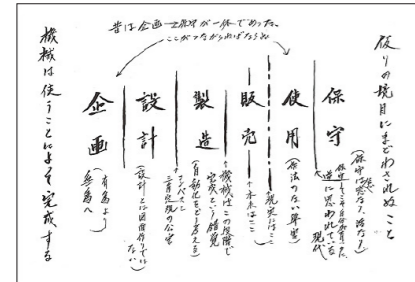


1. Production

1-1 : Origin of Honda's Production Technology

"Honda Motor Company began by making machine tools. The basis of making things is machines, and Honda became what it is today by making those machines. I want those involved in production technologies to take the lead in many areas, rather than working based only on the opinions of the production plants or the R&D center." (Honda Engineering EG 50-year history, "Words of Soichiro Honda")

Pursue the Essence of Monozukuri (from Soichiro Honda's writings)



- Equipment and products are complete only when they are used. Do not be misled by the temporary boundaries of your job.**
- When planning, do not get caught up in immediate problems, but plan in accordance with the principle: plan by pursuing unchanging truths based on analysis of the data currently in your possession.
 - Design does not end when the drawings are completed.
 - Manufacturing is not truly complete once equipment and products are manufactured. That is an illusion
 - Equipment and products are truly complete when they are used in factories and by customers. In the past, planning was an integrated process from concept to design, manufacturing, sales, and maintenance.
 - Equipment and products that are not well understood in terms of operation and use are a major hazard in terms of safety and quality. Usage must be clearly communicated.

Maintenance is the prevention and repair of equipment and product failures, but it is not just repairing what is broken; it is also about preventing and repairing with the other person in mind. Maintenance work has allowed me to grow.

1-2 : Honda Production Technology Philosophy

Founder Soichiro Honda's philosophies of "shortest process and shortest line," "one-process multi-machining," "maximum speed machining without loss," "high efficiency flexibility," and "if it doesn't exist, make it ourselves" is at the heart of Honda's production technologies philosophy. In terms of development technology, universal and logical philosophies such as "world's fastest," "highest speed," "shorter idle time," "simultaneous machining" and "one-chuck multi-machining" are imprinted in Honda's DNA, and has reached the level where many associates in the Production Engineering Division do so unconsciously. Equipment and line systems have undergone various changes, starting with specialized machines, increasing versatility, and then changing to flexible systems, followed by tackling the challenge of electrification and intelligent systems incorporating digital technology.

ホンダものづくりの考え方 'Honda生産技術思想'
 「世の中に無いなら自分達で作れ!」

- 短い工程・短いライン**
 - 短工程を作れ、内外付を通し部品の流れを見直せ
 - 工程は少ないほど品質が高く効率も上がり安全だ
 - 設備(数)は最小限にし、仕事を無くし手間を省く
- 1工程マルチ加工**
 - ワンチェック多工程同時加工の高密度生産
 - 加工基準は厳格だが、ワンチェック多加工できる工夫を
- ロスのない最高スピード加工**
 - 加工法を変えて加工時間を短縮せよ
 - 正確 (N/E) の加工時間を短縮せよ
- 効率の高いフレキシビリティ専用部ミニマム化**
 - 専用機生産ライン並みの高効率・多機種ライン
 - 取換時間短縮、リードタイム短縮、機種チェンジ時間短縮

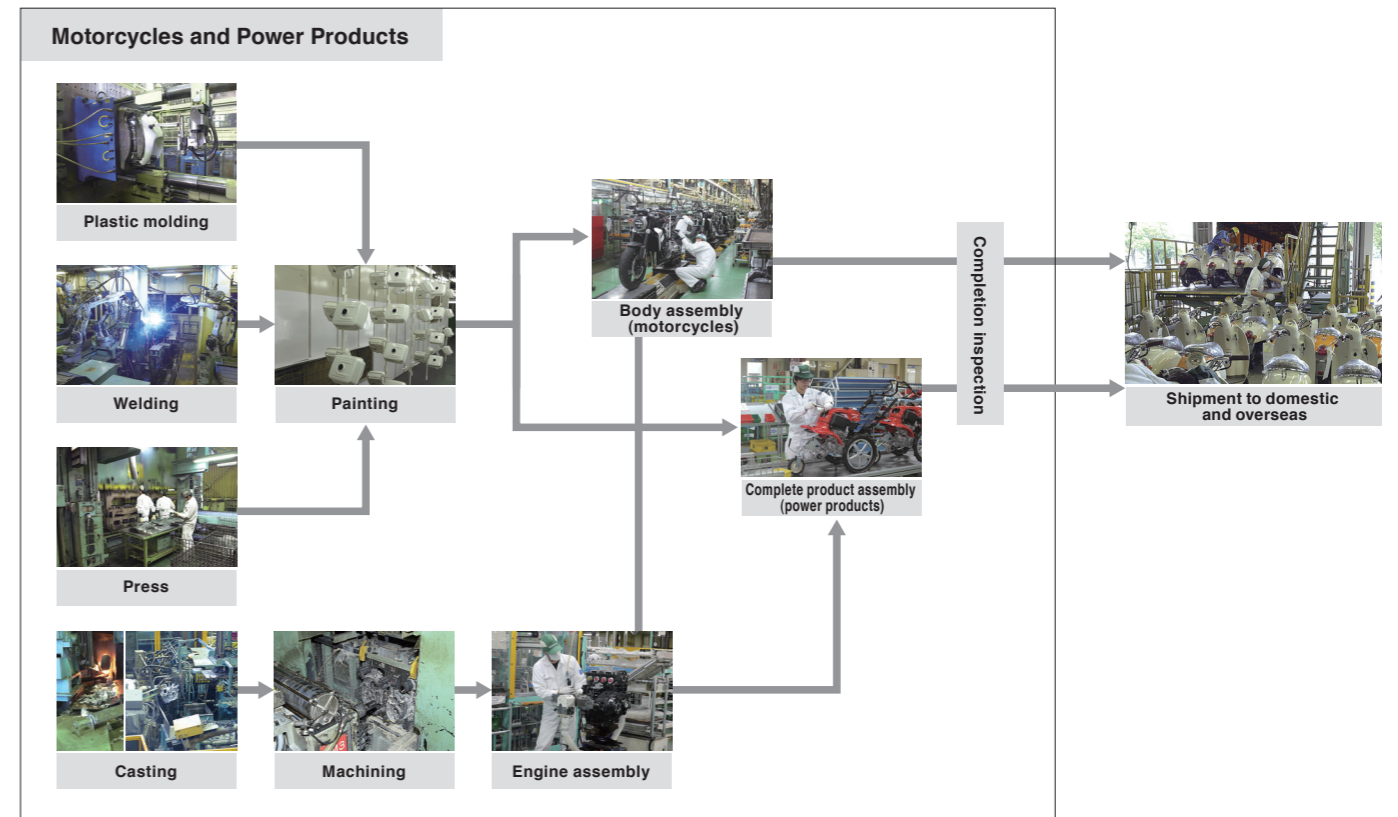
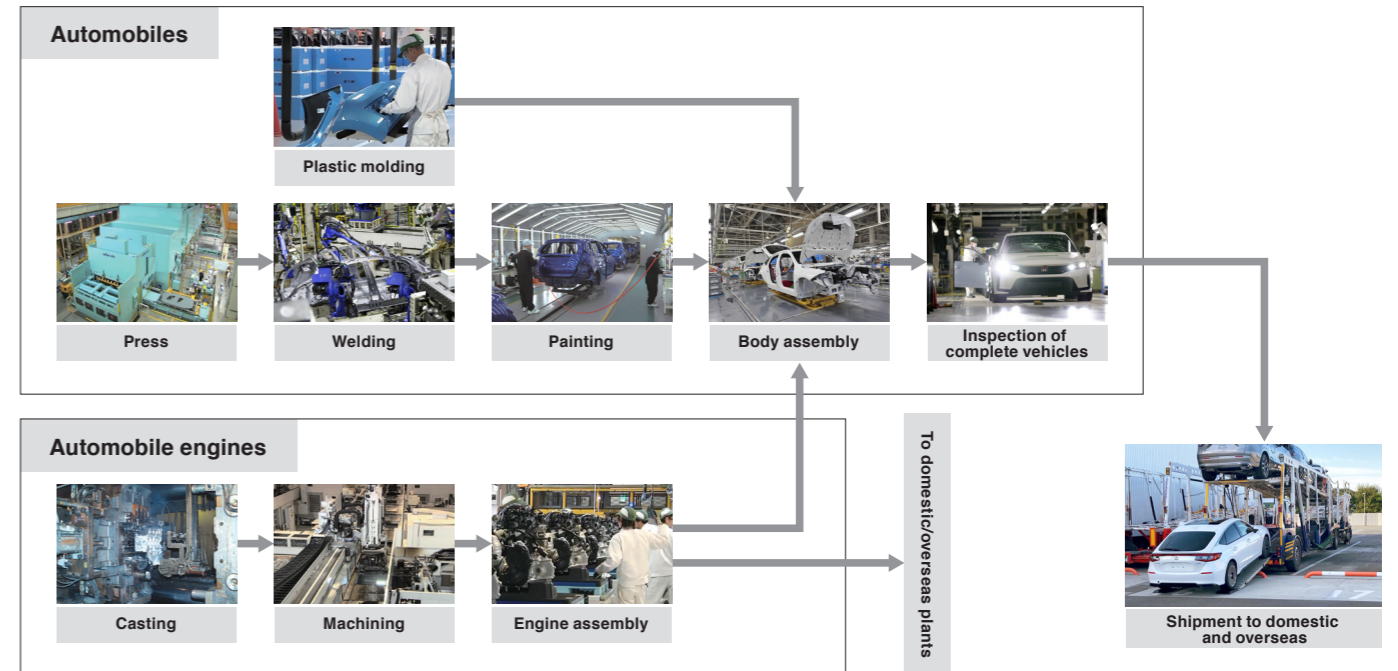
1-3 : Production Initiative Trends

	1940s	1950s	1960s	1970s	1980s	1990s	2000s	2010s	2020s	
				Early period	Development period	Global expansion period	Improvement period	Period of revolution	Period of change / Diversification	Period of transition
				Development of new technologies that did not exist		Development in North America with Japan as the base		Anything can be sent and transferred	Small-scale electrification	
Major Plants	●Tokyo Shirako Plant (HSS) operation			●Production of automobiles in the U.S. (HAM/AEP)			●Production of automobiles in India (HCIL)			
	●Hamamatsu/Wako Plant (M/Y) operation			●Production of automobiles in Canada (HCM)			●Operation of new plant in Mexico (HDM)			
	●Suzuka Factory (Sss) operation			●Production of automobiles in the U.K. (HUM)			●Yorii/Ogawa plant (Yo/OG) operation			
	●Sayama Plant (Css) operation			●Production of automobiles in China (GHAC/DHEC)						
	●Kumamoto Factory (K) operation			●Production of automobiles in Thailand (HATC)						

Founded in 1948, Honda began with machining at the Yamashita Factory in Hamamatsu City and engine assembly at the Noguchi Plant. In the 1950s, Honda began motorcycle production at its Hamamatsu, Tokyo, and Saitama plants. It developed unique machines to process modular components, and in 1962, established a machining factory to develop processing machines and facilities optimized for Honda's products. In 1978, Honda of America Manufacturing (HAM), a motorcycle manufacturing company, was established in the U.S., promoting localization. In the 1980s, Honda developed modular transfer lines and general welders (SM-GW) that enabled high-diversity, high-volume production, and from the latter half of the decade, worked to build a flexible structure that could respond quickly to an expanding global market. Since the late 2010s, Honda has been working on production and manufacturing technologies to respond to the shift to electrification and digitalization.

1-4 : Production Process

All of Honda's production lines use proprietary production technology to manufacture high-quality products quickly, inexpensively, and efficiently.



1-5 : Transitions in Global Production Entities, Honda Engineering History, and Changes in Major Technologies

