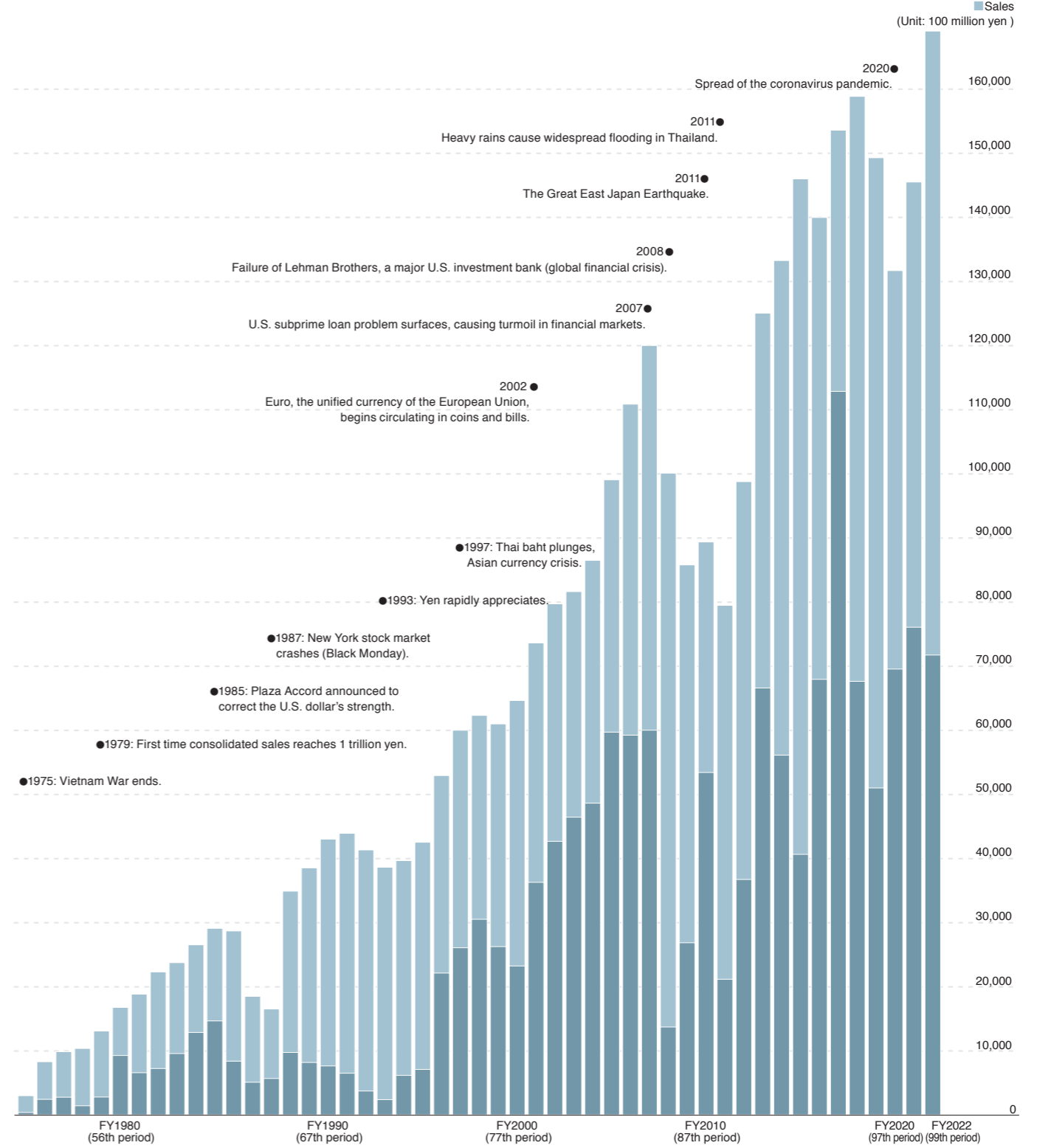
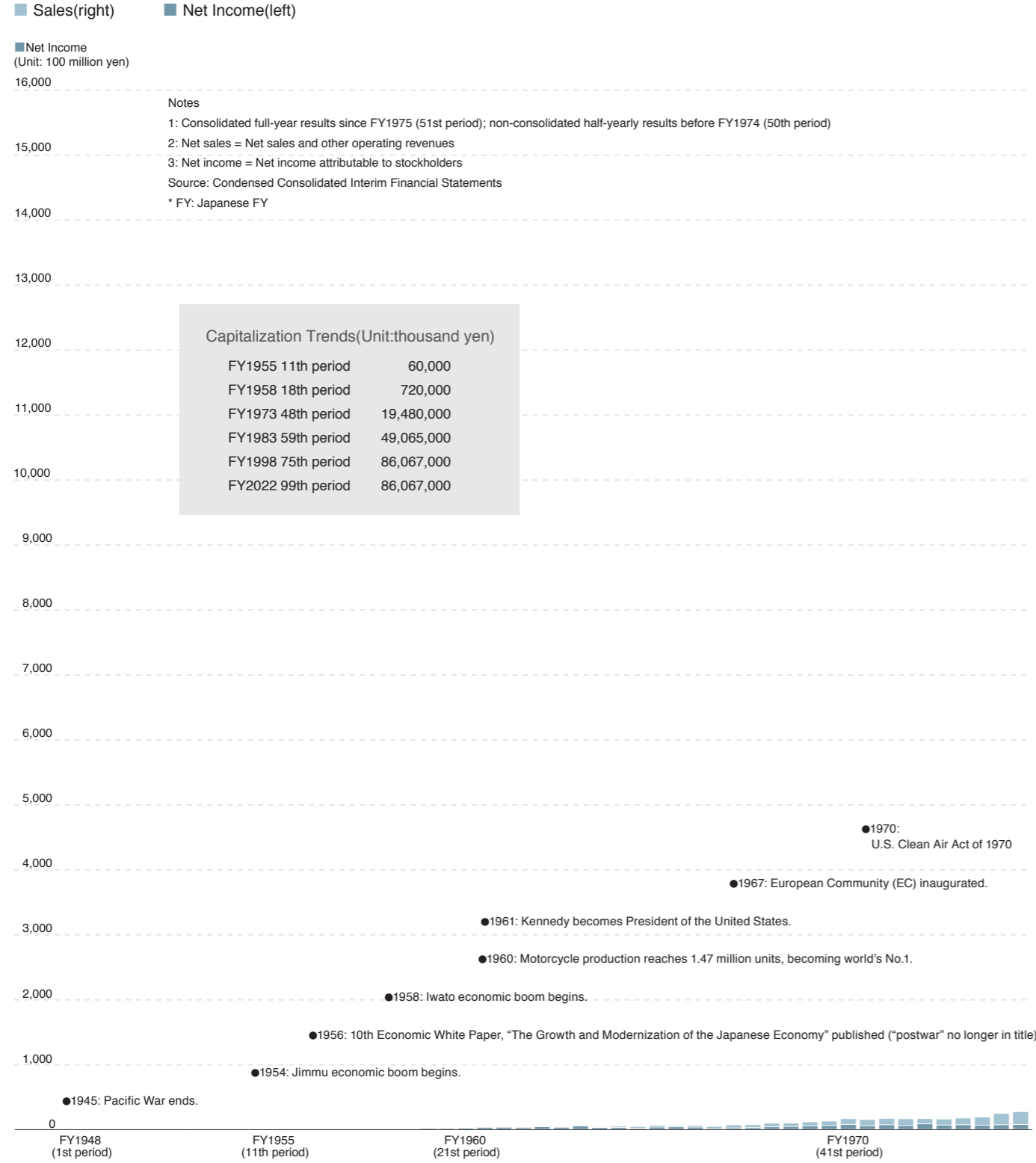


