¥2,242,213
	15%	14%	12%	13%	12%	13%	14%	13%	13%	12%	11%
Overseas	10,585,977	11,527,660	12,846,984	12,199,428	13,442,016	13,845,726	12,945,064	11,321,251	12,609,047	14,894,630	18,186,589
	85%	86%	88%	87%	88%	87%	87%	86%	87%	88%	89%
Total	¥12,506,091	¥13,328,099	¥14,601,151	¥13,999,200	¥15,361,146	¥15,888,617	¥14,931,009	¥13,170,519	¥14,552,696	¥16,907,725	¥20,428,802
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
(Unit: thousand units)											
Unit sales											
Motorcycle Business	17,008	17,592	17,055	17,661	19,554	20,238	19,340	15,132	17,027	18,757	18,819
Automobile Business	4,340	4,367	4,743	5,028	5,199	5,323	4,790	4,546	4,074	3,687	4,109
Power Products Business	6,018	5,983	5,965	6,121	6,262	6,301	5,701	5,623	6,200	5,645	3,812
Number of associates (Unit: persons)	199,368	204,730	208,399	211,915	215,638	219,722	218,674	211,374	204,035	197,039	194,993
Exchange rate (yen amounts per U.S. dollar)											
Average rates for the period	100	110	120	108	111	111	109	106	112	136	145

*1 As of September 30, 2023, our company has conducted a stock split at a ratio of 3 shares for every 1 share of common stock, with October 1, 2023, as the effective date. The basic profit for the year per common share (attributable to owners of the parent), diluted profit for the year per commonshare (attributable to owners of the parent), and shareholders' equity attributable to owners of the parcommon per share have been calculated as if the stock split had been conducted at the beginning of FYE Mar. 31, 2014.

*2 The geographic breakdown of sales amounts is based on the location of customers.

Company Overview

Company Overview (As of March 31, 2024)

Company Name	Honda Motor Co., Ltd.	Number of Associates	
Head Office	2-1-1 Minami-Aoyama, Minato-ku, Tokyo	Consolidated 194,993 /Non-consolidated 32,443	
Established	September 1948	Consolidated Subsidiaries 289 companies	
Capital	86 billion yen	Affiliates Accounted for under the Equity Method	71 companies

Stock Information

Stock Exchange Listings

Domestic: Tokyo Stock Exchange

Overseas: New York Stock Exchange

Securities Code Number 7267

Number of Shares per Trading Unit 100

Transfer Agent for Common Stock

Mitsubishi UFJ Trust and Banking Corporation
4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo

Breakdown of Shareholders by Type (As of March 31, 2024)

Number of Shares Authorized 7,086,000,000

Total Number of Shares Issued 5,280,000,000



Major Shareholders (As of March 31, 2024)

Individual or Organization	Number of Shares Held (thousands)	Percentage against Total Shares Issued (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	773,445	16.0
Custody Bank of Japan, Ltd. (Trust Account)	305,126	6.3
Moxley & Co. LLC	259,782	5.4
Meiji Yasuda Life Insurance Company	138,237	2.9
SSBTC CLIENT OMNIBUS ACCOUNT	96,815	2.0
STATE STREET BANK WEST CLIENT – TREATY 505234	95,450	2.0
Nippon Life Insurance Company	85,999	1.8
JPMorgan Securities Japan Co., Ltd.	85,931	1.8
Tokio Marine & Nichido Fire Insurance Co., Ltd.	85,108	1.8
JPMorgan Chase Bank 385781	68,494	1.4

Notes:

- The number of shares described above rounds off figures of less than 1,000 shares.
- Ownership percentages are calculated using the total number of shares issued minus treasury stock (448,749 thousand shares).
- Moxley & Co. LLC is an official holder of stock of JPMorgan Chase Bank, which is a depository institution for American Depository Receipts (ADRs).

Production Structure

The Corporate Strategy Division plays the lead role in planning and formulating the overall composition of the integrated report. With the cooperation of each division, we published the integrated report after holding repeated discussions regarding the value creation diagrams, concepts, composition, content and designs and obtaining the approval of management.

This report has been structured to communicate to all stakeholders in and outside Honda its initiatives for further improving its corporate value and how it will continue bringing joy to society.

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