	1946-1950s	1960s	1970s	1980s
Global		1968 • Cumulative global motorcycle production: 10 million units (*Honda research)		1983 • Total global automobile production: 10 million units (*Honda research) 1985 • Cumulative global power products production: 10 million units (*Honda research)
Japan	1946 • Soichiro Honda begins activities as Honda Technical Research Institute at 30 Yamashita-cho, Hamamatsu, Shizuoka Prefecture (later to become Yamashita Plant). Yamashita Plant conducted research and manufacture of internal combustion engines and various machine tools. 1947 • Production of bicycle auxiliary engines (A-Type: 2-stroke 50 cc) begins at Yamashita Plant. 1948 • Noguchi Plant is established at 584 Noguchi-cho, Hamamatsu, Shizuoka Prefecture, and begins operations. • Succeeding Honda Technical Research Institute, Honda Motor Co., Ltd. is established at 257 Itaya-cho, Hamamatsu City, Shizuoka Prefecture, with capital of 1 million yen and 34 employees. 1950 • Purchased a sewing machine factory and established the Tokyo Plant at 5-35 Kamijujo, Kita-ku, Tokyo. • Began production of Dream D-Type chassis at Tokyo Plant. Began assembly with engines shipped from Hamamatsu and D-Type shipment. 1952 • Purchased a factory in Shirako, Yamato-cho, Adachi-gun, Saitama Prefecture, and opened the Shirako Plant (Saitama Plant). • Shirako Plant begins production of the H-Type general-purpose engine. • Tokyo Plant is closed and operations are transferred to the Shirako Plant. 1953 • First phase of construction of the Yamato Plant, under construction in Niikura, Yamato-machi, Kita-Adachi-gun, Saitama Prefecture, is completed. • Established Sumiyoshi Plant in Sumiyoshi-cho, Hamamatsu. • Yamashita, Noguchi, and Sumiyoshi plants merged to form Hamamatsu Factory. • Shirako Plant and Yamato Plant merged to form Saitama Factory. 1954 • Noguchi and Yamashita plants closed and production transferred to newly completed Hamamatsu Factory Aoi Plant. 1956 • Sumiyoshi Plant closed and production transferred to Aoi Plant.	1960 • Suzuka Factory opens and begins production of the Super Cub motorcycle. 1963 • Production of Honda's first automobile, the T360 k-truck, begins at Saitama Factory. • Production of the S500 begins at the Hamamatsu Factory. 1964 • Constructed Sayama Factory in Sayama City, Saitama Prefecture. Operation began at automobile production plant and tooling plant. 1967 • Production of Honda's first automobile, the TN360 light truck, begins at Suzuka Factory.	1970 • Saitama Factory Moka Plant established and started operation in Moka City, Tochigi Prefecture. 1973 • Saitama Factory and Sayama Factory merged and renamed Saitama Factory's Sayama Plant and Wako Plant. 1976 • Kumamoto Factory Begins operation.	1982 • Saitama Factory Moka Plant begins engine assembly. 1983 • Power products plant completed at Hamamatsu Factory. 1984 • Motorcycle production ends at Sayama Plant (transferred to Hamamatsu Factory) 1986 • Saitama Factory Moka Plant established as Moka Factory.
Honda Engineering History Major Technologies Developed		1962 • Honda Motor Co., Ltd. Die&Machinery Factory established in the Shirako Plant (September). 1963 • Automobile Production Special Planning Office established in the Shirako Plant. 1964 • Constructed Sayama Factory Industrial Machinery Plant in Sayama Industrial Park, relocated from Shirako and began operation (November). 1967 • New automated welding lines established using specialized welding machines (a warship-style main assembly line, a 3-post side panel line, and a multi-welding floor line) (N360) 1969 • 1300 body welding system (Slide GW)	1970 • Honda Machinery Co., Ltd. established. (September 1) • Soichiro Honda becomes the first president (~June 1973, replaced by Shinomiya) 1973 • In-house robot HRB1500 developed. 1974 • Honda Engineering Co., Ltd. established (July 1). • Mold division, new model production technology, and production technology R&D (R&D) integrated into HONDA ENGINEERING (PT We). • Developed Swing type GW machine. 1975 • Developed table-top TT spot welding machine. 1976 • Received the Safety Progress Award (Minister of Labor Award), established transient BL. 1978 • Developed CP-1 (Stretched Pad Manufacturing Process) for Accord.	1980 • Established a design school (education for engineers) • Sub-main SMGW system introduced for the No.2 welding line at Suzuka. 1981 • Installed welding line at BL (U.K.) • Developed resin molding technology for large one-piece bumpers. 1982 • Newly established Electronics Production Technology (6) BL. 1983 • Automated Design BL established, introduced flexible manufacturing system, revamped car body assembly and painting areas. • Received the Technology Award from the Society of Precision Machinery Engineers of Japan for ENG modular component processing. 1984 • Developed FSR (functional POT welding robot) • Powder slush product rest molding mass production system • Kawagoe (Tool) Plant opened (closed in 1998). • New BL for new materials and factory automation (FA) 1985 • Developed Bell-type (high-voltage internally applied) painting gun. • Electronics Research Laboratory (3) BL established. 1986 • Received Okochi Prize for high efficiency car body welding line, BP (Best Position/Production) plan. • BL established for manufacturing functional parts for motorcycles and power products. 1988 • EGA subsidiary established (U.S.A.) • EGB tooling office established (Bangkok, Thailand) • Quality Control QEC BL established, mechanical 4WS production began. 1989 • BL established for development of functional parts production technology.
Europe / Africa / Middle East		1962 • Honda Motor (later to become Belgium Honda (BH)), a motorcycle production and sales company, established in Belgium. 1963 • Production of motorcycles begins at Honda Motor in Belgium. First local production by a Japanese company in the European Economic Community (EEC) (*Honda research*)	1974 • Tizro Manufacturing Company (TIZRO) established in Iran. 1976 • Through technology agreement with Honda, motorcycle production begins at Industria Automotogricola Produzione (IAP) in Italy (CB125S). 1979 • Honda Manufacturing (Nigeria) Ltd. (HMN) established in Nigeria. • Honda signs technology licensing agreement with British Leyland (BL) in the U.K. for Honda Ballade and TRIUMPH ACCLAIM.	1981 • Motorcycle production begins at HMN in Nigeria. • Honda Italia Industriale, S.P.A. (HII) established. 1982 • Sales and technology agreement signed with Montesa S.A. of Spain, established Montesa Honda S.A. (MHSA). • Ballard production begins at United Car and Diesel Distributors (UCDD) in South Africa. 1985 • Honda of the UK Manufacturing Ltd. established in U.K. • Honda France Industriale S.A.S. (HFI), a power products manufacturing company, established in France. • Rover of the U.K. produces Rover 800, a jointly developed model with Honda, at Rover's Cowley plant. 1986 • Merged with Montesa S.A.U. to form Montesa Honda, S.A.U. (MHSA).
Asia Oceania		1961 • Established San Yang Industry Co., Ltd. in Taiwan. • Began exporting parts sets from Suzuka Factory to Taiwan for knockdown* production of motorcycles (*KD: knock-down kit) 1962 • Through technical collaboration agreement with Honda, San Yang (SY) in Taiwan begins Honda's first* knockdown motorcycle production. (*Honda research) • Atlas Autos Limited established in Pakistan. 1963 • Kwang Yang Industrial Co., Ltd. established in Taiwan. 1965 • Thai Honda Manufacturing Co., Ltd. (TH) established, a joint venture with Honda to manufacture motorcycles and power products, is established in Thailand, and commences production of power products. 1967 • Production of motorcycles begins at TH. 1969 • Through technical collaboration agreement with Honda, BSW begins production of motorcycles in Malaysia. • Honda announces the start of knockdown production of automobiles (N600 and TN600) through technical collaboration agreement with SY in Taiwan (Honda's first overseas automobile production) • Through technical collaboration agreement with Kah Motor Sdn. Bhd (HKL), Honda begins knockdown production of automobiles (N360) at Oriental Assemblers (OA).	1971 • Established P.T. Federal Motor in Indonesia • Through technology agreement with P.T. Federal Motor, Honda begins motorcycle knockdown production. 1973 • Established Mariwasa Honda, a motorcycle production and sales joint venture, in the Philippines. • Established P.T. Honda Federal in Indonesia (first plant specializing in overseas parts). 1975 • Through technology agreement with Honda, P.T. Prospect Motor (PM) in Indonesia begins automobile production. 1976 • Established Asian Auto Parts Co., Ltd. (AAP), a joint venture for motorcycle and power product component production, in Thailand. • Began Civic production at New Zealand New Zealand Motor Company (NZMC LIMITED). 1977 • Established P.T. Imora Honda (P.T. Imora Honda), an auto body parts company, in Indonesia.	1983 • Honda Philippines Inc. (HPI) established in the Philippines. (HPI), begins motorcycle production. 1984 • Hero Honda Motors Ltd. (HHML), a motorcycle production joint venture with India's Hero Group, is established. • Kinetic Honda Motor Ltd. established in India. • Consignment of automobile production begins at Bangchan General Assembly Co., Ltd (BGAC) in Thailand. 1985 • Shriram Honda Power Equipment (SHPL), a joint venture for the production of power products, is established in India. • HHML's motorcycle production plant begins operations. • Shriram Honda Power Equipment established in India. 1986 • P.T. Honda Prospect Engine Manufacturing (HOPE), a joint venture for the production of automobiles engines and power products parts, is established in Indonesia. 1987 • Honda Manufacturing Australia Pty. Ltd. (HMA) established in Australia. • Production of general-purpose engines begins at TH. 1988 • Honda New Zealand Limited (HNZ), an automobile production and sales company, is established in New Zealand.

	1990s	2000s	2010-2020s
Global	1997 • Cumulative global motorcycle production: 100 million units (*Honda research)	2008 • Cumulative global motorcycle production: 200 million units (*Honda research) 2011 • Cumulative global power products production: 100 million units (*Honda research) 2014 • Cumulative global motorcycle production: 300 million units (*Honda research)	2016 • Cumulative global automobile production: 100 million units (*Honda research) 2017 • Super Cub series: Cumulative global production: 100 million units (*Honda research) 2019 • Cumulative global power products production: 150 million units (*Honda research) • Cumulative global motorcycle production: 1 400 million motorcycles (*Honda research) 2021 • Honda delivers 200th HondaJet (*Honda research)
Japan	1990 • Saitama Factory Tochigi Plant established, NSX production begins. 1991 • Production of motorcycles at Suzuka Factory ends, transferred to Kumamoto Factory and Hamamatsu Factory. 1992 • Saitama Factory Tochigi Plant renamed as Tochigi Factory Takanezawa Plant. Moka Parts Plant renamed Tochigi Factory Moka Plant. 1993 • Tochigi Factory Haga Plant established (production of differential gears for automobiles and 4WD rear differentials).	2001 • Hamamatsu Factory Hosoe Plant completed, begins production of BF series outboard engines. 2002 • Wako Plant is closed, transferred powertrain production to the Sayama Plant. 2004 • Tochigi Factory Takanezawa Plant closed. • Suzuka Factory begins production of models (NSX, Insight, S2000) transferred from Takanezawa Plant. 2005 • Kumamoto Factory Power Products Plant completed, begins production. 2006 • Yachiyo Industry Co. becomes consolidated subsidiary to strengthen the mini-car business and global parts supply system. • Solar cell business subsidiary Honda Soltec Co. established. 2009 • Motorcycle engine production at Hamamatsu Factory ends. Transfer of production to Kumamoto Factory completed (transfer of completed vehicles in 2008) • Saitama Factory Ogawa Plant begins operation.	2013 • Saitama Factory Yorii Plant begins operation. • Honda Soltec ends business, withdraws from the manufacture and sale of solar cells. 2018 • Yachiyo Industry Co., Ltd., a complete vehicle manufacturing company, becomes a wholly owned subsidiary and changes its name to Honda Autobody Co., Ltd. 2021 • Honda decides to end production at Powertrain Unit Manufacturing Department (Moka City, Tochigi), which manufactures parts for automobile engines and transmissions, by the end of 2025. • Complete vehicle production at Saitama Factory Sayama Plant ends.
Honda Engineering History Major Technologies Developed	1990 • Developed aluminum body technology for NSX • Established narrow shaft ENG valve molding method. • EGE (U.K.), a local subsidiary to manufacture electric power steering (EPS), established. • EG-T (Tochigi Technical Center) established (company-wide relocation in 2004). 1992 • TQM (company-wide quality improvement activities) introduced. • Sales Service BL established (start of external sales). 1995 • Developed SR (spot welding robot). 1996 • Acquired ISO9001 certification, production of EV-Plus motors and PDUs. 1997 • Wing 2 building completed, acquired ISO 14001 certification. 1998 • Wing 3 construction completed, began WorldSkills Competition activities. • PT experimental mass-production line (S2000 engine production) • EGAS (Thailand) becomes a locally-incorporated company. • 3D bending and forming technology for aluminum extrusions • Developed electric servo gun • Welding line reform plan	2000 • CVT belt production (until the transfer to Sss in 2004) 2001 • Developed offline teaching for welding spots. • Strengthened DE co-creation system and began ASIMO production. 2002 • Wing 5 FC (fuel cell) building completed (FC parts and capacitor production). • DE one floor organization structure begins. 2003 • Diesel engine production (ASCT casting) 2004 • Spray instrument panel manufacturing method developed. • EG head office moved to Tochigi, Wing 4 expanded. • EGCH (China) local subsidiary established to produce FC stacks in-house. 2005 • Aluminum hot bulge molding technology • Sayama EG closed (July), Takanezawa SU building completed (November). • ELP body assembly: New multi-mount pallet equipment incorporated. 2006 • CR-V bumper family molding technology • Suzuki: Development and introduction of i-CAS, a dual-arm robot for assembly body modification and AF sub-line. • EGE ATR (Advanced Technology Research) established (EU survey research). • Production of residential thin-film solar cells, pilot production of power modules 2007 • Line-end tester 2.1 generation (in-house D development) 2008 • Three-domain executive structure (PT, body, and functional parts planning center)*	2010 • Wing 6 completed, functional parts operations integrated into vehicle electrical components operations. 2011 • Three-step press die manufacturing method • Hot stamping process development and production 2012 • Hot runner stack mold for motorcycles • EGID (India) and EGA-X (Mexico) established. • EGAS Indonesia branch office and EGCH Wuhan branch office established. 2013 • New line at Yorii plant (press, welding, painting, vehicle assembly, VQ) established. • Roller hemming, smart GW, and inner frame facilities (Yorii) • AF manual and assembly robots for instrument panels, door removal, tire installation, and IPU mounting (Yorii) 2014 • Welding i-GW introduced (Suzuka) 2016 • ARC line for vehicle cell assembly (HATC#3) incorporated. 2017 • Automatic assembly of suspension mount G-SUMRUF (applied from ELP) • EGA-SV (Silicon Valley) installed, Wing 3 operation resumes. 2020 • Honda Engineering Co., Ltd. closed and integrated into Honda Motor Co., Ltd. (Transferred to Production Engineering Operations in April. 50th anniversary of Honda Machinery Co., Ltd. in September)
Europe / Africa / Middle East	1992 • HFI France establishes Honda Europe Power Equipment S.A.S. (HEPE) to conduct power products business in Europe. (Administration later transferred to HME, became HFM.) • Anadolu Honda Otobircilik A.S. (TAH) established in Turkey. • Honda agrees to dissolve capital alliance with Rover Group of the U.K. 1994 • HUM begins production of Accord. • Honda Anadolu Motorsiklet Uretim Ve Pazariama A.S. (HAT) established in Turkey.	2001 • HUM second plant completed, begins production of the Civic. 2003 • TAH (motorcycle production and sales company) and HAT (automobile production and sales company) merged to establish Honda Turkiye A.S. (HTR) in Turkey. 2008 • Honda France Manufacturing S.A.S. established in France.	2013 • Honda Motorcycle Kenya Ltd. (HMK) established in Kenya. • Honda Automobile Western Africa Ltd. (HAWA) established in Nigeria. 2015 • Hawa begins automobile production. 2019 • Labor-management talks on terminating automobile production at HUM by the end of 2021 begin, and end of Civic sedan production at HTR in Turkey by the end of 2021 announced. 2022 • Honda Manufacturing Ghana Ltd. (HMG) established in Ghana.
Asia Oceania	1990 • Honda Cars Philippines, Inc. (HCPI), an automobile production joint venture, established in the Philippines. 1991 • Honda Australia M.C. & P.E. Pty. Ltd. (AUH-MPE), a motorcycle sales and power products (lawnmower) production and sales company, established in Australia. 1992 • HCPI begins production of automobiles (Civic). • Honda Cars Manufacturing (Thailand) Co., Ltd (HCMT) established in Thailand. • Honda Atlas Cars (Pakistan) Ltd. (HACPL), a joint venture to produce and sell automobiles, established in Pakistan. • Honda Parts Manufacturing Corp. established in the Philippines. 1995 • Honda Sael Cars India Ltd. (HSCI), automobile production and sales joint venture, established in India. 1996 • Honda Cars Manufacturing Thailand (HCMT) Ayuthaya Plant established and begins production of the CITY. • Honda Vietnam Co., Ltd. (HVN) established in Vietnam. • P.T. Sinar Honda Jaya (SHJ), a power products production and sales company, established in Indonesia. 1997 • HHML opens second plant. • HVN begins production of motorcycles. • HSCI begins production of the CITY. 1998 • Honda Sael Power Product Ltd. (HSPP) established in India. 1999 • P.T. Honda Prospect Motor (HPM), a joint venture with P.T. Prospect Motor for production and sales of automobiles, established in Indonesia. • Honda Motorcycle And Scooter India Pvt. Ltd. (HMSI), a motorcycle production and sales company, established in India.	2000 • Honda Malaysia Sdn Bhd. (HMSB) established in Malaysia. • P.T. Astra Honda Motor (AHJ), a joint venture with P.T. Astra International to manufacture motorcycle parts, assemble engines and vehicle bodies, and conduct wholesale activities, established in Indonesia. • Merged HCMT and Honda Cars (Thailand) to form Honda Automobile (Thailand) Co., Ltd. (HATC) 2002 • P.T. Honda Precision Parts Manufacturing (HPPM) established in Indonesia. • Honda Taiwan Co., Ltd. (HTW), an automobile production and sales company, established in Taiwan. • HTW begins automobile production. 2003 • HMSB begins operations at new automobile plant (CR-V). • Vietnam Autoparts Co., Ltd. (VAP), a motorcycle parts manufacturing company, established in Vietnam. 2004 • Oriental Assemblers (OA), an automobile manufacturing company, ends production, transfers production to HMSB (production spanned 35 years beginning with the N360 in December 1969). 2005 • Third AHJ motorcycle plant begins operation in Indonesia. 2006 • Asian Parts Manufacturing Co., Ltd. (APM), a company to manufacture sheet metal repair parts for automobiles, established in Thailand. • P.T. Honda Power Products Indonesia (HPPi) established in Indonesia. • AHL of Pakistan started operation of a motorcycle production plant in Lahore. 2007 • HTW spun off sales and manufacturing divisions, establishing Honda Taiwan Motor Co., Ltd. (HTW-M), an automobile manufacturing company. 2009 • Boon Siew Honda Sdn Bhd (BSH) begins operations as production and sales company (Established in September 2008).	2011 • HMSI begins motorcycle production at its second plant in Tapukara, Rajasthan. 2012 • HATC, which had production suspended due to flood damage in Thailand, resumes production. • HSCI changed its name to Honda Cars India Ltd. (HCIL) • Bangladesh Honda Private Limited (BHL) established in Bangladesh. 2013 • Honda Assembly (Malaysia) Sdn. (HASB), an automobile engine manufacturing company, established in Malaysia. 2014 • HCIL Tapukara Plant in Rajasthan begins complete automobile assembly production. • Third HVN motorcycle production plant begins operations. 2015 • P.T. Honda Power Products Production (HPPP) established in Indonesia. 2016 • Fourth HMSI scooter production plant begins operations. • Developed the Assembly Revolution Cell (ARC) line, the world's first* fluidized cell production line for the mass production of complete automobiles, incorporated in HATC Pratinipuri Plant. (*Honda research) 2018 • BHL motorcycle plant in Bangladesh begins operations. 2020 • HCPI complete automobile production ends in March 2020 (production began in February 1992). 2021 • Thai Honda Manufacturing Co., Ltd. (TH) was established in Thailand. Integrated production and sales of motorcycles and production of power products in Thailand.