2. Financials

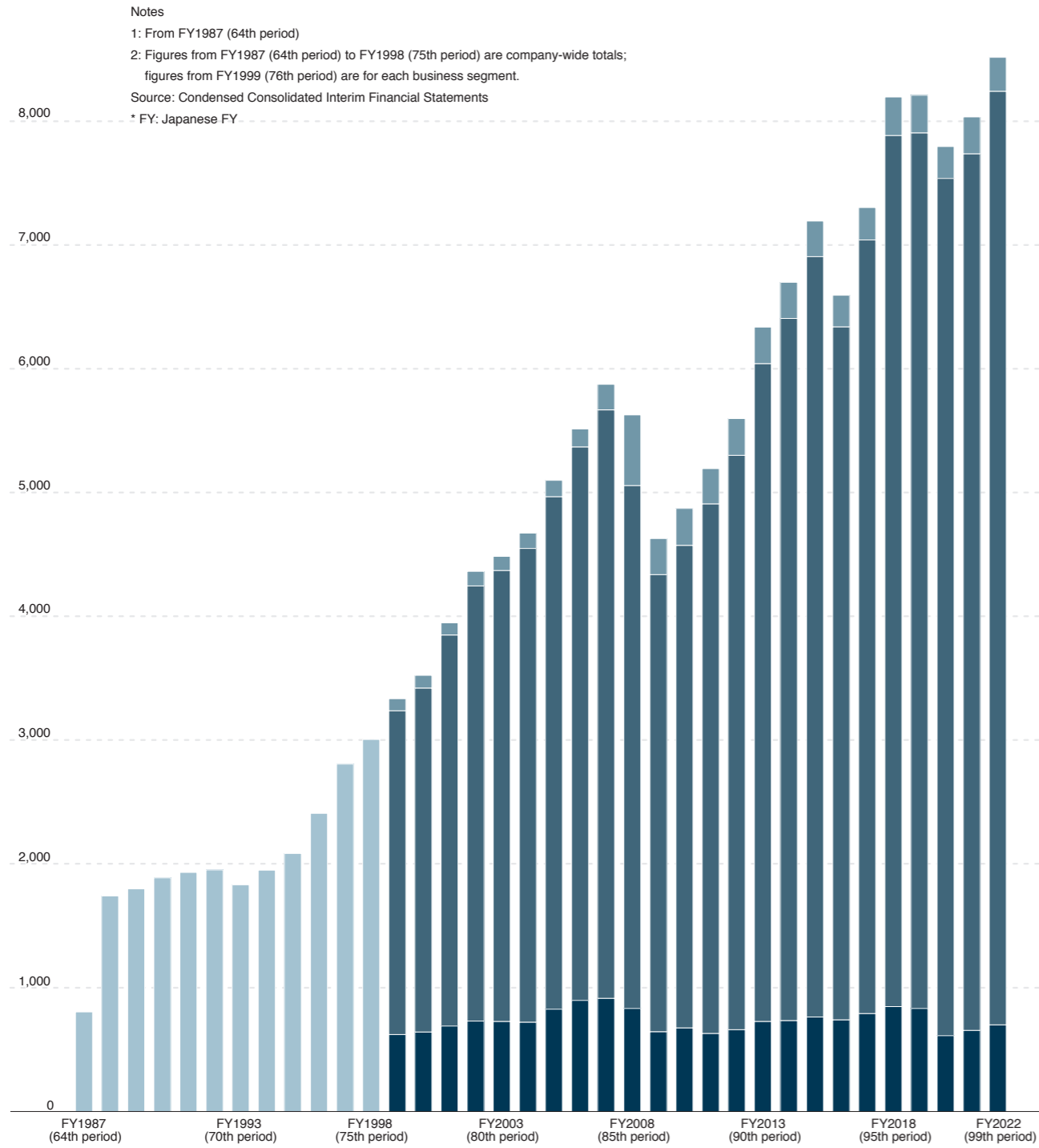
2-1 : Sales/Net Income/Capitalization Trends



2-2 : Honda Group R&D Expenses

Motorcycle Business Automobile Business Power Products and Other Businesses Entire Company

