

CONSOLIDATED FINANCIAL SUMMARY 1
FOR THE FISCAL YEAR ENDED MARCH 31, 2026

Sales revenue Breakdown by geographical markets based on the location of the external customers

		Yen (millions)			
		Year ended Mar. 31, 2025	Year ended Mar. 31, 2026	change	%
Total		21,688,767	21,796,610	107,843	0.5
	Japan	2,477,674	2,536,909	59,235	2.4
	North America	12,798,361	12,578,818	(219,543)	(1.7)
	Europe	938,453	1,005,509	67,056	7.1
	Asia	4,108,992	4,094,879	(14,113)	(0.3)
	Other Regions	1,365,287	1,580,495	215,208	15.8
Motorcycle Business		3,626,603	4,018,837	392,234	10.8
	Japan	106,632	113,294	6,662	6.2
	North America	347,504	351,787	4,283	1.2
	Europe	379,432	395,855	16,423	4.3
	Asia	2,078,498	2,256,555	178,057	8.6
	Other Regions	714,537	901,346	186,809	26.1
Automobile Business		14,169,240	13,863,362	(305,878)	(2.2)
	Japan	1,807,346	1,818,129	10,783	0.6
	North America	9,384,627	9,213,428	(171,199)	(1.8)
	Europe	459,756	503,217	43,461	9.5
	Asia	1,954,479	1,765,985	(188,494)	(9.6)
	Other Regions	563,032	562,603	(429)	(0.1)
Financial Services Business		3,507,766	3,529,484	21,718	0.6
	Japan	474,753	506,920	32,167	6.8
	North America	2,938,239	2,895,574	(42,665)	(1.5)
	Europe	21,406	25,446	4,040	18.9
	Asia	13,901	13,864	(37)	(0.3)
	Other Regions	59,467	87,680	28,213	47.4
Power Products and Other Businesses		385,158	384,927	(231)	(0.1)
	Japan	88,943	98,566	9,623	10.8
	North America	127,991	118,029	(9,962)	(7.8)
	Europe	77,859	80,991	3,132	4.0
	Asia	62,114	58,475	(3,639)	(5.9)
	Other Regions	28,251	28,866	615	2.2

Notes: For detailed information of principal products and services, and functions of each segment, please refer to [6] Notes to Consolidated Financial Statements, [B] Segment Information in Fiscal Year Financial Results.

CONSOLIDATED FINANCIAL SUMMARY 2
FOR THE FISCAL YEAR ENDED MARCH 31, 2026

Unaudited Consolidated Statements of Financial Position
Divided into Non-financial Services Businesses and Finance Subsidiaries

	Yen (millions)	
	Mar. 31, 2025	Mar. 31, 2026
Assets		
< Non-financial Services Businesses >		
Current assets:	8,414,419	9,453,092
Cash and cash equivalents	3,861,749	4,563,468
Trade receivables	1,180,131	1,285,052
Inventories	2,464,711	2,522,264
Other current assets	907,828	1,082,308
Non-current assets:	7,577,834	7,662,757
Investments accounted for using the equity method	1,242,614	1,128,118
Property, plant and equipment	3,196,021	3,183,295
Intangible assets	1,116,103	772,713
Other non-current assets	2,023,096	2,578,631
Total assets	15,992,253	17,115,849
< Finance Subsidiaries >		
Cash and cash equivalents	667,046	503,360
Receivables from financial services, current	2,757,895	3,059,461
Receivables from financial services, non-current	6,172,817	6,836,261
Equipment on operating leases	5,748,187	6,433,793
Other assets	367,403	449,706
Total assets	15,713,348	17,282,581
Reconciling items	(929,734)	(889,145)
Total assets	30,775,867	33,509,285
Liabilities and Equity		
< Non-financial Services Businesses >		
Current liabilities:	3,796,354	5,128,038
Trade payables	1,591,025	1,664,524
Financing liabilities	315,464	507,872
Other current liabilities	1,889,865	2,955,642
Non-current liabilities:	2,191,959	2,639,724
Financing liabilities	330,490	731,025
Retirement benefit liabilities	276,039	296,504
Other non-current liabilities	1,585,430	1,612,195
Total liabilities	5,988,313	7,767,762
< Finance Subsidiaries >		
Financing liabilities, current	4,462,563	4,508,580
Financing liabilities, non-current	6,623,030	7,744,126
Other liabilities	1,649,874	1,847,454
Total liabilities	12,735,467	14,100,160
Reconciling items	(575,735)	(506,709)
Total liabilities	18,148,045	21,361,213
Equity attributable to owners of the parent	12,326,529	11,817,512
Non-controlling interests	301,293	330,560
Total equity	12,627,822	12,148,072
Total liabilities and equity	30,775,867	33,509,285