	1946-1960s	1970-1980s	1990-2000s	2010-2020s
North America		<p>1978 • Honda of America Manufacturing, Inc. (HAM), a motorcycle production company, is established in the United States.</p> <p>1979 • HAM Marysville Motorcycle Manufacturing Plant (MMP), Honda's first production facility in North America, begins operations (CR250R)</p> <p>1981 • Bellemar Parts Industries, Inc. (BPI) an automobile parts manufacturing company, established in the U.S. "Invested by AH, Tokyo Seat Corporation, and Sankei Giken Kogyo Co., Ltd.</p> <p>1982 • First passenger car produced at HAM automobile plant (MAP), the Accord, rolls off the production line. (First Japanese automaker* to begin local passenger car production in the U.S.) (*Honda research)</p> <p>1983 • Honda Power Equipment Mfg., Inc. (HPE) established in the U.S.</p> <p>1984 • HPE begins operations and production of lawnmowers in the U.S.</p> <p>• Honda of Canada Mfg. (HCM) is established in Canada.</p> <p>1985 • HAM-Anna Engine Plant (AEP) begins operations (motorcycle engines for GL1200).</p> <p>• Honda de Mexico, S.A. de C.V. (HDM) established in Mexico.</p> <p>1986 • Second production line at HAM Marysville Automotive Plant (MAP) begins production.</p> <p>1987 • Five-part strategy is simultaneously announced in Japan and the U.S., including expansion of the development and production system in the U.S. and plans for export of U.S.-made vehicles.</p> <p>1988 • HDM begins motorcycle production.</p> <p>1989 • HAM-East Liberty Auto Plant (ELP), HAM's second automobile production plant, begins operations. (Civic)</p>	<p>1990 • U.S. HPE begins production of lawnmower engines for the European market.</p> <p>1995 • HDM's automobile production plant begins production of the Accord.</p> <p>1997 • Honda Transmission Mfg. of America, Inc. established in the U.S.</p> <p>• Honda of South Carolina Manufacturing Inc. established in the U.S.</p> <p>1998 • HCM's second production line begins operation, produces Odyssey exclusively for North America.</p> <p>1999 • Honda Manufacturing of Alabama, LLC (HMA), an automobile production plant, is established in the U.S.</p> <p>2001 • HMA begins operations.</p> <p>2004 • Honda Aero, Inc. (HAInc) established in the U.S.</p> <p>2005 • Honda Precision Parts of Georgia, LLC. established in the U.S.</p> <p>2006 • Honda Aircraft Company, LLC (HACI), a subsidiary for the development, manufacture, and sale of aircrafts, established in the U.S.</p> <p>2007 • Honda Manufacturing of Indiana, LLC (HMIN) established in the U.S.</p> <p>2009 • MMP motorcycle production ends.</p>	<p>2011 • HACI Completes HondaJet Production Plant.</p> <p>2012 • HACI begins mass production of the first HondaJet.</p> <p>2014 • Honda de Mexico S.A. de C.V. Celaya Auto Plant (HDM-C), HDM's second automobile production plant, begins operations.</p> <p>2015 • Honda Aero Inc.'s aero engine plant acquires manufacturing certification from the Federal Aviation Administration (FAA).</p> <p>2016 • NSX mass production begins at Performance Manufacturing Center (PMC) in the U.S.</p> <p>2021 • Honda Development & Manufacturing of America, LLC (HDMA) established by integrating U.S. automobile manufacturing affiliates and the automobile development functions.</p> <p>2022 • Renewal of production facilities at three existing plants in Ohio, U.S.A., announced for full-scale EV production, making the Ohio plant a hub for EV production in North America.</p> <p>• AEP begins battery case production.</p> <p>• Joint venture with LG Energy Solutions for EV battery production begins operations at plant.</p> <p>• Battery modules installed in EVs produced at MAP and ELP.</p> <p>2023 • Established L-H Battery Company, Inc. (tentative), a joint venture with LG Energy Solutions (LGES) to produce Li-ion batteries for EVs.</p> <p>• Honda announced changes in existing production at Ohio plants to evolve as a hub for North America, MAP and ELP to produce EVs, and AEP to produce IPUs and battery cases for EVs.</p>
South America		<p>1971 • Honda Motor do Brasil Ltda (HDB) established as a local subsidiary in Brazil.</p> <p>1975 • Moto Honda da Amazonia S.A. (HDA), a motorcycle production joint venture, is established in Brazil.</p> <p>1976 • HDA begins motorcycle production (CG125).</p> <p>1978 • Honda Motor de Argentina S.A. (HAR) established in Argentina.</p> <p>1981 • HDA begins mass production of alcohol-powered motorcycles (CG125).</p> <p>1985 • Honda Componentes Da Amazonia Ltda. established in Brazil.</p>	<p>1993 • HDA begins production of generators.</p> <p>1996 • Honda Automoveis do Brasil Ltda. (HAB), an automobile production and sales company, established in Brazil (August 1997: production begins).</p> <p>2000 • Honda South America Ltda. (HSA), a South American business management company, is established.</p> <p>2003 • HAB begins production of the Fit, Honda's first* overseas production of the Fit (*Honda research)</p> <p>2006 • HAR's motorcycle production plant begins operations.</p> <p>2006 • Honda Selva del Peru S.A. (HSP), a motorcycle manufacturing company, established in Peru.</p>	<p>2011 • HAR's Kampana plant begins automobile production.</p> <p>2013 • Honda Motorcycle Kenya Ltd. (HMK), a motorcycle production and sales company, established in Kenya.</p> <p>2014 • Honda Energy do Brasil Ltda., a wind power generation company in Brazil, begins operation of the industry's first* wind power generation base (generating the annual amount of electricity needed for vehicle production from renewable energy). (*Honda research)</p> <p>2019 • HAB begins production at its new automobile plant in Ichiripina, São Paulo.</p> <p>• HAR ends HR-V production at the end of 2020 and decides to concentrate on motorcycle production.</p>
China		<p>1982 • Honda and Jialing Industry (a state-run motorcycle production company) sign technology agreement and begin motorcycle production.</p>	<p>1992 • Wuyang-Honda Motorcycle (Guangzhou) Co., Ltd. (WHM), a motorcycle production and sales joint venture, established.</p> <p>• Tianjing Honda Motorcycle Co., Ltd. (TJH) established.</p> <p>1993 • Jialing-Honda Motor Co., Ltd. (JLH) established.</p> <p>1994 • Mindong-Honda Generator Co., Ltd. (FMH) established.</p> <p>• Dongfeng Honda Auto Parts Co., Ltd. (DHAC), a joint venture with Dongfeng Motor Corporation for the production of cast and forged parts, established.</p> <p>1998 • GAC Group in China and Dongfeng Motor Corporation sign joint venture agreement for automobiles.</p> <p>• Guangzhou Honda Automobile Co., Ltd., an automobile engine manufacturing company, established.</p> <p>• Dongfeng Honda Engine Co., Ltd. (DHEC), an automobile engine manufacturing company, established.</p> <p>1999 • GHAC and DHEC begin production of Accord, Honda's first Chinese model. DHEC manufactures the engines.</p> <p>2001 • TJH merges with Hainan Sundiro Holding Co., Ltd.'s motorcycle business division to form new joint venture Sundiro Honda Motorcycle Co., Ltd. (SDH)</p> <p>2003 • Dongfeng Honda Automobile Co., Ltd. (WDHAC), a joint venture for the production and sale of automobiles, established in Wuhan City, Hubei Province.</p> <p>• Honda Automobile (China) Co., Ltd. (CHAC), Honda's first automobile production and export joint venture in China, established as a joint venture between Honda, GAC Group and Dongfeng Motor Corporation.</p> <p>2004 • WDHAC begins production of the CR-V.</p> <p>• Honda Motor (China) Investment Co., Ltd. (HMCI), in charge of operations in China, begins operations.</p> <p>• GHAC begins production of the Fit.</p> <p>2005 • SDH's new plant in Tianjin begins operations.</p> <p>• JLH agreed to change its business and concentrate its management resources on the power products business.</p> <p>• CHAC began production of the Jazz, its first mass-produced vehicle for Europe (exports began in June).</p> <p>• Honda Auto Parts Manufacturing Co., Ltd. (CHAM), a production company for automobile powertrain parts, established.</p> <p>2006 • GHAC begins operations at Zengcheng Plant, its second plant for complete vehicles in Guangzhou.</p> <p>2009 • GHAC changed its name from Guangzhou Honda Automobile Co., Ltd. to Guangqi Honda Automobile Co., Ltd.</p>	<p>2011 • JLH begins operation of a new power products manufacturing plant</p> <p>2012 • WDHAC begins production at its second plant.</p> <p>2015 • GHAC's third plant* and engine plant begin operation *Third plant operations began in September.</p> <p>2017 • JLH and FMH merged to form JLH.</p> <p>2019 • WDHAC's third plant begins operation.</p> <p>2020 • GHAC merged with CHAC to form GHAC.</p> <p>• JLH becomes a wholly owned subsidiary and changes name to Honda Power Products (China) Co., Ltd. (HPPC)</p> <p>2022 • Honda Power Products (Fuzhou) Co., Ltd. (HPPF) established (renamed from HPPC).</p>