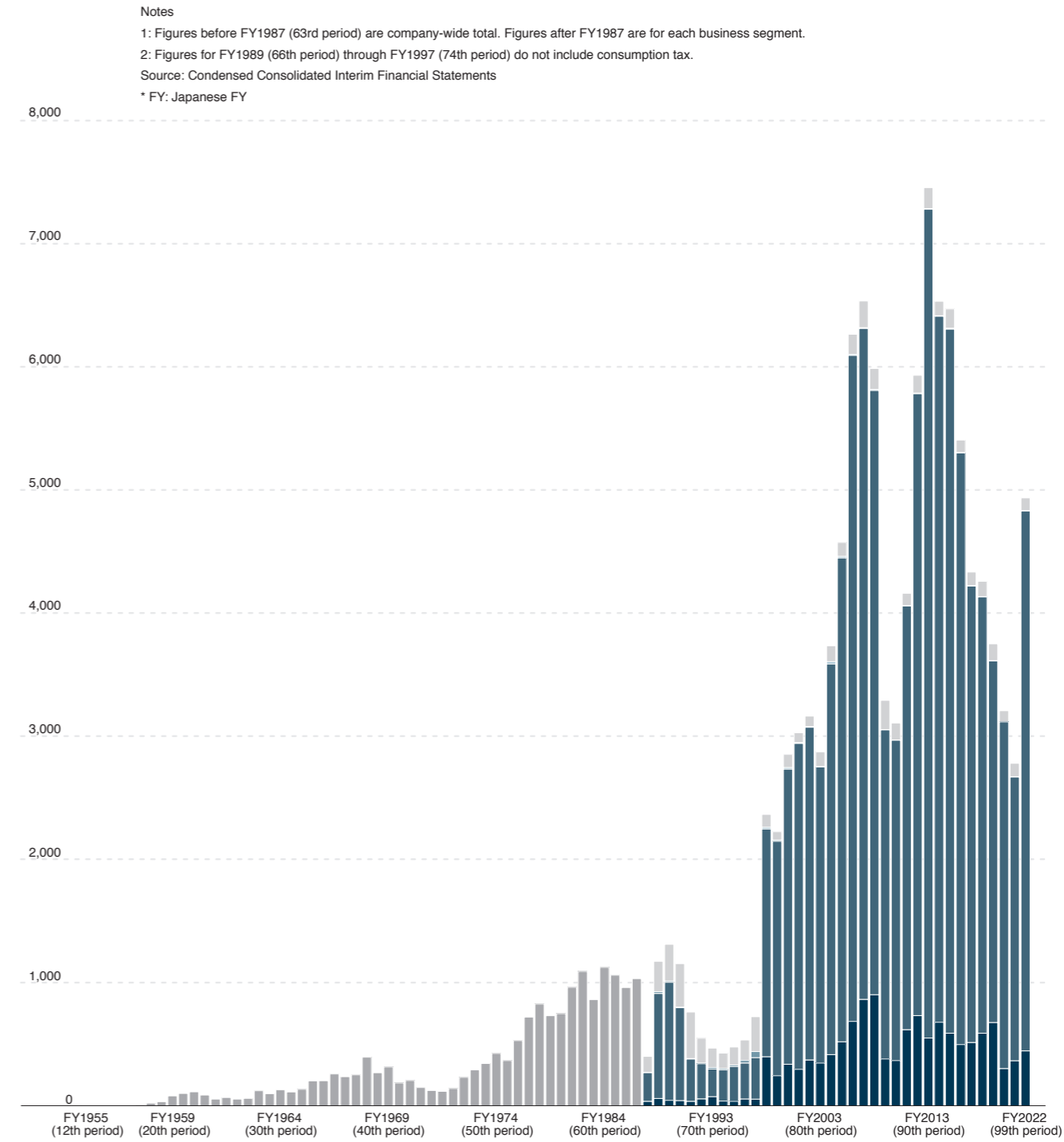
(Unit: 100 million yen)
9,000



2-3 : Honda Group Capital Expenditure

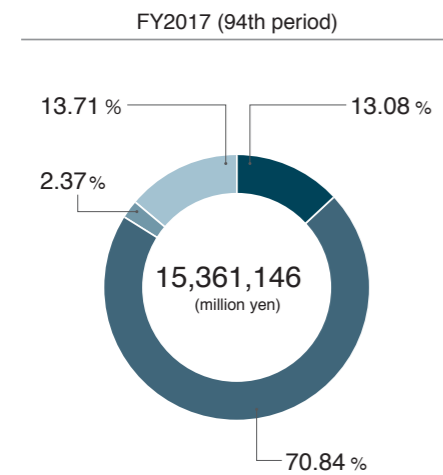
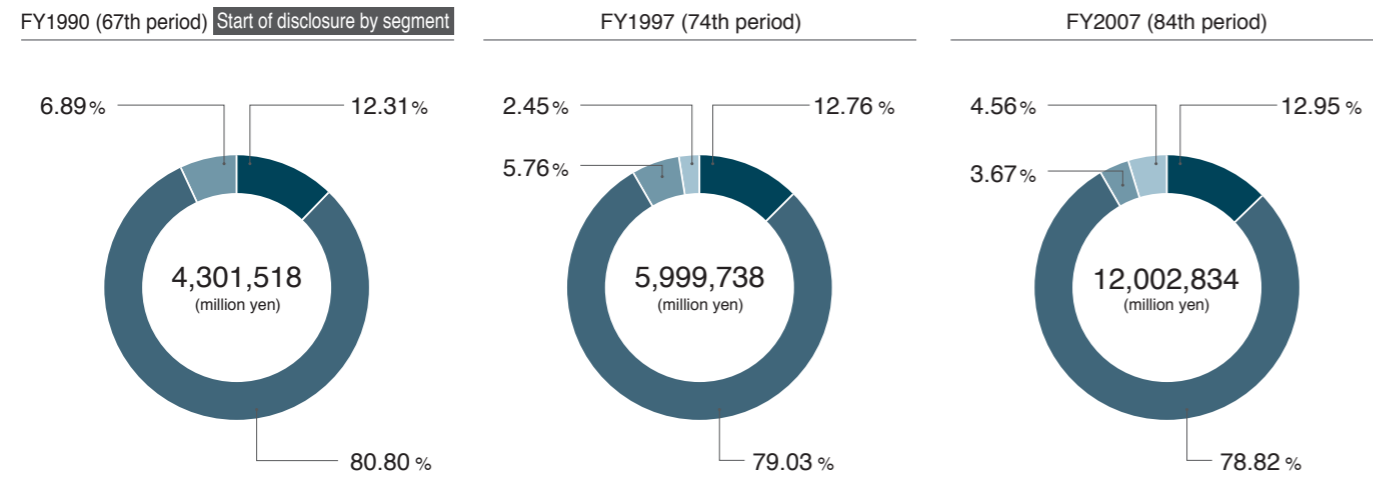
Motorcycle production facilities Automobile production facilities Power Products production facilities
Financial Services Business Other Investments Entire Company

(Unit: 100 million yen)
9,000

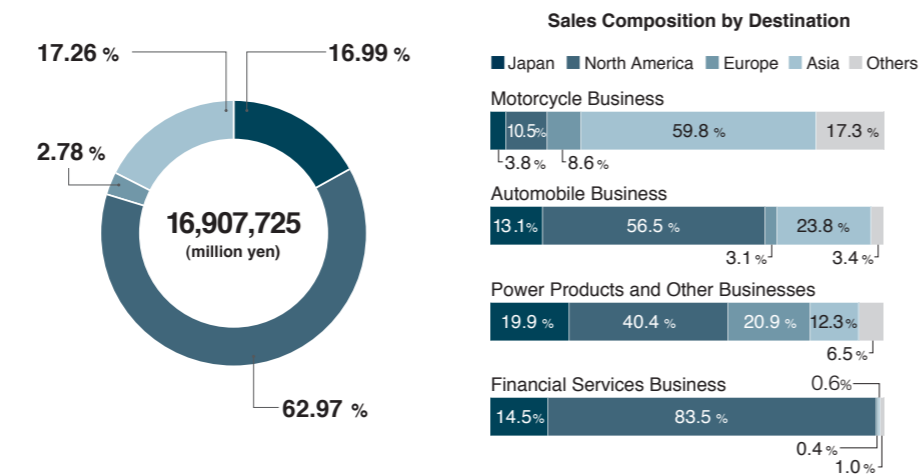


2-4 : Sales Composition by Business Segment

■ Motorcycle Business ■ Automobile Business ■ Power Products and Other Businesses ■ Financial Services Business



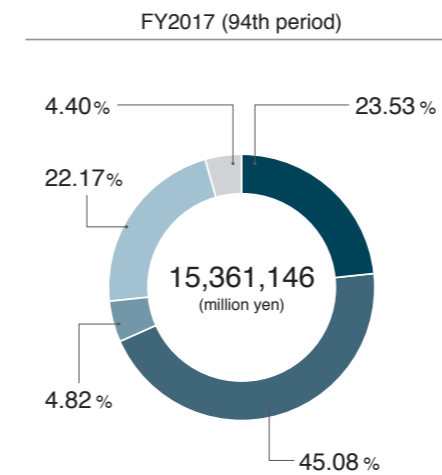
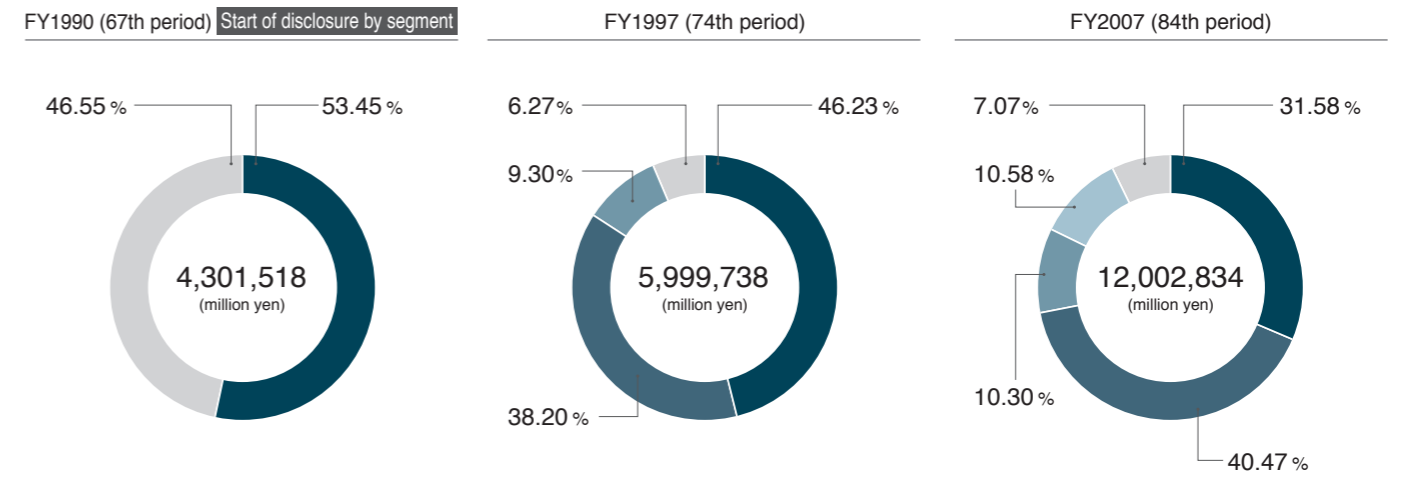
FY2022 (99th period)