CONSOLIDATED FINANCIAL SUMMARY 3
FOR THE FISCAL YEAR ENDED MARCH 31, 2026

Unaudited Consolidated Statements of Cash Flows
Divided into Non-financial Services Businesses and Finance Subsidiaries

	Yen (millions)							
	Year ended Mar. 31, 2025				Year ended Mar. 31, 2026			
	Non-financial Services Businesses	Finance Subsidiaries	Reconciling Items	Consolidated	Non-financial Services Businesses	Finance Subsidiaries	Reconciling Items	Consolidated
Cash flows from operating activities:								
Profit (loss) before income taxes	1,350,095	274,517	(306,972)	1,317,640	(549,373)	240,746	(94,673)	(403,300)
Depreciation, amortization and impairment losses excluding equipment on operating leases	738,221	4,642	—	742,863	1,298,483	4,780	—	1,303,263
Share of loss (profit) of investments accounted for using the equity method	(982)	—	—	(982)	162,080	—	—	162,080
Decrease (increase) in trade receivables	58,624	490	10,085	69,199	(52,826)	(1,741)	(1,695)	(56,262)
Decrease (increase) in inventories	(82,667)	3,203	—	(79,464)	84,088	(2,464)	—	81,624
Increase (decrease) in trade payables	98,648	15,917	(1,930)	112,635	2,863	33,256	(6,585)	29,534
Decrease (increase) in receivables from financial services	—	(905,067)	723	(904,344)	—	(246,810)	(113)	(246,923)
Decrease (increase) in equipment on operating leases	—	(690,110)	—	(690,110)	—	(365,571)	—	(365,571)
Dividends received	431,386	4	(305,047)	126,343	186,327	4	(96,248)	90,083
Other, net	(710,186)	11,559	296,999	(401,628)	550,302	(114,012)	104,443	540,733
Net cash provided by (used in) operating activities	1,883,139	(1,284,845)	(306,142)	292,152	1,681,944	(451,812)	(94,871)	1,135,261
Cash flows from investing activities:								
Payments for additions to property, plant and equipment	(515,302)	4,499	—	(510,803)	(640,298)	28,233	—	(612,065)
Payments for additions to and internally developed intangible assets	(333,256)	(3,376)	—	(336,632)	(280,413)	(5,067)	—	(285,480)
Decrease (increase) in other financial assets	(245,614)	(2,771)	277,123	28,738	306,516	11,789	(263,382)	54,923
Other, net	(123,102)	(167)	—	(123,269)	(9,746)	202	—	(9,544)
Net cash provided by (used in) investing activities	(1,217,274)	(1,815)	277,123	(941,966)	(623,941)	35,157	(263,382)	(852,166)
Cash flows from financing activities:								
Proceeds from (repayments of) short-term financing liabilities	(25,754)	644,205	(277,758)	340,693	(11,312)	(937,835)	263,742	(685,405)
Proceeds from long-term financing liabilities	2,390	3,807,042	—	3,809,432	524,861	4,060,826	—	4,585,687
Repayments of long-term financing liabilities	(157,450)	(2,501,076)	—	(2,658,526)	(10,487)	(2,813,631)	—	(2,824,118)
Dividends paid to owners of the parent	(347,805)	—	—	(347,805)	(284,390)	—	—	(284,390)
Other, net	(861,733)	(308,361)	306,777	(863,317)	(827,128)	(96,074)	94,511	(828,691)
Net cash provided by (used in) financing activities	(1,390,352)	1,641,810	29,019	280,477	(608,456)	213,286	358,253	(36,917)
Effect of exchange rate changes on cash and cash equivalents	(38,433)	(18,000)	—	(56,433)	303,821	39,683	—	343,504
Net change in cash and cash equivalents	(762,920)	337,150	—	(425,770)	753,368	(163,686)	—	589,682
Cash and cash equivalents at beginning of period	4,624,669	329,896	—	4,954,565	3,861,749	667,046	—	4,528,795
Cash and cash equivalents at end of period	3,861,749	667,046	—	4,528,795	4,615,117	503,360	—	5,118,477