1-6 : List of Awards

Year	Award	Award details
1962	Minister of Labor Safety Excellence Award	Hamamatsu Factory
1963	Minister of Labor Safety and Progress Award	Suzuka Factory
	Minister of Labor Sanitation Excellence Award	Saitama Factory, Hamamatsu Factory
1965	Minister of Labor Safety Excellence Award	Suzuka Factory
1970	Minister of Labor Safety and Progress Award	Saitama Factory
	Minister of Labor Sanitation Effort Award	Suzuka Factory
1972	Minister of Labor Sanitation Excellence Award	Suzuka Factory
1973	Minister of Labor Safety Excellence Award	Saitama Factory Wako Plant
1976	Minister of Labor Safety and Progress Award	Honda Engineering
1982	Minister of International Trade and Industry Award	Kumamoto Factory energy conservation activities
1983	Japan Society of Precision Engineering Technology Award (Current Japan Society for Precision Engineering Technology Award)	Development of a highly efficient high-diversity mixed-flow production line (module transfer machine) for engine modules
1984	The Prize of Japan Society for the Promotion of Machine Industry	Rapid molding mass production system for slush products
1986	Okochi Memorial Production Prize	Highly integrated/high-density car body welding system
1991	Okochi Memorial Production Prize	Highly integrated/high-density car body painting system
	JSME Medal for the Development of New Techniques	Development of lightweight and compact engines through the use of fiber-reinforced composite materials
	Science and Technology Agency Notable Invention Award	Mold casting method and mold casting equipment
	The Japan Society of Colour Material Technology Award	Development of water-based base coat
	The Prize of Japan Society for the Promotion of Machine Industry	Development of high-precision/high-efficiency gear grinding machine for high-diversity/high-volume production
	Minister of Labor Effort Award	Occupational health activities at Saitama Factory Tochigi Plant (Moka Plant)
1992	JSME Medal for the Development of New Techniques	Development of high-added die casting system
	Japan Foundry Association Kobayashi Award	Development of lightweight compact engines using aluminum composite materials
	Science and Technology Agency Notable Invention Award	Direct resistance welding equipment
1993	Sokeizai Center Machine Information Industry Bureau, Ministry of International Trade and Industry Director-General's Award	Development of mold casting system for cast iron parts for automobiles
	Sokeizai Center President's Award	Development of mold casting system for cast iron parts for automobiles
1994	FISITA'94 Best Paper Award	Development of high-added die casting system
	Tochigi Manufacturing Corporation, Moka Plant, Tochigi Labor Standards Bureau Director's Award of Excellence	Development of high-added die casting system
1995	Japan Foundry Association Technology Award	Development of high-added die casting system
	Best Paper Award, Japan Society of Die and Mold Technology	Development of next-generation press die materials
1996	Best Paper Award, Japan Society of Die and Mold Technology	Development of high-efficiency machining tools
1997	Superplasticity Society of Japan Technology Award	Blow molding of motorcycle aluminum tanks
	JSTP Medal for Innovative Technology	Development and practical application of mass production technology for motorcycle aluminum fuel tanks using superplastic blow molding
1999	Sokeizai Center Minister of International Trade and Industry Award	Development of aluminum die-casting frame for scooters
	Oyamada Medal	Development of aluminum hybrid body for automobiles
2000	Japan Society for the Promotion of Machine Industry Award, Minister of International Trade and Industry Award	Development of high-precision bending system for aluminum frame members for automobiles
2002	Japan Aluminum Association Award, Development Award	Development of aluminum hard top for automobiles by superplastic blow molding
2004	Japan Aluminum Association Award, Technology Award	Development of 5000 series aluminum alloy materials for hot forming
2006	JSTP Excellence Award Aida Technology Encouragement Award	Development of hot tube bulge forming method and its application to sub-frames
2007	JSTP Medal for Innovative Technology	Development of technology for applying colored steel sheets to fuel tanks for general-purpose engines

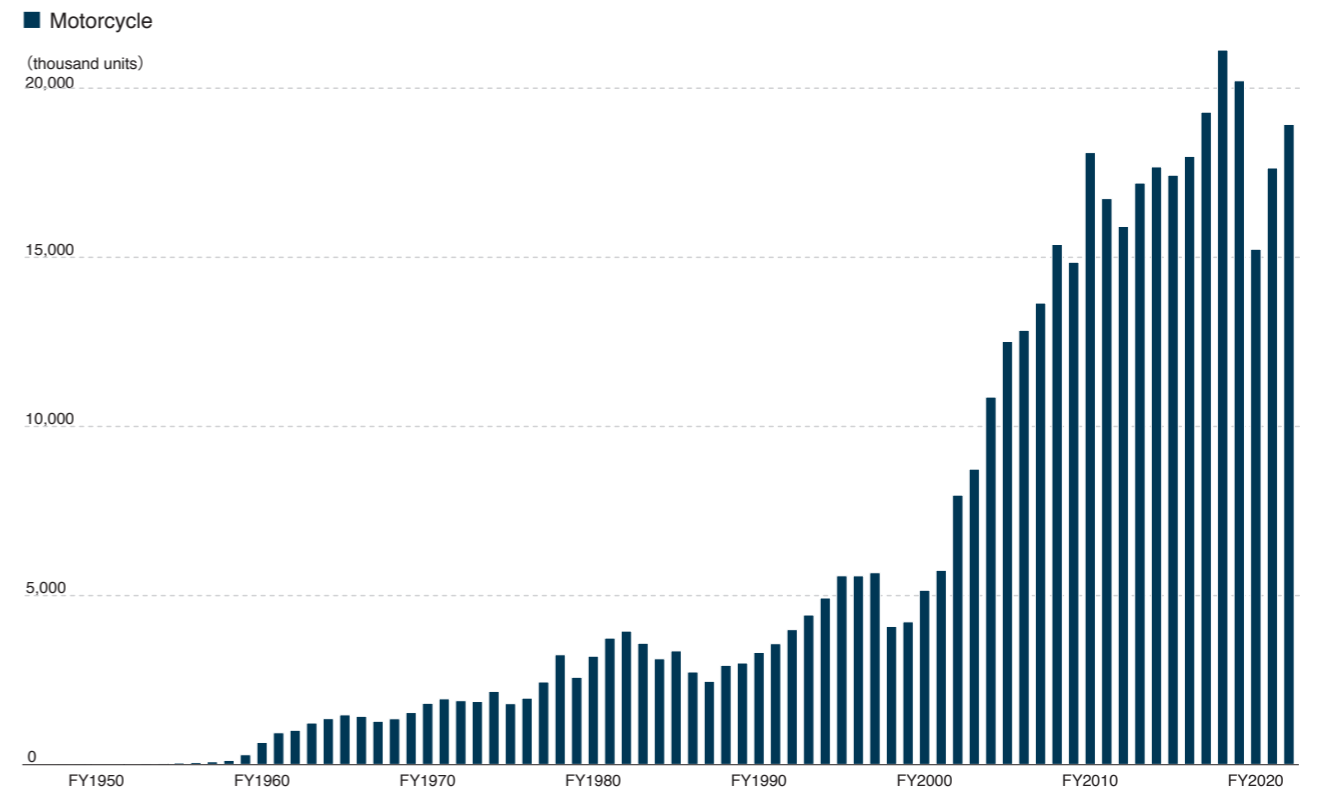
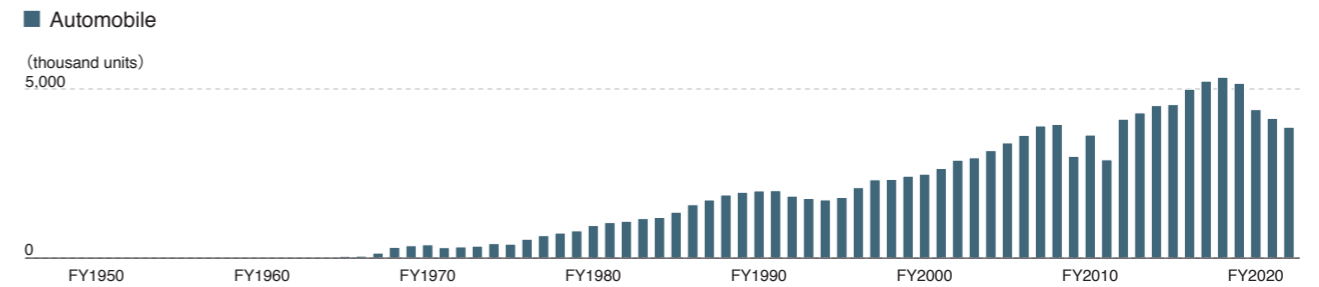
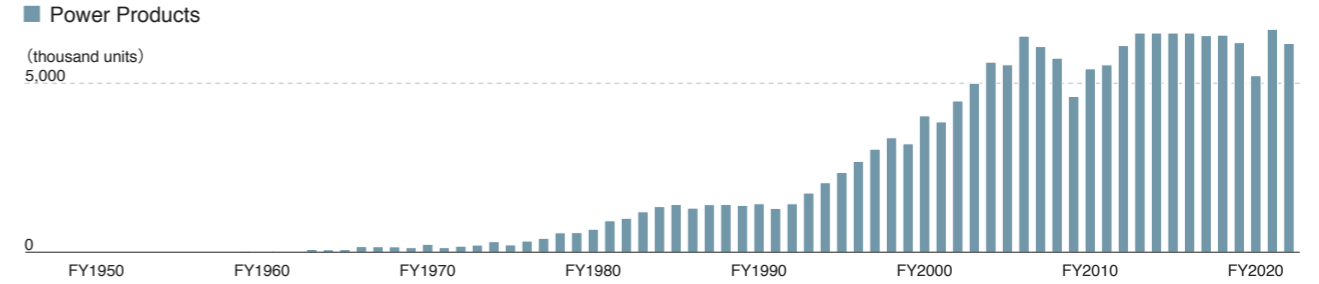
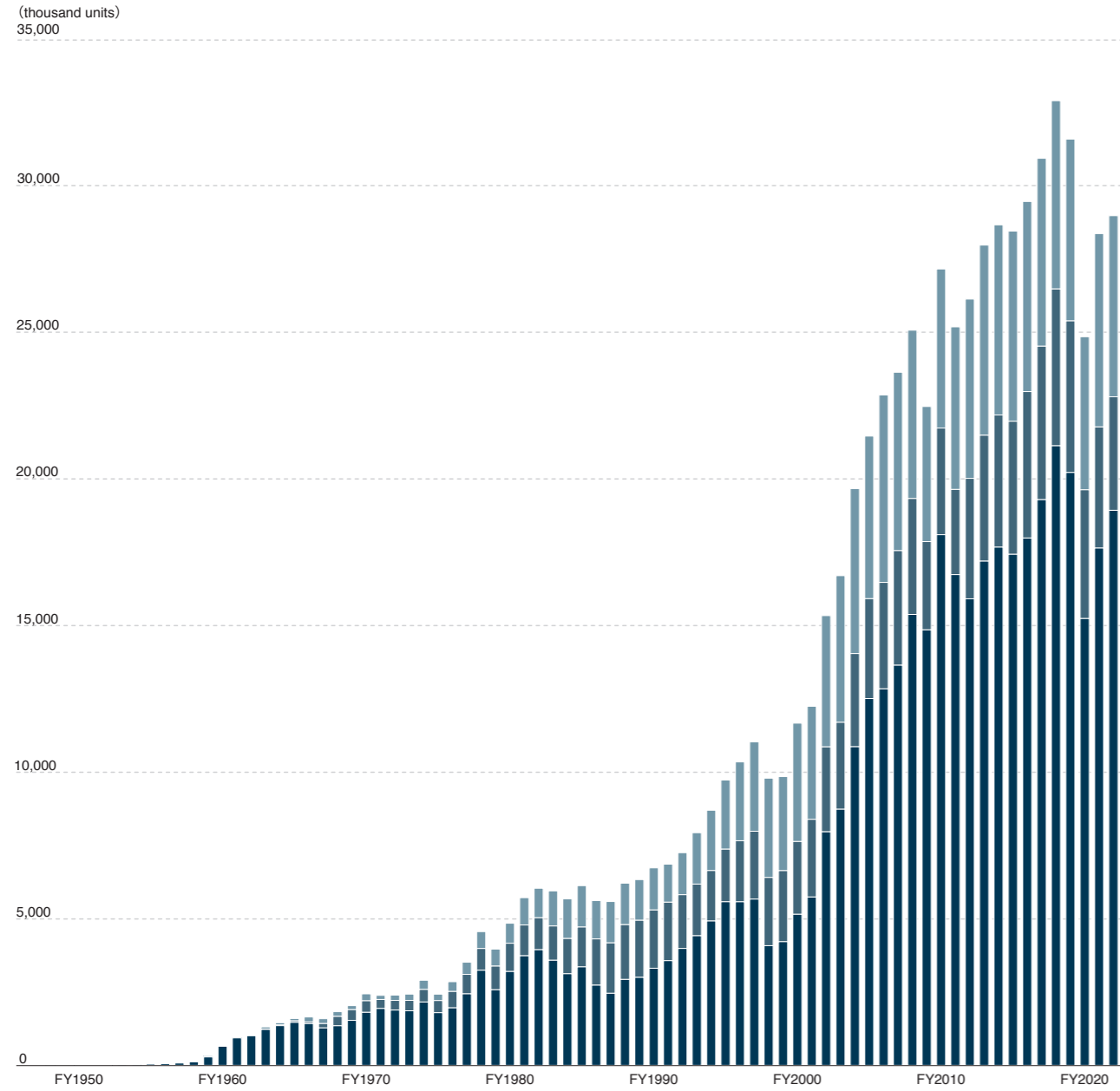
Year	Award	Award details
2008	JSTP Medal for Innovative Technology	Development of weight reduction technology and high-efficiency production technology for aluminum wheels
2009	Encouragement Award, Japan Society of Die and Mold Technology	Development of molds for hot tube bulge forming method
	Sokeizai Center President's Award	Development of the world's fastest servo press line for automotive body panels
2010	Sokeizai Center Encouragement Award	Development of high performance and low cost production technology for ATV wheels
2011	Technology Award, Japan Society of Die and Mold Technology	Development of high-speed machining for car body molds
	Encouragement Award, Japan Society of Die and Mold Technology	Development of a vacuum forming mold process using AI precision casting
	Sokeizai Center President's Award	Development of simultaneous one-cycle, two-component molding technology using a composite molding die and mold control system
2013	Technology Award, Japan Society of Die and Mold Technology	Development of high-tensile strength tailored blank dies for car body exterior panels
	Die and Mold Technology Paper Award, Japan Society of Die and Mold Technology	Utilization of servo press in hot stamping in-die trim manufacturing method
	Sokeizai Center President's Award	Development of 3D lock seam technology for aluminum-steel hybrid doors
	Japan Institute of Invention and Innovation Kanto Region Commendation for Invention	Formation method of multi-layer coating film and manufacturing method of coated products
2014	Minister of Health, Labor and Welfare Award	Honda Taiyo as an excellent employer of people with disabilities
	Die and Mold Technology Paper Award, Japan Society of Die and Mold Technology	Development of 3D lock seam technology for new lightweight door structure in Acura's New RLX
	JSTP Medal for Innovative Technology	Development of new door manufacturing method 3D lock seam technology for New RLX
2015	Encouragement Award, Japan Society of Die and Mold Technology	Approach to Structural Optimization of Die Casting Molds
2016	Technology Award, Japan Society of Die and Mold Technology	Development of a one-process die for large stamped parts for automobiles
2017	Die and Mold Technology Paper Award, Japan Society of Die and Mold Technology	Innovations in blanking die structure to improve yield of tailored blanks made of high-tensile steel and thin steel
	Sokeizai Center Machine Information Industry Bureau, Ministry of International Trade and Industry Director-General's Award	Development of blanking technology using alternating cut blade switching dies
	Incentive Award, Commendation for Resource Recycling Technology and Systems	Reduction of by-products through yield improvement technology for outer blank materials
2018	Technology Award, Japan Society of Die and Mold Technology	Development of die technology for two-color integrated molding and thin-wall instrument panels
	Director-General of the Industrial Science and Technology Policy and Environment Bureau Award, Commendation for Resource Recycling Technology and Systems	Reduction of scrap by double-action dies and product beads
2019	Japan Coating Technology Association, Award for Excellence in Research Presentation	Research on elucidation of coating process phenomena
	Industrial Environmental Management Association of Japan, Award of Director-General of Industrial Science and Technology Policy and Environment Bureau, Ministry of Economy, Trade and Industry	New technology to reduce burrs (scraps) in automotive crankshaft forging
	Minister of Economy, Trade and Industry Award Energy Conservation Grand Prize	Reduction of energy consumption by hybrid heat treatment heat sources at Kumamoto Factory
2021	Sokeizai Center Machine Information Industry Bureau, Ministry of International Trade and Industry Director-General's Award	Development of a new shear processing method for advanced CVT metal belt elements
2023	JSTP Medal for Innovative Technology	Development of a new shear processing method for advanced CVT metal belt elements