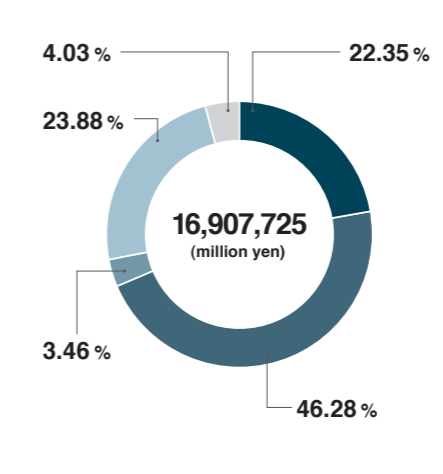
Source: Condensed Consolidated Interim Financial Statements
* FY: Japanese FY

2-5 : Sales Composition by Geographic Segment

■ Japan ■ North America ■ Europe ■ Asia ■ Others



FY2022 (99th period)

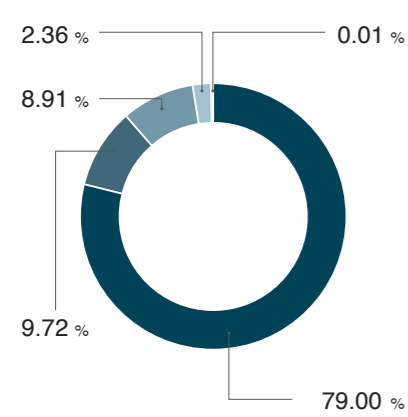


Source: Condensed Consolidated Interim Financial Statements
* FY: Japanese FY

2-6 : Shareholder Trends

■ Individuals and Others ■ Financial Institutions ■ Securities Firms ■ Other Domestic Corporations
 ■ Foreigners ■ Government and Regional Public Entities

FY1957(16th period)

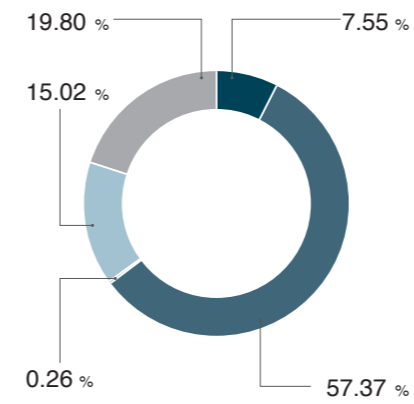


Total number of shares issued 7,200 (thousands)

Major shareholders

Shareholders	Number of Shares Held (thousands)	Percentage
Soichiro Honda	1,181,300	16.41
Takeo Fujisawa	653,300	9.07
Mitsubishi Bank, Ltd.	400,000	5.56
Giichi Masuda	392,700	5.45
Benjiro Honda	340,500	4.73
Yamaichi Securities Co., Ltd.	237,400	3.30
Tokio Marine & Fire Insurance Co., Ltd.	150,000	2.08
Sumitomo Marine & Fire Insurance Co., Ltd.	120,000	1.67
Masahiro Yamada	80,000	1.11
Honda Sales Co.,Ltd	70,000	0.97

FY1997(74th period)

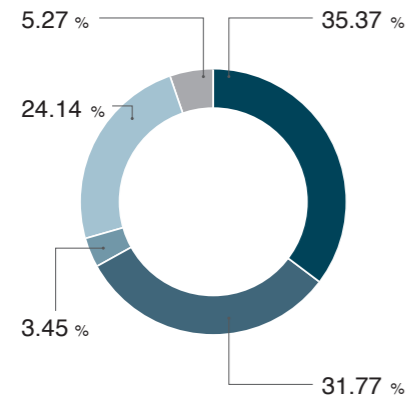


Total number of shares issued 974,414 (thousands)

Major shareholders

Shareholders	Number of Shares Held (thousands)	Percentage
Mitsubishi Trust and Banking, Ltd.	52,766	5.42
Tokyo-Mitsubishi Bank, Ltd.	48,565	4.98
Tokio Marine & Fire Insurance Co., Ltd.	39,271	4.03
The Tokai Bank, Ltd.	37,674	3.87
Asahi Bank, Ltd.	33,013	3.39
Sanwa Bank, Ltd.	33,005	3.39
Meiji Life Insurance Company	28,567	2.93
Japan Securities Finance Co., Ltd.	26,251	2.69
Yasuda Fire and Marine Insurance Co., Ltd.	23,830	2.45
Industrial Bank of Japan, Ltd	22,489	2.31

FY1972(46th period)

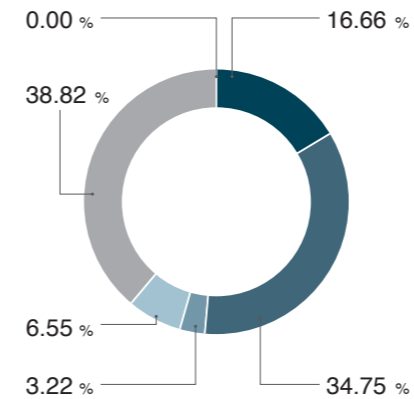


Total number of shares issued 363,600 (thousands)

Major shareholders

Shareholders	Number of Shares Held (thousands)	Percentage
Honda Kosan Co., Ltd.	21,500	5.9
Mitsubishi Bank, Ltd.	16,000	4.4
Mitsubishi Trust and Banking, Ltd.	14,220	3.9
Tokio Marine & Fire Insurance Co., Ltd.	12,000	3.3
Soichiro Honda	9,030	2.5
The Tokai Bank, Ltd.	8,500	2.4
Japan Securities Finance Co.,Ltd.	7,834	2.2
Honda Kaihatsu Kogyo Co.,Ltd.	7,630	2.1
Industrial Bank of Japan, Ltd	7,400	2.0
The Bank of Tokyo, Ltd.	7,300	2.0

FY2022(99th period)



Total number of shares issued 1,811,428 (thousands)

Major shareholders

Shareholders	Number of Shares Held (thousands)	Percentage
The Master Trust Bank of Japan, Ltd. (Trust Account)	260,025	15.61
Moxley & Co. LLC	116,835	7.02
Custody Bank of Japan, Ltd. (Trust Account)	103,468	6.21
Meiji Yasuda Life Insurance Company	49,492	2.97
SSBTC CLIENT OMNIBUS ACCOUNT	43,631	2.62
Tokio Marine & Nichido Fire Insurance Co., Ltd.	31,915	1.92
STATE STREET BANK WEST CLIENT – TREATY 505234	29,327	1.76
Nippon Life Insurance Company	28,666	1.72
Northern Trust CO. (AVFC) Re Silchester International Investors International Value Equity Trust	26,328	1.58
JPMorgan Chase Bank 385781	22,752	1.37

Notes

- 1: Tokyo-Mitsubishi Bank, Ltd. and UFJ Bank, Ltd. merged on January 1, 2006 to become Mitsubishi-UFJ Bank, Ltd.
 - 2: Moxley & Company LLC is the nominee for shares of JPMorgan Chase Bank, the depository for ADRs (American Depository Receipts)
 - 3: Shares in the name of Japan Securities Depository Center, Inc. are included in the column "Other corporations"
 - 4: Treasury stock is included in the column "Individuals and others"
- Source: Condensed Consolidated Interim Financial Statements
 * FY: Japanese FY