CONSOLIDATED FINANCIAL SUMMARY 4 FOR THE FISCAL YEAR ENDED MARCH 31, 2026

Supplemental geographical information based on the location of the Company and its subsidiaries

As of and for the year ended March 31, 2025

	Yen (millions)							
	Japan	North America	Europe	Asia	Other Regions	Total	Reconciling Items	Consolidated
Sales revenue:								
External customers	2,845,609	12,774,806	915,417	3,931,659	1,221,276	21,688,767	—	21,688,767
Inter-geographic areas	2,738,895	333,463	30,807	964,657	4,948	4,072,770	(4,072,770)	—
Total	5,584,504	13,108,269	946,224	4,896,316	1,226,224	25,761,537	(4,072,770)	21,688,767
Operating profit (loss)	191,135	435,215	5,328	408,273	177,885	1,217,836	(4,350)	1,213,486
Assets	5,982,647	18,732,923	958,810	3,875,618	1,130,043	30,680,041	95,826	30,775,867
Non-current assets other than financial instruments, deferred tax assets and net defined benefit assets	3,329,692	6,205,578	53,905	678,039	202,667	10,469,881	—	10,469,881

As of and for the year ended March 31, 2026

	Yen (millions)							
	Japan	North America	Europe	Asia	Other Regions	Total	Reconciling Items	Consolidated
Sales revenue:								
External customers	2,882,484	12,554,261	979,070	3,953,462	1,427,333	21,796,610	—	21,796,610
Inter-geographic areas	2,566,808	327,647	36,449	926,975	4,997	3,862,876	(3,862,876)	—
Total	5,449,292	12,881,908	1,015,519	4,880,437	1,432,330	25,659,486	(3,862,876)	21,796,610
Operating profit (loss)	(765,011)	(227,346)	15,849	352,545	214,014	(409,949)	(4,397)	(414,346)
Assets	5,957,858	20,988,173	973,433	4,009,415	1,619,343	33,548,222	(38,937)	33,509,285
Non-current assets other than financial instruments, deferred tax assets and net defined benefit assets	3,212,461	6,609,805	70,687	626,457	250,225	10,769,635	—	10,769,635

Notes:

1. Major countries in each geographic area:

North America	United States, Canada, Mexico
Europe	United Kingdom, Germany, Belgium, Italy, France
Asia	Thailand, China, India, Vietnam, Malaysia
Other Regions	Brazil, Australia

2. Sales revenues between geographic areas are generally made at values that approximate arm's-length prices.

3. Reconciling items include elimination of inter-geographic transactions and balances as well as unallocated corporate assets. Unallocated corporate assets, included in reconciling items as of March 31, 2025 and 2026 amounted to JPY 979,954 million and JPY 976,245 million, respectively, which consist primarily of the Company's cash and cash equivalents and financial assets measured at fair value through other comprehensive income.