1-7 : Calendar Year Production Results by Category

- Power Products
- Automobile
- Motorcycle

Notes

- 1: Number of units = number of completed units produced
 - 2: Unit: thousand units
 - 3: Global production volume for motorcycles, automobiles, and power products
 - 4: Production volume of power products from FY2013 to FY2017 is the difference subtracted from the cumulative production
- * FY: Japanese FY



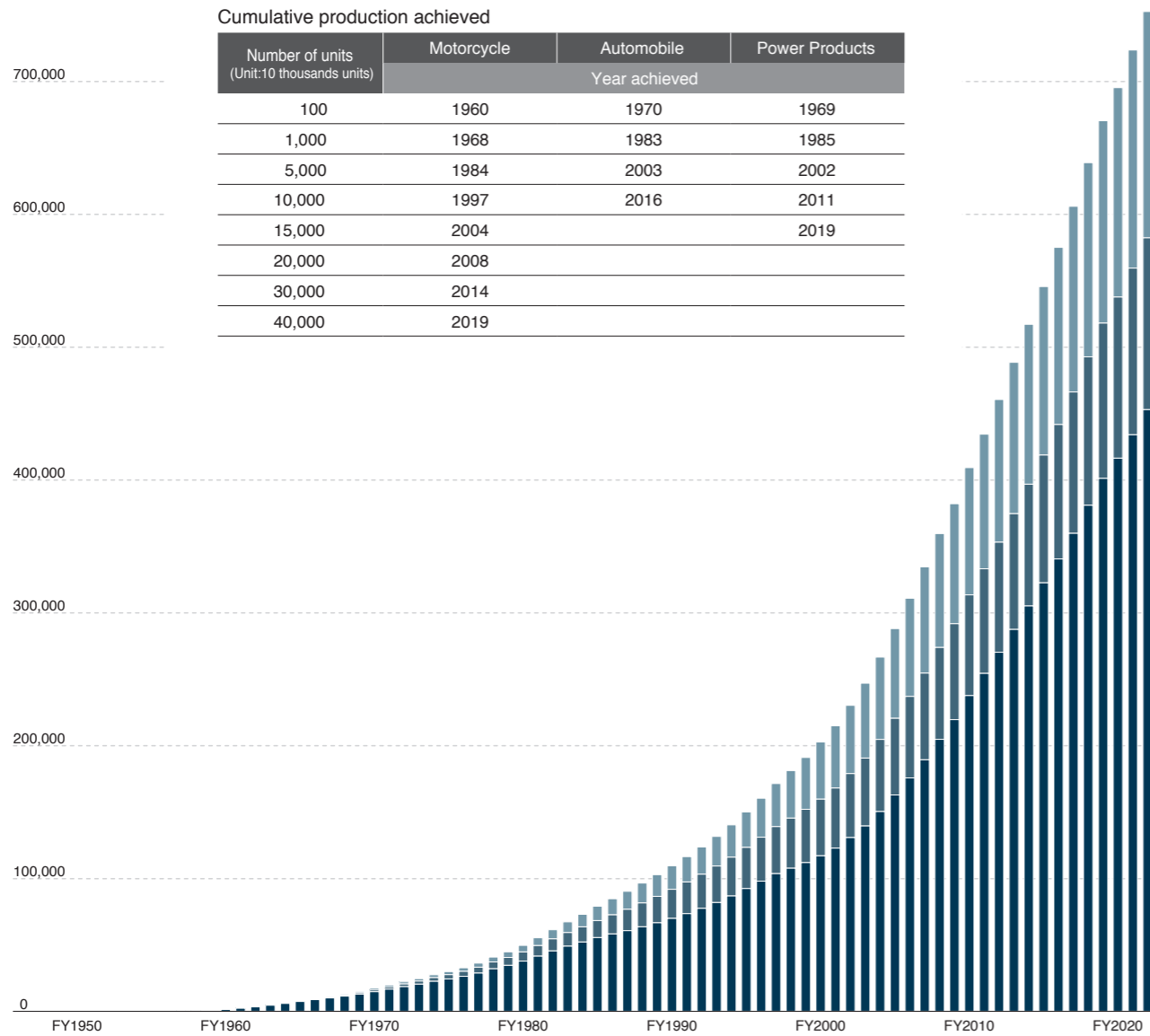
1-8: Cumulative Production Results by Category

- Power Products
- Automobile
- Motorcycle

Notes

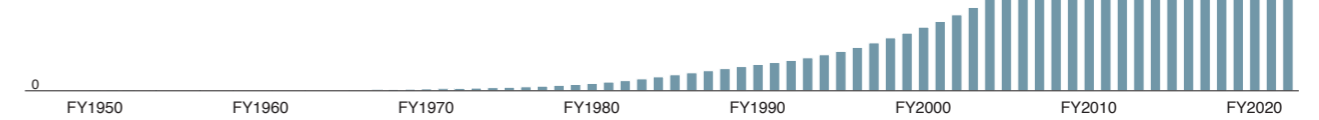
- 1: Number of units = number of completed units produced
- 2: Unit: thousand units
- 3: Global production volume for motorcycles, automobiles, and power products
- * FY: Japanese FY

(thousand units)
800,000



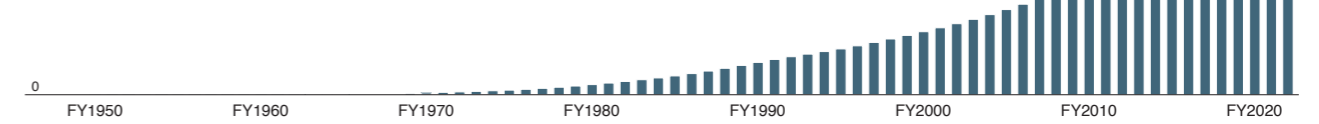
■ Power Products

(thousand units)
100,000



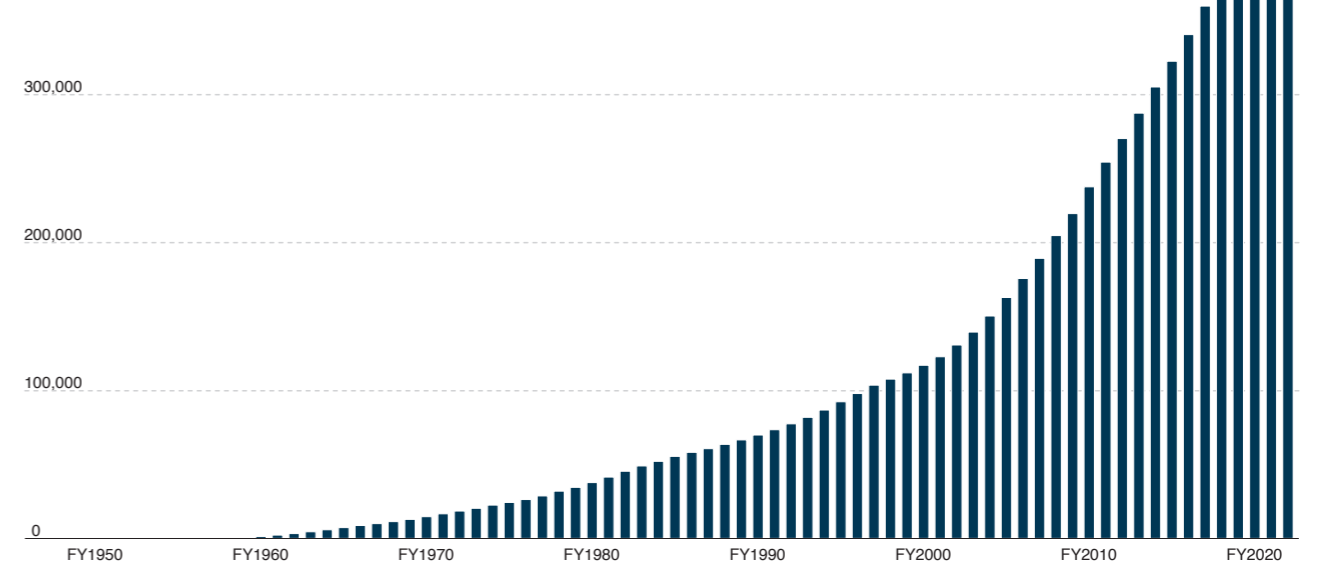
■ Automobile

(thousand units)
100,000



■ Motorcycle

(thousand units)
400,000



1-9 : Transitions in Domestic Plants

Year	Outline	Activities
1946	<ul style="list-style-type: none"> Soichiro Honda begins activities as Honda Technical Research Institute at 30 Yamashita-cho, Hamamatsu, Shizuoka, Japan (later the Yamashita Plant). Conducts research and manufacture of internal combustion engines and various machine tools. 	Engine modification (bicycle auxiliary engines)
1947	<ul style="list-style-type: none"> Production of auxiliary engines for bicycles (A-Type: 2-stroke 50cc) begins at Yamashita Plant. 	Engine assembly (bicycle auxiliary engines)
1948	<ul style="list-style-type: none"> Noguchi Plant is established at 584 Noguchi-cho, Hamamatsu City, and begins operations. Honda Technical Research Institute is succeeded by Honda Motor Co., Ltd. established at 257 Itaya-cho, Hamamatsu, Shizuoka, Japan. (Capital: 1 million yen, 34 associates) 	Engine assembly (bicycle auxiliary engines)
1950	<ul style="list-style-type: none"> Purchased sewing machine factory and established Tokyo Plant at 5-35 Kamijujo, Kita-ku, Tokyo. 	Motorcycles (complete model assembly)
1952	<ul style="list-style-type: none"> Purchased a factory in Shirako, Yamato-cho, Adachi-gun, Saitama Prefecture and opened the Shirako Plant (Saitama Plant). Closed the Tokyo Plant and transferred operations to the Shirako Plant. 	Motorcycles (engine machining and assembly) Motorcycles (engine machining, assembly and complete model assembly)
1953	<ul style="list-style-type: none"> Completed first phase construction of the Yamato Factory under construction in Niikura, Yamato-machi, Kita-Adachi-gun, Saitama Prefecture, Japan. Sumiyoshi Plant established in Sumiyoshi-cho, Hamamatsu City. Yamashita Plant, Noguchi Plant, and Sumiyoshi Plant merged to form Hamamatsu Factory. Shirako Plant and Yamato Plant merged to form Saitama Factory. 	Motorcycles (engine machining, assembly and complete model assembly) Motorcycles (engine machining and assembly) Motorcycles (engine machining, assembly and complete model assembly) Motorcycles (engine machining, assembly and complete model assembly)
1954	<ul style="list-style-type: none"> Hamamatsu Factory Aoi Plant completed. Noguchi Plant closed and production transferred to Aoi Plant. Yamashita Plant closed and production transferred to Aoi Plant. 	Motorcycles (engine machining, assembly and complete model assembly)
1956	<ul style="list-style-type: none"> Sumiyoshi Plant closed and production transferred to Aoi Plant. 	
1960	<ul style="list-style-type: none"> Suzuka Factory established, Super Cub production begins. 	Motorcycles (Super Cub)
1962	<ul style="list-style-type: none"> Saitama Plant Shirako Factory's Die&Machinery Division becomes independent and is established as the Die&Machinery Factory. 	
1963	<ul style="list-style-type: none"> Saitama Factory begins production of Honda's first automobile, the T360 k-truck. Hamamatsu Factory begins production of the S500. 	Automobiles (T360) Automobiles (S500)
1964	<ul style="list-style-type: none"> Sayama Factory established in Sayama City, Saitama Prefecture. Automobile and machinery plants begin operation. 	Automobiles (S600, moved from Hamamatsu Factory)
1967	<ul style="list-style-type: none"> Suzuka Factory begins production of TN360 automobile. 	Automobiles (TN360)
1970	<ul style="list-style-type: none"> Saitama Factory Moka Plant established in Moka City, Tochigi Prefecture, and begins operation. 	Motorcycles / Automobiles (valves)
1973	<ul style="list-style-type: none"> Saitama Factory and Sayama Factory merged to Saitama Factory's Sayama Plant and Wako Plant. 	Motorcycles / Automobiles (valves)
1976	<ul style="list-style-type: none"> Kumamoto Factory begins operations. 	Motorcycles / Automobiles (valves)
1982	<ul style="list-style-type: none"> Saitama Factory Moka Plant begins engine assembly. 	
1983	<ul style="list-style-type: none"> Power products plant completed in Hamamatsu Factory. 	Power products
1984	<ul style="list-style-type: none"> Motorcycle production ends at Sayama Plant (moved to Hamamatsu Factory). 	
1986	<ul style="list-style-type: none"> Saitama Factory Moka Plant launched as Moka Parts Factory. 	Automobile components: Valves, driveshafts, crankshafts, aluminum wheels
1990	<ul style="list-style-type: none"> Saitama Factory Tochigi Plant established, begins NSX production. 	Automobiles (NSX)
1991	<ul style="list-style-type: none"> Motorcycle production ends at Suzuka Factory, production moved to Kumamoto Factory and Hamamatsu Factory. 	
1992	<ul style="list-style-type: none"> Saitama Factory Tochigi Plant renamed to Tochigi Factory Takanezawa Plant, Moka Parts Factory renamed to Tochigi Factory Moka Plant. 	Automobiles (complete / components)