2-7 : Balance Sheet 1955-1971(Unconsolidated)

Source: Condensed Consolidated Interim Financial Statements

(Unit:thousand yen)

Fiscal Term	11	12	13	14	15	16	17	18	19	20
Fiscal Year	1955		1956		1957		1958		1959	
	55.2.21-8.31	55.9.1-56.2.29	56.3.1-8.31	56.9.1-57.2.28	57.3.1-8.31	57.9.1-58.2.28	58.3.1-8.31	58.9.1-59.2.28	59.3.1-8.31	59.9.1-60.2.29
Assets										
Current assets	2,755,029	2,888,814	2,593,810	2,592,348	2,897,768	2,562,812	3,146,039	3,646,577	5,875,898	6,410,379
Non-fixed assets	1,239,379	1,172,893	1,123,204	1,134,968	1,302,076	1,466,315	1,849,040	2,542,976	3,778,241	5,706,515
Deferred assets	—	—	—	—	—	—	—	—	—	—
Total assets	3,994,408	4,061,707	3,717,014	3,727,316	4,199,844	4,029,127	4,995,079	6,189,553	9,654,139	12,116,894
Liabilities										
Current liabilities	3,458,245	3,256,695	2,825,651	2,799,345	2,864,330	2,744,922	2,912,166	3,053,207	4,585,905	6,306,849
Non-fixed liabilities	89,534	277,853	231,870	205,018	246,846	102,796	266,289	914,497	1,205,200	1,206,357
Specific reserves	—	—	—	—	—	—	—	—	—	—
Total liabilities	3,547,779	3,534,548	3,057,521	3,004,363	3,111,176	2,847,718	3,178,455	3,967,704	5,791,105	7,513,206
Equity										
Common stock	60,000	120,000	120,000	120,000	360,000	360,000	720,000	720,000	1,440,000	1,440,000
Capital surplus	—	28	28	28	92	92	92	92	92	92
Retained earnings	386,629	407,131	539,465	602,925	728,576	821,317	1,096,532	1,501,757	2,422,942	3,163,596
Other surplus	—	—	—	—	—	—	—	—	—	—
Treasury stock	—	—	—	—	—	—	—	—	—	—
Total valuation and translation adjustments	—	—	—	—	—	—	—	—	—	—
Total equity	446,629	527,159	659,493	722,953	1,088,668	1,181,409	1,816,624	2,221,849	3,863,034	4,603,688
Total liabilities and equity	3,994,408	4,061,707	3,717,014	3,727,316	4,199,844	4,029,127	4,995,079	6,189,553	9,654,139	12,116,894

(Unit:thousand yen)

Fiscal Term	41	42	43	44
Fiscal Year	1970		1971	
	70.3.1-8.31	70.9.1-71.2.28	71.3.1-8.31	71.9.1-72.2.29
Assets				
Current assets	126,184,925	135,942,478	142,578,657	146,782,028
Non-fixed assets	82,734,165	87,861,547	90,701,592	102,431,915
Deferred assets	2,861,278	2,681,558	2,457,625	2,063,968
Total assets	211,780,368	226,485,583	235,737,874	251,277,911
Liabilities				
Current liabilities	83,622,496	89,714,962	84,940,618	94,409,050
Non-fixed liabilities	66,053,944	70,870,325	79,674,521	82,164,290
Specific reserves	1,417,300	1,828,600	1,459,400	1,546,200
Total liabilities	151,093,740	162,413,887	166,074,539	178,119,540
Equity				
Common stock	18,180,000	18,180,000	18,180,000	18,180,000
Capital surplus	2,076,187	2,076,187	2,076,187	2,076,187
Retained earnings	40,430,441	43,815,509	49,407,148	52,902,184
Other surplus	—	—	—	—
Treasury stock	—	—	—	—
Total valuation and translation adjustments	—	—	—	—
Total equity	60,686,628	64,071,696	69,663,335	73,158,371
Total liabilities and equity	211,780,368	226,485,583	235,737,874	251,277,911

* Fiscal Year:Japanese Fiscal Year

(Unit:thousand yen)

Fiscal Term	21	22	23	24	25	26	27	28	29	30
Fiscal Year	1960		1961		1962		1963		1964	
	60.3.1-8.31	60.9.1-61.2.28	61.3.1-8.31	61.9.1-62.2.28	62.3.1-8.31	62.9.1-63.2.28	63.3.1-8.31	63.9.1-64.2.29	64.3.1-8.31	64.9.1-65.2.28
Assets										
Current assets	10,214,694	11,535,675	19,001,145	16,735,898	21,244,056	20,533,885	28,131,577	30,741,220	38,870,263	42,033,835
Non-fixed assets	9,533,345	12,128,198	13,704,476	15,381,311	16,182,585	17,696,779	18,168,560	19,647,400	23,181,691	26,612,517
Deferred assets	—	—	—	—	—	205,982	102,315	464,739	409,119	360,635
Total assets	19,748,039	23,663,873	32,705,621	32,117,209	37,426,641	38,436,646	46,402,452	50,853,359	62,461,073	69,006,987
Liabilities										
Current liabilities	9,613,284	11,417,605	11,392,478	10,810,342	17,829,972	15,392,029	17,275,857	18,876,222	24,119,749	28,197,976
Non-fixed liabilities	1,412,962	1,860,106	5,255,389	4,553,864	931,507	1,148,532	3,609,187	7,512,648	12,062,621	14,105,924
Specific reserves	—	—	—	—	—	—	257,000	333,000	545,000	650,500
Total liabilities	11,026,246	13,277,711	16,647,867	15,364,206	18,761,479	16,540,561	21,142,044	26,721,870	36,727,370	42,954,400
Equity										
Common stock	4,320,000	4,320,000	8,640,000	8,640,000	8,640,000	9,090,000	9,090,000	9,090,000	9,090,000	9,090,000
Capital surplus	92	92	92	92	92	2,068,686	2,068,686	2,068,686	2,068,686	2,068,686
Retained earnings	4,401,701	6,066,070	7,417,662	8,112,911	10,025,070	10,737,399	14,101,722	12,972,803	14,575,017	14,893,901
Other surplus	—	—	—	—	—	—	—	—	—	—
Treasury stock	—	—	—	—	—	—	—	—	—	—
Total valuation and translation adjustments	—	—	—	—	—	—	—	—	—	—
Total equity	8,721,793	10,386,162	16,057,754	1,675,003	18,665,162	21,896,085	25,260,408	24,131,489	25,733,703	26,052,587
Total liabilities and equity	19,748,039	23,663,873	32,705,621	32,117,209	37,426,641	38,436,646	46,402,452	50,853,359	62,461,073	69,006,987

(Unit:thousand yen)