Year	Outline	Activities
1993	<ul style="list-style-type: none"> Tochigi Factory Haga Plant established (automobile differential gear and 4WD rear differential gear production). 	Automobiles (components)
2001	<ul style="list-style-type: none"> Hamamatsu Factory Hosoe Plant completed, begins BF series outboard engine production. 	Power products (outboard engine)
2002	<ul style="list-style-type: none"> Wako Plant closes, powertrain production moved to Sayama Plant. 	
2004	<ul style="list-style-type: none"> Tochigi Factory Takanezawa Plant closed. Takanezawa Plant production (NSX, Insight, S2000) moved to Suzuka Factory. 	Automobiles (complete)
2005	<ul style="list-style-type: none"> Kumamoto Factory Power Products Plant established, begins production. 	Power products
2006	<ul style="list-style-type: none"> Yachiyo Industry Co. becomes consolidated subsidiary to strengthen the mini-car business and global parts supply system. Solar cell business subsidiary Honda Soltec Co. established. 	Power products
2009	<ul style="list-style-type: none"> Motorcycle engine production at Hamamatsu Factory ends. Transfer of production to Kumamoto Factory completed (transfer of completed vehicles in 2008) Saitama Factory Ogawa Plant begins operation. 	Automobiles (engines) Automobiles (complete)
2013	<ul style="list-style-type: none"> Saitama Factory Yorii Plant begins operation. 	Automobiles (complete)
2018	<ul style="list-style-type: none"> Yachiyo Industry Co., Ltd., a complete vehicle manufacturing company, becomes a wholly owned subsidiary and changes its name to Honda Autobody Co., Ltd. 	Automobiles (complete)
2021	<ul style="list-style-type: none"> Honda decides to end production at Powertrain Unit Manufacturing Department (Moka City, Tochigi), which manufactures parts for automobile engines and transmissions, by the end of 2025. Complete vehicle production at Saitama Factory Sayama Plant ends. 	

1-10 : Overview of Domestic Plants

Saitama Factory Automobile Plant

Activities: Manufacture automobiles
 Established: 2013/7
 Address: Yorii-machi, Osato-gun, Saitama
 Start of production: 2013/7
 Production Capacity: 250,000 units/year
 Major production models: CIVIC, CIVIC TYPE-R, FREED, Honda e, STEPWGN, ZR-V

Saitama Factory Engine Plant

Activities: Manufacture automobile engines
 Established: 2009/4
 Address: Ogawa-machi, Hiki-gun, Saitama
 Start of production: 2009/04
 Production Capacity: 250,000 units/year
 Major production models: Automobile engines

Saitama Factory Sayama Plant

Activities: Manufacture automobile parts
 Established: 1964/11
 Address: Sayama-shi, Saitama

Suzuka Factory

Activities: Manufacture automobiles
 Established: 1960/4
 Address: Suzuka-shi, Mie
 Start of production: 1960/4
 Production Capacity: 530,000 unit/year (No.1+No.2)
 Major production models: No.1 Line: N-BOX, Fit, JAZZ, Vezel, HR-V
 No.2 Line: N-BOX, N-VAN, N-WGN, N-ONE

Honda Auto Body Co., Ltd.

Activities: Manufacture automobiles
 Established: 2018/4
 Address: Yokkaichi-shi, Mie
 Start of production: 2018/4
 Production Capacity: 36,000 units/year
 Major production models: N-VAN

Kumamoto Factory

Activities: Manufacture motorcycles and power products
 Established: 1976
 Address: Ozu-machi, Kikuchi-gun, Kumamoto
 Start of production: Motorcycle: 1976/1
 Power Products: 2002/1
 Production Capacity: Motorcycle: 305,000 units/year
 Power Products: Products 100,000 units/year,
 ENG 30,000 units/year
 Major production models: Motorcycle: Mid-Large motorcycles (GoldWing, CB series, CBR series, AfricaTwin etc), 50cc scooters (Tact, Dank, Giorno, GyroX/Canopy), Super Cub series, Cross Cub etc
 Power Products: Generators, Snow Blowers, Tillers, Battery Inverter Power Source

Outboard Engine Plant

Activities: Manufacture power products
 Established: 2001/9
 Address: Hamamatsu-shi, Shizuoka
 Start of production: 2001/08
 Production Capacity: 49,000 units/year
 Major production models: Outboard Engines

Transmission Factory

Activities: Manufacture automobile transmissions
 Established: 1954/4
 Address: Hamamatsu-shi, Shizuoka
 Start of production: 1954/04
 Major production models: Transmission parts, Motors

Powertrain Unit Factory

Activities: Manufacture automobile engine parts
 Established: 1970/12
 Address: Moka-shi, Tochigi
 Start of production: 1970/12
 Major production models: Engine parts, chassis parts, transmission parts for automobile

1-11 : Overview of Overseas Plants

Americas

United States of America

Honda Development and Manufacturing of America, LLC
 Activities: Manufacture automobiles and engines
 Established: 1978/2
 Address: Marysville, Ohio (MAP) (Performance Manufacturing Center) / East Liberty (ELP)
 Start of production: Marysville Auto Plant No.1: 1982/11
 Marysville Auto Plant No.2: 1985/12
 East Liberty Auto Plant: 1989/12
 Performance Manufacturing Center: 2016 Spring
 Anna Engine Plant: 1985/7
 Indiana Auto Plant: 2008/10
 Alabama Auto Plant No.1: 2001/11
 Alabama Auto Plant No.2: 2004/04
 Alabama Engine Plant: 2001/11
 Transmission Plant-Georgia: 2005/4
 Transmission Plant-Ohio: 1997/1
 Production Capacity: Marysville Auto Plant No.1+No.2: 440,000 units/year
 East Liberty Auto Plant + Performance Manufacturing Center: 240,000 units/year
 Anna Engine Plant: 1,180,000 units/year
 Indiana Auto Plant: 250,000 units/year
 Alabama Auto Plant No.1+No.2: 340,000 units/year
 Alabama Engine Plant: 340,000 units/year
 Transmission Plant-Georgia: 375,000 units/year
 Transmission Plant-Ohio: 1000,000 units/year
 AT, CVT and others
 Major production models: Marysville Auto Plant No.1: Accord, Acura TLX, Acura ILX, CR-V
 Marysville Auto Plant No.2: Accord
 East Liberty Auto Plant: CR-V, Acura MDX, Acura RDX
 Performance Manufacturing Center: Honda & Acura NSX, Acura TLX PMC Edition, Acura MDX PMC Edition
 Anna Engine Plant: L4/V6 Engines, CVT Pulleys
 Indiana Auto Plant: Civic Sedan, CR-V, Insight
 Alabama Auto Plant No.1: Odyssey, Ridgeline
 Alabama Auto Plant No.2: Pilot, Passport
 Alabama Engine Plant: V6 Engin
 Transmission Plant-Georgia: Automobile automatic transmissions
 Transmission Plant-Ohio: Automobile automatic transmissions, Engine components

American Honda Motor Co., Inc.

Activities: Manufacture ATV and engines
 Established: 1997/4
 Address: Timmonsville, South Carolina
 Start of production: 1998/7
 Production Capacity: 153,000 unit/year
 Major production models: ATV Sport, ATV Utility, SXS Multi, SXS Sports

Honda North Carolina Manufacturing
 Activities: Manufacture power products
 Established: 1983/8
 Address: Swepsonville, North Carolina
 Start of production: 1984/8
 Production Capacity: Products: 790,000 units/year
 ENG: 2 million units/year
 Major production models: GCV, Lawnmowers, Snow Throwers, Pumps, Tillers, Generators

Canada

Honda Canada Inc.
 Activities: Manufacture automobiles and engines
 Established: 1969/9
 Address: Markham, Ontario (Head Office)
 Alliston, Ontario (Factory)
 Start of production: Plant 1: 1986/11
 Plant 2: 1998/9
 Engine Plant: 2008
 Production Capacity: Plant 1: 195,000 units/year
 Plant 2: 195,000 units/year
 Engine Plant: 260,000 units/year
 Major production models: Plant 1: CIVIC 4D/2D
 Plant 2: CR-V
 Engine Plant: automobile engines

Mexico

Honda de Mexico S.A. de C.V.
 Activities: Manufacture automobiles, motorcycles and power products
 Established: 1985/9
 Address: El Salto, Jalisco
 Start of production: El Salto plant: 1995/11
 Power Products plant: 2015/12
 Celaya Auto Plant: 2014/02
 Celaya Transmission Plant: Second half of 2015
 Production Capacity: El Salto plant: 130,000 units/year
 Power Products plant: 50,000 units/year
 Celaya Auto Plant: 200,000 units
 Celaya Transmission Plant: 350,000 units
 Major production models: El Salto plant: Motorcycle: CGL125, GL150, DIO, XR150L, XR190L, Wave110S, CB190R, CB125F, CB160F, NAVI
 Power Products plant: Pumps
 Celaya Auto Plant: HR-V
 Celaya Transmission Plant: CVT

Brazil

Honda Automoveis do Brasil Ltda.
 Activities: Manufacture automobiles
 Established: 1996/5
 Address: No.1 Plant Sumare, Sao Paulo
 No.2 Plant Itirapina, Sao Paulo
 Start of production: Sumaré Plant: 1997
 Itirapina Plant: 2019
 Production Capacity: 120,000 units/year
 Major production models: Sumaré Plant: Fit, Civic, City
 Itirapina Plant: Fit, WR-V, HR-V

Moto Honda da Amazonia Ltda.
 Activities:Manufacture motorcycles and power products
 Established:1977/12
 Address:Manaus, Amazonas
 Production Capacity:Motorcycle-No.1 Plant:1976 No.2 Plant: 2009/9
 Power Products: 2001/6
 Production Capacity:Motorcycle:1.2 million units/year
 Power Products: ENG 39,000 units/year,
 CBU 5,000 units/year
 Major production models:Motorcycle:CG160, Biz110/125, POP110i, NXR160,Elite125,
 ADV150, PCX160, CB Twister, CRF250F,
 XRE190/300, CB500F/X, CB/CBR650R,
 NC750X, CRF1100, CB1000, TRX420 etc.
 Power Products: GX mid, Pumps

Honda Componentes Da Amazonia Ltda.
 Activities:Manufacture motorcycle parts
 Established:1985/1
 Address:Manaus, Amazonas

Argentina
 Honda Motor de Argentina S.A.
 Activities:Manufacture motorcycles
 Established:1978/8
 Address:Buenos Aires
 Start of production:Motorcycle: 2006/6
 Production Capacity:93,000 units/year
 Major production models:Wave110, GLH150, CBF125, XR150, XR190,
 XR250, CB300

Peru
 Honda Selva del Peru S.A.
 Activities:Manufacture motorcycles
 Established:2006/9
 Address:Iquitos, Loreto
 Start of production:2007/10
 Production Capacity:35,000 units/year
 Major production models:Wave110, NSC125, XR150L, XR190L, GL125,
 CB190R, CB125F, Navi, Dio

■Europe

France
 HONDA FRANCE MANUFACTURING S.A.S.
 Activities:Manufacture power products
 Established:2008/4(1986/1 Honda Europe Power Equipment S.A.S established.
 From 2008/4~ current company.)
 Address:Ormes
 Start of production:1986/1(2008/4 current Honda France Manufacturing
 S.A.S. established)
 Production Capacity:Products: 410,000 units/year
 Major production models:Lawnmowers, Tillers

Italy
 Honda Italia Industriale, S.P.A.
 Activities:Manufacture motorcycles
 Established:1971/9
 Address:Atessa, Abruzzo
 Start of production:1976
 Production Capacity:130,000 units/year
 Major production models:SH125/150/350, Forza125/250/350

C.I.A.P. S.P.A.
 Activities:Manufacture motorcycle parts
 Established:1988/7
 Address:Bologna

Spain
 Montesa Honda, S.A.U.
 Activities:Manufacture motorcycles and after market parts for automobile
 and motorcycle
 Established:1986/7
 Address:Barcelona

■Africa & the Middle East

Kenya
 Honda Motorcycle Kenya Limited
 Activities:Manufacture motorcycles
 Established:2013/3
 Address:Nairobi
 Start of production:2013/10(MC)
 Production Capacity:35,000 units/year
 Major production models:Ace110, Ace125, Ace125Tuff

Nigeria
 Honda Automobile Western Africa Ltd.
 Activities:Manufacture automobiles
 Established:2013/4
 Address:Manufacture: Ogun, Sales: Lagos
 Start of production:2015/7
 Production Capacity:1,000 units/year
 Major production models:Accord, HR-V

Honda Manufacturing (Nigeria) Ltd.
 Activities:Manufacture motorcycles
 Established:1979/7
 Address:Ogun
 Start of production:1980/11
 Production Capacity:153,000 units/year
 Major production models:Ace110, Ace125, CGL125, Dream

Ghana
 Honda Manufacturing Ghana Ltd.
 Activities:Manufacture automobiles
 Established:2022/9
 Address:Tema

■Asia Oceania

People's Republic of China
 Dongfeng Honda Automobile Co., Ltd.
 Activities:Manufacture automobiles
 Established:2004/4
 Address:Wuhan, Hubei
 Start of production:No.1 Plant: 2004/4
 No.2 Plant: 2012/7
 No.3 Plant: 2019
 Production Capacity:No.1 Plant: 240,000 units/year
 No.2 Plant: 240,000 units/year
 No.3 Plant: 240,000 units/year
 Major production models:No.1 Plant: CR-V, Inspire, UR-V, XR-V, X-NV, M-NV
 No.2 Plant: Civic, Civic Hatchback, Envix, Life
 No.3 Plant: CR-V, Elysion

GAC Honda Automobile Co., Ltd.
 Activities:Manufacture automobiles
 Established:1998/7
 Address:Guangzhou, Guangdong
 Start of production:HuangPu Factory (Guangqi Honda No.1 Plant): 1999/3
 ZengCheng Factory (Guangqi Honda No.2 Plant): 2006/9
 ZengCheng Factory (Guangqi Honda No.3 Plant): 2015/9
 Guangzhou Development District Factory
 (Guangqi Honda No.4 Plant):2005/4
 Production Capacity:HuangPu Factory (Guangqi Honda No.1 Plant):
 240,000 units/year
 ZengCheng Factory (Guangqi Honda No.2 Plant):
 240,000 units/year
 ZengCheng Factory (Guangqi Honda No.3 Plant):
 240,000 units/year
 Guangzhou Development District Factory
 (Guangqi Honda No.4 Plant):50,000 units/year
 Major production models:HuangPu Factory (Guangqi Honda No.1 Plant): Crider, Breeze
 ZengCheng Factory (Guangqi Honda No.2 Plant):
 Accord, Odyssey, Avancier, Acura CDX, Acura RDX
 ZengCheng Factory
 (Guangqi Honda No.3 Plant): Fit, Vezel, Crider, VE-1
 Guangzhou Development District Factory
 (Guangqi Honda No.4 Plant):Accord

Honda Power Products (China) Co., Ltd.
 Activities:Manufacture power products
 Established:1993/1
 Address:Chongqing
 Start of production:Chongqing plant:2002/8
 Production Capacity:Products: 180,000 units/year
 ENG: 1.62 million units/year
 Major production models:Engines, Pumps, Lawnmowers, Tillers

Honda Power Products (Fuzhou) Co., Ltd.
 Activities:Manufacture power products
 Established:2021/1
 Address:Fuzhou
 Start of production:Fuzhou plant: 1995/6 *From the former Joint Ventures
 Fuzhou plant: 2015/4 *From the former Joint Ventures
 Production Capacity:Fuzhou plant:Products: 260,000 units/year
 Fuzhou plant:Outboard Engines:60,000 units/year
 Major production models:Fuzhou plant:Generators
 Fuzhou plant:Outboard Engines

Sundiro Honda Motorcycle Co., Ltd.
 Activities:Manufacture motorcycles
 Established:2001/11
 Address:Shanghai
 Start of production:Taicang plant 2018/8
 Production Capacity:Taicang plant:1.1 million units/year
 Major production models:Taicang plant:China domestic models: NSS350,
 CM300, CL300, CBF150C(LMC),
 RX125/NS125LA(SC), CBF190 series,
 Honda Cross Cub
 Export models:CGX125, CRF125/50, XR190/150, Wave etc.

Wuyang-Honda Motors (Guangzhou) Co., Ltd.
 Activities:Manufacture motorcycles
 Established:1992/8
 Address:Guangzhou, Guangdong
 Start of production:No.1 Plant: 1992/8
 No.2 Plant: 2014/12
 Production Capacity:No.1 Plant: 1.0 million units/year
 No.2 Plant: 250,000 units/year
 Major production models:China domestic models:GL150(MC), NSC125(SC),
 V-GO(EV), CB190(LMC),
 NX125(SC), NB-X(SC), V1(EV),
 V3(EV), H3(EB) etc
 Export models:CCG125, CGL125, GL150, GLR125,CB190R,
 SCR110, Benly (50/110/Pro) ,Benly e etc

Dongfeng Honda Auto Parts Co., Ltd.
 Activities:Manufacture engines parts and suspensions
 Established:1994/12
 Address:Guangdong, Huizhou

Dongfeng Honda Engine Co., Ltd.
 Activities:Manufacture automobile engines
 Established:1998/7
 Address:Guangzhou, Guangdong

Honda Auto Parts Manufacturing Co., Ltd.
 Activities:Manufacture automobile automatic transmissions
 Established:2005/9
 Address:Foshan, Guangdong

Thailand

Honda Automobile (Thailand) Co.,Ltd.
 Activities:Manufacture automobiles
 Established:2000/12
 Address:No.1 Plant: Ayutthaya No.2 Plant: Purachinburi
 Production Capacity:Ayutthaya Plant:150,000 units/year
 Prachinburi Plant:120,000 units/year
 Major production models:Ayutthaya Plant:Accord, BR-V, HR-V, CR-V, Civic
 Prachinburi Plant:Civic Hatchback, Jazz,
 City Sedan, City Hatchback

Thai Honda Co., Ltd.
 Activities:Manufacture of motorcycles and power products and sales of motorcycles
 Established:2021/3 (Initial Production: Motorcycle 1967/5, Power Products 1987/2)
 Address:Bangkok
 Start of production:Motorcycles: 1967/5
 Power Products: 1987/2
 Production Capacity:Motorcycles:1.7 million units/year
 Power Products: Products: 180,000 units/year
 ENG: 2.72 million units/year
 Major production models:Motorcycles:Wave110 series, Click, Scoopy, CBR150R,
 CBR300 series, CB500 series, CB650 series,
 CBF125/150, Rebel series, MSX, PCX, Monkey 125,
 C125, Forza, ZoomerX, ADV150
 Power Products: GX small/mid/large, Pumps, Trimmers,
 GXV, Power sprayer

Asian Parts Manufacturing Co., Ltd.
 Activities:Manufacture after market parts for automobile
 Established:2006/4
 Address:Ayutthaya

Bangladesh

Bangladesh Honda Private Limited
 Activities:Manufacture motorcycles
 Established:2012/12
 Address:Munshiganj
 Start of production:2013/10
 Production Capacity:120,000 units/year
 Major production models:Dream110, Shine SP, X Blade, Livo, Hornet

India

Honda Cars India Ltd.
 Activities:Manufacture automobiles
 Established:1995/12
 Address:No.1 plant: Greater Noida, Uttar Pradesh
 No.2 plant: Tapukara, Rajasthan
 Production Capacity:Tapukara Plant:180,000 units/year
 Major production models:Amaze, City, Jazz, WR-V

Honda Motorcycle And Scooter India Pvt. Ltd.
 Activities:Manufacture motorcycles
 Established:1999/8
 Address:No.1 plant: Manesar, Gurgaon, Haryana
 No.2 plant: Tapukara, Alwar, Rajasthan
 No.3 plant: Narsapura, Bengaluru, Karnataka
 No.4 plant: Vithalapur, Ahmedabad, Gujrat
 Start of production:No.1 Plant: 2001/5
 No.2 Plant 2011/7
 No.3 Plant 2013/6
 No.4 Plant:No.1 line 2016/2
 No.2 line 2016/6
 Production Capacity:No.1 Plant: 400,000 units/year
 No.2 Plant:1.2 million units/year
 No.3 Plant:2.4 million units/year
 No.4 Plant:1.2 million units/year
 Major production models:No.1 Plant:Activa, Dio, Activa125, X- Blade, Unicorn,
 CB Twister, CD Dream, Dream Neo,
 CB HORNET 160R, Hornet 2.0 CBR650R,
 CBR250R, Africa Twin, CB300R, H'ness CB350
 No.2 Plant:Activa, Dio, NAVI , Shine, SP125, Livo
 No.3 Plant:Activa, Dio, Shine, SP125, Livo, Dream Yuga
 No.4 Plant:Activa, Dio, Activa125, Grazia

Honda India Power Products Ltd.
 Activities:Manufacture power products
 Established:1985/5
 Address:Greater Noida, Uttar Pradesh
 Start of production:1988/2
 Production Capacity:Products: 110,000 units/year
 ENG: 240,000 units/year
 Major production models:ME, OHV100, Generators

Indonesia

P.T. Astra Honda Motor
 Activities:Manufacture motorcycles
 Established:2001/1
 Address:Jakarta
 Start of production:No.1 Plant: 1971(technical tie-up)
 No.2 Plant: 1996
 No.3 Plant: 2005
 No.4 Plant: 2014/5
 No.5 Plant: 2015/8
 Production Capacity:No.1 Plant: 830,000 units/year
 No.2 Plant: 470,000 units/year
 No.3 Plant: 2.08 million units/year
 No.4 Plant: 1.04 million units/year
 No.5 Plant:990,000 units/year
 Major production models:No.1 Plant:Scooter type (BeAT),Premium AT (PCX, ADV150)
 No.2 Plant: Cub type (Supra X, Revo)
 No.3 Plant: Scooter type (BeAT, Vario125, Scoopy, Genio)
 No.4 Plant: Scooter type (Vario125/150, BeAT)
 No.5 Plant:Sport type (CB150R, CBR150R, CBR250RR,
 CRF150, SupraGTR, Sonic, Verza),
 Scooter type (BeAT)

P.T. Honda Prospect Motor
 Activities:Manufacture automobiles
 Established:1999/03
 Address:Jakarta
 Start of production:No.1 Plant: 2003/02
 No.2 Plant: 2014/1
 Production Capacity:80,000 units/year
 No.2 Plant:120,000 units/year
 Major production models:No.1 Plant:CR-V, HR-V, Mobilio
 No.2 Plant:Mobillio, Jazz, Brio RS, Brio Satya, BR-V

P.T.Honda Power Products Production
 Activities:Manufacture power products
 Established:2015/1
 Address:Jakarta
 Start of production:2015/6
 Production Capacity:70,000 units/year
 Major production models:Pumps, Hedge Trimmers

P.T. Honda Precision Parts Manufacturing
 Activities:Manufacture and sales of automobile automatic transmissions
 Established:2002/6
 Address:Jawa Barat

Malaysia

Boon Siew Honda Sdn. Bhd.
 Activities:Manufacture motorcycles
 Established:2009/1
 Address:Penang
 Start of production:1957 (current company 1983/12 ~)
 Production Capacity:320,000 units/year
 Major production models:Vario, BeAT, RS150R, Dash125, Wave125, Wave Alpha

Honda Malaysia Sdn. Bhd.
 Activities:Manufacture automobiles
 Established:2000/11
 Address:Malacca
 Start of production:No.1: 2002/10
 No.2: 2013/10
 Production Capacity:No.1:50,000 units/year
 No.2: 50,000 units/year
 Major production models:No.1 : Civic, Accord, CR-V
 No. 2 : City, Jazz, HR-V, BR-V

Honda Assembly (Malaysia) Sdn. Bhd.
 Activities:Manufacture automobile engines
 Established:2013/4
 Address:Malacca

Pakistan

Atlas Honda Limited
 Activities:Manufacture motorcycles
 Established:1962/10
 Address:Karachi
 Start of production:Karachi Plant :1964
 Sheikhpura Plant: 1982
 Production Capacity:Karachi Plant :180,000 units/year
 Sheikhpura Plant: 1.17 million units/year
 Major production models:Karachi Plant :CD70
 Sheikhpura Plant: CD70, CD70 Dream, Pridor, CG125,
 CG125 Self, CB125F, CB150F

Honda Atlas Cars (Pakistan) Limited
 Activities:Manufacture automobiles
 Established:1992/11
 Address:Lahore
 Start of production:1994
 Production Capacity:50,000 units/year
 Major production models:CIVIC, CITY, BR-V

Philippines

Honda Philippines Inc.
 Activities:Manufacture motorcycles
 Established:1973/6
 Address:Batangas
 Start of production:1973 (current company1983/12 ~)
 Production Capacity:620,000 units/year
 Major production models:XRM125, XRM RS, Wave110, Wave110a, TMX125a,
 TMX Supremo, XR150, BeAT

Honda Parts Manufacturing Corp.
 Activities:Manufacture manual transmissions
 Established:1992/12
 Address:Binan Laguna

Vietnam

Honda Vietnam Co., Ltd.