Fiscal Term	31	32	33	34	35	36	37	38	39	40
Fiscal Year	1965		1966		1967		1968		1969	
	65.3.1-8.31	65.9.1-66.2.28	66.3.1-8.31	66.9.1-67.2.28	67.3.1-8.31	67.9.1-68.2.29	68.3.1-8.31	68.9.1-69.2.28	69.3.1-8.31	69.9.1-70.2.28
Assets										
Current assets	49,698,338	52,360,127	50,647,930	52,918,983	58,255,639	67,023,358	81,408,087	90,012,336	93,621,966	102,630,868
Non-fixed assets	29,728,678	30,637,584	37,638,025	42,291,113	51,973,425	61,209,413	62,681,418	67,675,191	77,631,571	80,465,739
Deferred assets	278,680	236,537	197,447	624,713	661,157	864,857	881,117	1,911,292	3,209,324	3,116,143
Total assets	79,705,696	83,234,248	88,483,402	95,834,809	110,890,221	129,097,628	144,970,622	159,598,819	174,462,861	186,212,750
Liabilities										
Current liabilities	34,563,454	33,790,704	33,752,825	29,530,721	38,868,532	48,046,317	52,544,732	53,792,130	61,213,283	66,320,014
Non-fixed liabilities	15,373,147	17,567,800	20,264,732	32,938,732	37,629,907	45,977,950	46,894,340	57,120,982	60,684,862	63,313,487
Specific reserves	1,017,400	1,148,900	1,971,900	1,481,900	2,287,900	2,413,900	2,666,900	2,464,900	1,296,000	1,296,000
Total liabilities	50,954,001	52,507,404	55,989,457	63,951,353	78,786,339	96,438,167	102,105,972	113,378,012	123,194,145	130,929,501
Equity										
Common stock	9,090,000	9,090,000	9,090,000	9,090,000	9,090,000	9,090,000	18,180,000	18,180,000	18,180,000	18,180,000
Capital surplus	2,068,686	2,068,686	2,068,686	2,068,686	2,068,686	2,068,685	2,076,187	2,076,187	2,076,187	2,076,187
Retained earnings	17,593,009	19,568,158	21,335,259	20,724,770	20,945,196	21,500,776	22,608,463	25,964,620	31,012,529	35,027,062
Other surplus	—	—	—	—	—	—	—	—	—	—
Treasury stock	—	—	—	—	—	—	—	—	—	—
Total valuation and translation adjustments	—	—	—	—	—	—	—	—	—	—
Total equity	28,751,695	30,726,844	32,493,945	31,883,456	32,103,882	32,659,461	42,864,650	46,220,807	51,268,716	55,283,249
Total liabilities and equity	79,705,696	83,234,248	88,483,402	95,834,809	110,890,221	129,097,628	144,970,622	159,598,819	174,462,861	186,212,750

Balance Sheet 1972-2022(Unconsolidated)

Source: Condensed Consolidated Interim Financial Statements

		(Unit:million yen)									
Fiscal Term		45	46	47	48	49	50	51	52	53	54
Fiscal Year		1972	1973	1974	1975	1976	1977	1978			
		72.3.1-8.31	72.9.1-73.2.28	73.3.1-8.31	73.9.1-74.2.28	74.3.1-8.31	74.9.1-75.2.28	75.3.1-76.2.29	76.3.1-77.2.28	77.3.1-78.2.28	78.3.1-79.2.28
Assets	Current assets	142,709	130,144	145,932	171,575	192,346	204,480	220,041	226,403	253,574	246,635
	Non-fixed assets	100,570	104,347	113,381	127,744	139,134	149,776	171,980	200,828	234,650	267,879
	Deferred assets	1,279	1,150	1,342	1,404	1,314	1,111	196	136	97	79
Total assets	244,558	235,641	260,655	300,723	332,794	355,367	392,217	427,367	488,321	514,593	
Liabilities	Current liabilities	86,031	77,702	90,897	103,346	126,027	135,558	152,933	185,774	233,023	237,841
	Non-fixed liabilities	78,727	73,788	80,668	89,090	94,641	102,800	114,979	90,242	73,204	84,155
	Specific reserves	1,967	1,808	2,171	2,738	3,207	4,404	4,172	4,854	5,305	5,268
Total liabilities	166,725	153,298	173,736	195,174	223,875	242,762	272,084	280,870	311,532	327,264	
Equity	Common stock	18,180	18,180	18,180	19,480	19,480	24,350	24,350	25,500	29,600	29,600
	Capital surplus	2,076	2,076	2,076	16,376	16,376	11,506	11,506	25,651	39,407	39,407
	Retained earnings	57,577	62,087	66,663	69,693	73,063	76,749	5,389	5,908	6,475	7,041
	Other surplus	—	—	—	—	—	—	78,888	89,438	101,307	111,281
	Treasury stock	—	—	—	—	—	—	—	—	—	—
	Total valuation and translation adjustments	—	—	—	—	—	—	—	—	—	—
Total equity	77,833	82,343	86,919	105,549	108,919	112,605	120,133	146,497	176,789	187,329	
Total liabilities and equity	244,558	235,641	260,655	300,723	332,794	355,367	392,217	427,367	488,321	514,593	

		(Unit:million yen)									
Fiscal Term		55	56	57	58	59	60	61	62	63	64
Fiscal Year		1979	1980	1981	1982	1983	1984	1985	1986	1987	
		79.3.1-8.2.29	80.3.1-8.1.2.28	81.3.1-8.2.2.28	82.3.1-8.3.2.28	83.3.1-8.4.2.29	84.3.1-8.5.2.28	85.3.1-8.6.2.28	86.3.1-8.7.2.28	87.3.1-9.3.0	87.10.1-88.3.31
Assets	Current assets	318,064	320,684	406,394	410,995	460,653	413,749	487,957	489,270	526,865	559,367
	Non-fixed assets	288,173	343,923	393,061	474,954	511,811	550,033	623,044	660,323	662,762	672,102
	Deferred assets	51	36	106	186	219	173	130	91	67	51
Total assets	606,288	664,643	799,561	886,135	972,685	963,956	1,111,131	1,149,685	1,189,695	1,231,521	
Liabilities	Current liabilities	307,799	320,303	386,789	399,941	422,847	410,126	471,961	486,170	519,422	547,091
	Non-fixed liabilities	72,782	70,037	120,346	141,595	176,725	145,943	193,313	172,522	153,573	141,606
	Specific reserves	4,455	4,138	3,998	—	—	—	—	—	—	—
Total liabilities	385,036	394,478	511,133	541,537	599,572	556,070	665,274	658,692	672,995	688,698	
Equity	Common stock	31,070	36,744	36,907	39,220	49,065	54,582	55,781	57,804	60,133	63,312
	Capital surplus	53,758	73,469	74,898	102,248	105,708	112,233	114,733	126,583	132,515	137,922
	Retained earnings	7,616	8,098	8,867	9,597	10,323	11,296	12,369	13,447	13,996	14,644
	Other surplus	128,808	151,854	167,756	193,531	208,014	229,774	262,973	293,156	310,054	326,943
	Treasury stock	—	—	—	—	—	—	—	—	—	—
	Total valuation and translation adjustments	—	—	—	—	—	—	—	—	—	—
Total equity	221,252	270,165	288,428	344,598	373,112	407,886	445,857	490,992	516,699	542,823	
Total liabilities and equity	606,288	664,643	799,561	886,135	972,685	963,956	1,111,131	1,149,685	1,189,695	1,231,521	