Activities:Manufacture automobiles and motorcycles

Established:1996/3

Address:motorcycle plant: No.1/No.2 Vin Phuk, No.3 Hunnam
 automobile plant: Vin Phuk

Start of production:Motorcycle-No.1 Plant: 1997/12

Motorcycle-No.2 Plant: 2008/8

Motorcycle-No.3 Plant: 2014/3(parts) 2014/11(CBU)

Automobile: 2006/7

Production Capacity:Motorcycle-No.1 Plant: 500,000 units/year

Motorcycle-No.2 Plant: 1 million units/year

Motorcycle-No.3 Plant:1 million units/year

Automobile:23,000 units/year

Major production models:Motorcycle-No.1 Plant: Wave Alpha, Wave RSX, Blade

Motorcycle-No.2 Plant: Wave Alpha, Future, Vision,

SH series, PCX, Winner-X

Motorcycle-No.3 Plant:LEAD, Vision, SH mode,

Air Blade series

Automobile:CITY

Vietnam Autoparts Co., Ltd.

Activities:Manufacture motorcycle parts

Established:2003/10

Address:Hung Yen

Australia

Honda Australia M.C. & P .E. Pty Ltd.

Activities:Manufacture power products

Established:1987/2

Address:Victoria

Start of production:1991/10

Production Capacity:120,000 units/year

Major production models:Trimmers, Lawnmowers

Chinese Taipei

Honda Taiwan Motor Co., Ltd.

Activities:Manufacture automobiles

Established:2007/3

Address:Pingdong

Start of production:2002/06

Production Capacity:30,000 units/year

Major production models:CR-V, HR-V, Fit

1-12 : Expansion of Major Overseas Production Bases

Year of Establishment	Region	Country / Location	Production site name	Abbreviation	Start of production	Activities
1961/9	Asia/Oceania	Chinese Taipei/Taipei	San Yang Industry Co., Ltd.	SY	1962/1	Manufacture motorcycles Manufacture automobiles
1962/9	Europe	Belgium/Aalst	Honda Motor S.A. (Honda Belgium Factory)	BH	1963/5	Manufacture motorcycles→Manufacture after market parts
1962/10	Asia/Oceania	Pakistan/Karachi	Atlas Autos Limited	AHL	1964/10	Manufacture motorcycles
1963/2	Asia/Oceania	Chinese Taipei/Kaohsiung	Kwang Yang Industrial Co.,Ltd	KY	1964/6	Manufacture motorcycles
1965/4	Asia/Oceania	Thailand/Bangkok	Thai Honda Manufacturing Co., Ltd.	TH	1967/5	Manufacture motorcycles Manufacture and sales of power products
1971/9	Europe	Italy/Abruzzo	Honda Italia Industriale, S.P.A.	HII	1976/2	Manufacture motorcycles
1973/5	Asia/Oceania	Philippines/Batangas	Mariwasa Honda Inc.	—	1973/6	Manufacture motorcycles
1973/7	Asia/Oceania	Indonesia/Jakarta	P.T. Honda Federal	HFJ	1974/5	Manufacture motorcycle parts
1974/9	Africa/Middle East	Iran/Qazvin	Tizro Manufacturing Company	TIZRO	1976/5	Manufacture motorcycles
1975/7	South America	Brazil/Amazonas	Moto Honda da Amazonia S.A.	HDA	1976/11	Manufacture motorcycles
1977/3	Asia/Oceania	Indonesia/Jakarta	P.T. Imora Honda	IH	1978/7	Manufacture motorcycle and Automobile parts Manufacture power products
1978/2	North America	United States of America/Ohio	Honda of America Mfg., Inc.	HAM	1979/9	Manufacture automobiles and engines
1978/8	South America	Argentina/Buenos Aires	Honda Motor de Argentina S.A.	HAR	2006/6	Manufacture motorcycles
1979/7	Africa/Middle East	Nigeria/ Ogun	Honda Manufacturing (Nigeria) Ltd.	HMN	1981/1	Manufacture motorcycles
1983/8	North America	United States of America/North Carolina	Honda Power Equipment Mfg., Inc	HPE	1984/8	Manufacture ATV and power products
1984/1	Asia/Oceania	India/Haryana	Hero Honda Motors Ltd.	HHML	1985/5	Manufacture motorcycles
1984/2	Asia/Oceania	India/Madhya Pradesh	Kinetic Honda Motor Ltd.	KHM	1986/4	Manufacture motorcycles
1984/11	North America	Canada/Ontario	Honda of Canada Mfg.	HCM	1986/11	Manufacture automobiles and engines
1985/2	Europe	United Kingdom/Swindon	Honda of the UK Manufacturing Ltd.	HUM	1989/7	Manufacture automobiles and engines
1985/6	Europe	France/Ormes	Honda France Industriale S.A.S	HFI	1986/1	Manufacture power products
1985/7	North America	United States of America/Ohio	HAM-Anna Engine Plant	AEP	1985/7	Manufacture motorcycle and automobile engines
1985/9	North America	Mexico/Jalisco	Honda de Mexico, S.A. de C.V.	HDM	1988/3	Manufacture motorcycles,automobiles and power products
1985/9	Asia/Oceania	India/Uttar Pradesh	Shriram Honda Power Equipment	SHPL	1988/2	Manufacture and sales of power products
1985/10	South America	Brazil/Amazonas	Honda Componentes Da Amazonia Ltda.	HCA	1986/6	Manufacture motorcycle parts
1986/7	Europe	Spain/Barcelona	Montesa Honda, S.A.U	MHSA	1983/2	Manufacture motorcycles Manufacture after market parts for automobile and motorcycle
1987/2	Asia/Oceania	Australia/Victoria	Honda Manufacturing Australia Pty. Ltd.	HMA	1988/2	Manufacture power products
1989/12	North America	United States of America/Ohio	HAM-East Liberty Auto Plant	ELP	1989/12	Manufacture automobiles
1990/10	Asia/Oceania	Philippines/Laguna	Honda Cars Philippines, Inc.	HCPI	1992/2	Manufacture automobiles
1991/10	Asia/Oceania	Australia/Victoria	Honda Australia M.C. & P.E. Pty. Ltd.	AUH-MPE	1988/2	Manufacture and sales of power products
1992/4	Europe	France/Ormes	Honda Europe Power Equipment S.A.S	HEPE	1986/1	Manufacture power products
1992/4	Europe	Turkey/Gebze	Anadolu Honda Otobilcilik A.S	TAH	1997/10	Manufacture automobiles
1992/7	China	People's Republic of China/Guangdong	Wuyang-Honda Motors (Guangzhou) Co., Ltd.	WHM	1992/8	Manufacture motorcycles
1992/8	Asia/Oceania	Thailand/Min Buri→Ayutthaya	Honda Cars Manufacturing (Thailand) Co., Ltd.	HCMT	1992/5	Manufacture automobiles
1992/11	Asia/Oceania	Pakistan/Lahore	Honda Atlas Cars (Pakistan) Ltd.	HACPL	1994/5	Manufacture automobiles Imoport and sales of automobiles
1992/12	Asia/Oceania	Philippines/Laguna	Honda Parts Manufacturing Corp.	HPMC	1994/4	Manufacture manual transmissions
1992/12	China	People's Republic of China/Sundiro	Sundiro Honda Motorcycle Co., Ltd.	TJH	1993/4	Manufacture motorcycles
1993/1	China	People's Republic of China/Chongqing	Jialing-Honda Motor Co., Ltd.	JLH	1994/10	Manufacture motorcycles Manufacture power products
1994/10	China	People's Republic of China/Fuzhou	Mindoug-Honda Generator Co.,Ltd.	FMH	1995/10	Manufacture power products
1994/12	China	People's Republic of China/Guangdong	Dongfeng Honda Auto Parts Co., Ltd.	DHAC	1995/11	Manufacture engines parts and suspensions
1995/3	Europe	Turkey/Istanbul	Honda Anadolu Motorsiklet Uretim Ve Pazarlama A.S	HAT	1996/7	Manufacture motorcycles
1995/12	Asia/Oceania	India/Uttar Pradesh	Honda Siel Cars India Ltd.	HSCI	1997/12	Manufacture automobiles
1996/3	Asia/Oceania	Vietnam/Vin Phuk,Hunnam	Honda Vietnam Co., Ltd.	HVN	1997/12	Manufacture motorcycles and automobiles
1996/5	South America	Brazil/Sao Paulo	Honda Automoveis do Brasil Ltda.	HAB	1997/10	Manufacture automobiles
1996/10	Asia/Oceania	Indonesia/Jawa Barat	P.T. Sinar Honda Jaya	SHJ	1997/6	Manufacture power products
1997/1	North America	United States of America/Ohio	Honda Transmission Mfg. of America,Inc.	HTM	1982/10	Manufacture automobile automatic transmissions
1997/4	North America	United States of America/South Carolina	Honda of South Carolina Manufacturing Inc.	HSC	1998/7	Manufacture ATV and engines
1998/7	China	People's Republic of China/Guangdong	Guangqi Honda Automobile Co., Ltd.	GHAC	1999/3	Manufacture automobiles
1998/7	China	People's Republic of China/Guangdong	Dongfeng Honda Engine Co., Ltd.	DHEC	1999/3	Manufacture automobile engines
1998/8	Asia/Oceania	India/Uttar Pradesh	Honda Siel Power Product Ltd.	HSPP	1988/2	Manufacture power products
1999/3	Asia/Oceania	Indonesia/Karawang	P.T. Honda Prospect Motor	HPM	2003/2	Manufacture automobiles
1999/10	Asia/Oceania	India/Haryana ,Rajasthan ,Karnataka ,Gujrat	Honda Motorcycle And Scooter India Pvt. Ltd.	HMSI	2001/4	Manufacture motorcycles

Year of Establishment	Region	Country / Location	Production site name	Abbreviation	Start of production	Activities
1999/12	North America	United States of America/Alabama	Honda Manufacturing of Alabama, LLC	HMA	2001/11	Manufacture automobiles
2000/11	Asia/Oceania	Malaysia/Malacca	Honda Malaysia Sdn. Bhd. *former DRB Oriental Honda	HMSB	2001/6	Manufacture automobiles
2000/12	Asia/Oceania	Indonesia/Jakarta	P.T. Astra Honda Motor	AHJ	1971/10	Manufacture motorcycles
2001/9	China	People's Republic of China/Shanghai	Sundiro Honda Motorcycle Co., Ltd.	SDH	2001/11	Manufacture motorcycles
2002/6	Asia/Oceania	Indonesia/Jawa Barat	P.T. Honda Precision Parts Manufacturing	HPPM	2003/9	Manufacture of automobile automatic transmissions
2003/1	Europe	Turkey/Kocaeli	Honda Turkiye A.S.	HTR	1997/10	Manufacture automobiles and spare parts
2003/7	China	People's Republic of China/Hubei	Dongfeng Honda Automobile Co., Ltd.	WDHAC	2004/4	Manufacture automobiles
2003/9	China	People's Republic of China/Guangdong	Honda Automobile (China) Co., Ltd.	CHAC	2005/4	Manufacture automobiles
2003/10	Asia/Oceania	Vietnam/Hung Yen	Vietnam Autoparts Co., Ltd.	VAP	2004/1	Manufacture aluminum parts for motorcycle
2004/7	North America	United States of America/North Carolina	Honda Aero, Inc.	HAInc	2014/11	Management of aero engine business including engine production
2005/4	North America	United States of America/Georgia	Honda Precision Parts of Georgia, LLC.	HPPG	2006/5	Manufacture automobile automatic transmissions
2005/10	China	People's Republic of China/Guangdong	Honda Auto Parts Manufacturing Co., Ltd.	CHAM	2007/2	Manufacture automobile transmissions
2006/4	Asia/Oceania	Thailand/Ayutthaya	Asian Parts Manufacturing Co., Ltd.	APM	2007/6	Manufacture after market parts for automobile
2006/8	North America	United States of America/North Carolina	Honda Aircraft Company, LLC	HACI	2012/10	Development, sales promotion and production of aircraft
2006/9	South America	Peru/Loreto	Honda Selva del Peru S.A.	HSP	2007/10	Manufacture motorcycles
2007/3	Asia/Oceania	Chinese Taipei/Pingtung	Honda Taiwan Motor Co., Ltd.	HTW-M	2003/1	Manufacture automobiles
2007/6	North America	United States of America/Indiana	Honda Manufacturing of Indiana, LLC	HMIN	2008/10	Manufacture automobiles
2008/4	Europe	France/Ormes	Honda France Manufacturing S.A.S.	HFM	1986/1	Manufacture power products
2009/1	Asia/Oceania	Malaysia/Penang	Boon Siew Honda Sdn.Bhd	BSH	1969/5	Manufacture motorcycles
2012/12	Asia/Oceania	Bangladesh/Munshiganj	Bangladesh Honda Private Limited	BHL	2013/10	Manufacture motorcycles
2013/3	Africa/Middle East	Kenya/Nairobi	Honda Motorcycle Kenya Ltd.	HMK	2013/10	Manufacture motorcycles and power products
2013/4	Asia/Oceania	Malaysia/Malacca	Honda Assembly (Malaysia) Sdn. Bhd.	HASB	2013/9	Manufacture automobile engines
2013/4	Africa/Middle East	Nigeria/Lagos	Honda Automobile Western Africa Ltd.	HAWA	2015/7	Manufacture automobiles
2014/2	North America	Mexico/Guanajuato	Honda de Mexico S.A. de C.V. Celaya Auto Plant	HDM-C	2014/2	Manufacture automobiles
2015/1	Asia/Oceania	Indonesia/Jakarta	P.T. Honda Power Products Production	HPPP	2015/6	Manufacture power products
2016/4	North America	United States of America/Ohio	Performance Manufacturing Center	PMC	2016/4	Manufacture automobiles
2017/1	China	People's Republic of China/Chongqing	Honda Power Products (China) Co., Ltd.	HPPC	2001/12	Manufacture power products
2021/3	Asia/Oceania	Thailand/Bangkok	Thai Honda Manufacturing Co., Ltd.	TH	1967/5	Manufacture motorcycles Manufacture power products
2022/3	China	People's Republic of China/Fuzhou	Honda Power Products (Fuzhou) Co., Ltd.	HPPF	1995/6	Manufacture power products
2022/9	Africa/Middle East	Ghana/Accra	Honda Manufacturing Ghana Ltd.	HMG	2023/11	Manufacture automobiles