		(Unit:million yen)									
Fiscal Term		65	66	67	68	69	70	71	72	73	74
Fiscal Year		1988	1989	1990	1991	1992	1993	1994	1995	1996	1997
		88.4.1-89.3.31	89.4.1-90.3.31	90.4.1-91.3.31	91.4.1-92.3.31	92.4.1-93.3.31	93.4.1-94.3.31	94.4.1-95.3.31	95.4.1-96.3.31	96.4.1-97.3.31	97.4.1-98.3.31
Assets	Current assets	565,223	558,297	564,155	565,658	508,109	585,985	609,975	583,563	649,741	656,562
	Non-fixed assets	733,800	812,267	900,394	915,758	923,589	909,083	845,937	847,598	862,877	907,093
	Deferred assets	27	16	10	4	—	—	—	—	—	—
Total assets	1,299,051	1,370,582	1,464,559	1,481,421	1,431,699	1,495,068	1,455,912	1,431,161	1,512,618	1,563,655	
Liabilities	Current liabilities	510,951	517,772	504,634	531,610	432,895	397,640	470,659	450,528	525,205	533,926
	Non-fixed liabilities	190,034	190,193	255,525	226,562	258,601	356,658	236,250	218,794	149,043	80,115
	Specific reserves	—	—	—	—	—	—	—	—	—	—
Total liabilities	700,985	707,966	760,159	758,172	691,496	754,298	706,910	669,322	674,249	614,042	
Equity	Common stock	68,894	80,824	85,289	85,359	85,719	85,758	85,964	86,020	86,028	86,067
	Capital surplus	145,044	157,977	162,433	162,503	162,863	162,902	163,107	163,165	163,175	163,214
	Retained earnings	15,772	17,102	18,459	19,820	21,204	21,439	21,491	21,491	21,505	21,508
	Other surplus	368,352	406,711	438,218	455,564	470,415	470,669	478,439	491,160	567,660	678,823
	Treasury stock	—	—	—	—	—	—	—	—	—	—
	Total valuation and translation adjustments	—	—	—	—	—	—	—	—	—	—
Total equity	598,065	662,615	704,399	723,249	740,202	740,770	749,002	761,838	838,369	949,612	
Total liabilities and equity	1,299,051	1,370,582	1,464,559	1,481,421	1,431,699	1,495,068	1,455,912	1,431,161	1,512,618	1,563,655	

		(Unit:million yen)									
Fiscal Term		75	76	77	78	79	80	81	82	83	84
Fiscal Year		1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
		98.4.1-99.3.31	99.4.1-00.3.31	00.4.1-01.3.31	01.4.1-02.3.31	02.4.1-03.3.31	03.4.1-04.3.31	04.4.1-05.3.31	05.4.1-06.3.31	06.4.1-07.3.31	07.4.1-08.3.31
Assets	Current assets	662,098	744,346	659,466	766,973	829,444	964,590	1,011,979	1,119,392	1,150,148	1,151,720
	Non-fixed assets	994,145	1,014,242	1,106,348	1,170,832	1,231,887	1,312,176	1,343,114	1,405,931	1,481,669	1,528,390
	Deferred assets	—	—	—	—	—	—	—	—	—	—
Total assets	1,656,243	1,758,588	1,765,814	1,937,805	2,061,331	2,276,766	2,355,093	2,525,323	2,631,818	2,680,111	
Liabilities	Current liabilities	502,989	507,022	496,162	523,785	525,315	586,800	634,227	684,523	718,935	664,950
	Non-fixed liabilities	87,895	38,666	32,965	71,372	114,761	148,865	169,327	105,962	130,783	144,238
	Specific reserves	—	—	—	—	—	—	—	—	—	—
Total liabilities	590,884	545,689	529,127	595,157	640,077	735,666	803,554	790,486	849,718	809,189	
Equity	Common stock	86,067	86,067	86,067	86,067	86,067	86,067	86,067	86,067	86,067	86,067
	Capital surplus	163,829	163,829	163,829	168,912	168,912	170,504	170,316	170,316	170,316	170,313
	Retained earnings	21,516	21,516	21,516	21,516	1,201,333	1,393,806	1,274,318	1,438,645	1,511,984	1,657,978
	Other surplus	793,946	941,486	930,061	1,040,337	—	—	—	—	—	—
	Treasury stock	—	—	—	△ 49	△ 56,766	△ 151,665	△ 19,441	△ 29,352	△ 44,769	△ 78,877
	Total valuation and translation adjustments	—	—	35,212	25,864	21,707	42,387	40,278	69,163	58,503	35,439
Total equity	1,065,359	1,212,899	1,236,686	1,342,648	1,421,254	1,541,100	1,551,538	1,734,837	1,782,099	1,870,921	
Total liabilities and equity	1,656,243	1,758,588	1,765,814	1,937,805	2,061,331	2,276,766	2,355,093	2,525,323	2,631,818	2,680,111	

		(Unit:million yen)									
Fiscal Term		85	86	87	88	89	90	91	92	93	94
Fiscal Year		2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
		08.4.1-09.3.31	09.4.1-10.3.31	10.4.1-11.3.31	11.4.1-12.3.31	12.4.1-13.3.31	13.4.1-14.3.31	14.4.1-15.3.31	15.4.1-16.3.31	16.4.1-17.3.31	17.4.1-18.3.31
Assets	Current assets	925,520	880,494	966,667	1,070,034	1,004,300	1,013,451	1,154,033	1,233,512	1,225,972	1,209,404
	Non-fixed assets	1,595,760	1,658,790	1,509,316	1,539,801	1,559,023	1,608,002	1,613,421	1,594,763	1,597,082	1,639,623
	Deferred assets	—	—	—	—	—	—	—	—	—	—
Total assets	2,521,280	2,539,284	2,475,984	2,609,835	2,563,324	2,621,454	2,767,455	2,828,275	2,823,055	2,849,028	
Liabilities	Current liabilities	705,826	463,604	449,239	710,748	626,429	556,707	571,639	764,085	688,444	619,422
	Non-fixed liabilities	167,081	239,334	234,889	164,540	173,413	169,538	211,294	202,543	186,966	151,405
	Specific reserves	—	—	—	—	—	—	—	—	—	—
Total liabilities	872,907	702,938	684,129	875,288	799,843	726,245	782,933	966,628			

Balance Sheet 1975-2013(Consolidated)

Source: Condensed Consolidated Interim Financial Statements

		(Unit:million yen)									
Fiscal Term	51	52	53	54	55	56	57	58	59	60	
Fiscal Year	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	
	75.3.1-76.2.29	76.3.1-77.2.28	77.3.1-78.2.28	78.3.1-79.2.28	79.3.1-80.2.29	80.3.1-81.2.28	81.3.1-82.2.28	82.3.1-83.2.28	83.3.1-84.2.29	84.3.1-85.2.28	
Assets	Current assets	389,202	380,449	422,485	459,204	593,275	616,072	746,912	783,939	852,471	818,425
	Non-current assets	—	—	—	—	—	—	—	—	—	—
	Long-term receivables	6,224	7,672	8,314	10,593	9,233	10,594	12,087	13,342	13,612	10,216
	Investments and loans receivable	29,162	34,245	39,101	48,184	48,814	56,103	61,429	73,364	82,269	193,285
	Equipment on operating leases	—	—	—	—	—	—	—	—	—	—
	Property, plant and equipment	130,881	147,661	179,817	213,897	238,219	288,741	346,662	443,631	472,499	520,452
	Deferred assets	1,941	2,062	3,117	3,076	—	—	—	—	—	—
	Other Assets	—	—	—	—	—	—	5,149	7,752	6,824	7,490
Total assets	557,410	572,089	652,834	734,954	893,247	976,005	1,172,239	1,322,028	1,427,675	1,549,868	
Liabilities	Current liabilities	331,710	337,586	396,223	456,477	586,558	548,987	648,873	669,643	641,891	618,809
	Non-Current liabilities	—	—	—	—	—	—	—	—	—	—
	Long-term debt	114,522	90,352	72,333	88,938	79,357	82,648	133,868	160,887	198,189	181,855
	Allowance for retirement benefits	1,236	1,408	1,435	1,555	1,686	2,288	2,394	2,975	3,155	4,006
	Other liabilities	—	—	—	—	—	—	—	—	—	—
	Deferred tax	5,340	4,242	5,143	1,520	312	4,882	5,740	8,030	11,963	17,155
	Total liabilities	452,808	433,588	475,134	548,490	667,913	638,805	790,875	841,535	855,198	821,825
	Common stock	24,350	25,500	29,600	29,600	31,070	36,744	36,907	39,220	49,065	54,582
Equity	Capital surplus	11,506	24,496	37,060	37,060	52,110	72,140	73,602	101,384	104,931	110,781
	Retained earnings	5,452	5,994	6,598	7,192	7,783	8,289	9,164	9,912	10,654	11,617
	Retained earnings	63,294	82,511	104,442	112,612	134,371	220,027	277,481	341,574	427,308	545,126
	Treasury stock	—	—	—	—	—	—	—	—	—	—
	Other components of equity	—	—	—	—	—	—	—	—	—	—
	Non-controlling interests	—	—	—	—	—	—	—	—	—	—
	Foreign currency translation adjustments	—	—	—	—	—	—	△ 15,790	△ 11,597	△ 19,481	5,937
	Unrealized gains on equity securities	—	—	—	—	—	—	—	—	—	—
Minimum pension liability adjustments	—	—	—	—	—	—	—	—	—	—	
Accumulated other comprehensive income	—	—	—	—	—	—	—	—	—	—	
Total equity	104,602	138,501	177,700	186,464	225,334	337,200	381,364	480,493	572,477	728,043	
Total liabilities and equity	557,410	572,089	652,834	734,954	893,247	976,005	1,172,239	1,322,028	1,427,675	1,549,868	
Equity attributable to owners of the parent	—	—	—	—	—	—	—	—	—	—	

		(Unit:million yen)									
Fiscal Term	61	62	63	64	65	66	67	68	69	70	
Fiscal Year	1985	1986	1987	1988	1989	1990	1991	1992	1993		
	85.3.1-86.2.28	86.3.1-87.2.28	87.3.1-9.30	87.10.1-88.3.31	88.4.1-89.3.31	89.4.1-90.3.31	90.4.1-91.3.31	91.4.1-92.3.31	92.4.1-93.3.31	93.4.1-94.3.31	
Assets	Current assets	841,737	862,290	902,625	934,115	1,269,160	1,539,738	1,442,950	1,496,333	1,368,844	1,420,089
	Non-current assets	—	—	—	—	—	—	—	—	—	—
	Long-term receivables	11,088	10,652	9,222	—	—	—	174,995	301,545	376,779	328,861
	Investments and loans receivable	170,083	119,799	129,790	138,578	117,447	156,578	200,060	200,387	212,294	208,224
	Equipment on operating leases	—	—	—	—	—	—	—	—	—	—
	Property, plant and equipment	639,704	687,817	684,072	689,769	866,095	1,076,000	1,077,461	1,096,908	1,008,196	919,610
	Deferred assets	—	—	—	—	—	—	—	—	—	—
	Other Assets	12,738	13,927	13,554	22,353	31,747	71,359	57,862	49,983	46,783	44,300
Total assets	1,675,350	1,694,485	1,739,263	1,784,815	2,284,449	2,843,675	2,953,328	3,145,156	3,012,896	2,921,084	
Liabilities	Current liabilities	669,572	708,545	740,305	803,335	1,047,370	1,332,203	1,317,217	1,348,999	1,308,831	1,243,192
	Non-Current liabilities	—	—	—	—	—	—	—	—	—	—
	Long-term debt	213,083	202,585	183,927	169,461	301,572	379,716	501,183	589,899	569,479	612,511
	Allowance for retirement benefits	2,635	2,436	2,335	—	—	—	—	—	—	—
	Other liabilities	—	—	—	—	—	—	—	63,283	74,368	76,995
	Deferred tax	28,582	27,955	32,926	32,342	34,049	47,180	47,221	40,245	29,351	21,041
	Total liabilities	913,872	941,521	959,493	1,005,138	1,382,991	1,759,099	1,865,621	2,042,426	1,982,029	1,953,739
	Common stock	55,781	57,804	60,133	63,312	68,894	80,824	85,289	85,359	85,719	85,758
Equity	Capital surplus	116,787	127,665	130,925	147,714	155,790	167,483	171,886	171,903	171,952	171,948
	Retained earnings	12,700	13,689	14,317	—	16,543	18,020	19,605	21,838	23,537	24,173
	Retained earnings	679,814	751,730	796,445	852,014	936,471	1,003,383	1,064,507	1,113,534	1,130,226	1,139,658
	Treasury stock	—	—	—	—	—	—	—	—	—	—
	Other components of equity	—	—	—	—	—	—	—	—	—	—
	Non-controlling interests	—	—	—	—	—	—	—	—	—	—
	Foreign currency translation adjustments	△ 103,604	△ 197,924	△ 222,050	△ 283,363	△ 276,240	△ 185,134	△ 253,580	△ 289,904	△ 380,567	△ 454,192
	Unrealized gains on equity securities	—	—	—	—	—	—	—	—	—	—
Minimum pension liability adjustments	—	—	—	—	—	—	—	—	—	—	
Accumulated other comprehensive income	—	—	—	—	—	—	—	—	—	—	
Total equity	761,478	752,964	779,770	779,677	901,458	1,084,576	1,087,707	1,102,730	1,030,867	967,345	
Total liabilities and equity	1,675,350	1,694,485	1,739,263	1,784,815	2,284,449	2,843,675	2,953,328	3,145,156	3,012,896	2,921,084	
Equity attributable to owners of the parent	—	—	—	—	—	—	—	—	—	—	

		(Unit:million yen)									
Fiscal Term	71	72	73	74	75	76	77	78	79	80	
Fiscal Year	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	
	94.4.1-95.3.31	95.4.1-96.3.31	96.4.1-97.3.31	97.4.1-98.3.31	98.4.1-99.3.31	99.4.1-00.3.31	00.4.1-01.3.31	01.4.1-02.3.31	02.4.1-03.3.31	03.4.1-04.3.31	
Assets	Current assets	1,367,377	1,636,695	1,961,249	2,297,402	2,369,853	2,455,711	2,598,936	3,088,344	3,292,360	3,653,254
	Non-current assets	—	—	—	—	—	—	—	—	—	—
	Long-term receivables	369,217	519,498	750,891	923,353	1,026,360	878,242	1,304,994	1,808,861	2,230,020	2,265,874
	Investments and loans receivable	342,547	369,008	376,602	364,188	377,116	342,547	376,187	395,495	412,971	541,066
	Equipment on operating leases	—	—	—	—	—	—	—	—	—	—
	Property, plant and equipment	886,650	926,953	1,036,482	1,163,980	1,147,361	1,121,040	1,254,623	1,389,713	1,394,343	1,435,531
	Deferred assets	—	—	—	—	—	—	—	—	—	—
	Other Assets	48,619	63,959	66,070	66,342	113,557	54,341	132,669	258,382	351,597	433,043
Total assets	3,014,410	3,516,113	4,191,294	4,815,265	5,034,247	4,898,428	5,667,409	6,940,795	7,681,291	8,328,768	
Liabilities	Current liabilities	1,262,282	1,517,537	1,808,702	2,212,789	2,265,196	2,202,311	2,761,257	3,110,059	3,122,390	3,334,819
	Non-Current liabilities	—	—	—	—	—	—	—	—	—	—
	Long-term debt	589,537	656,461	734,255	677,750	673,084	574,566	368,173	716,614	1,140,182	1,394,612
	Allowance for retirement benefits	—	—	—	—	—	—	—	—	—	—
	Other liabilities	73,563	120,236	259,907	316,812	332,112	191,178	307,688	540,181	788,999	724,937
	Deferred tax	71,566	77,339	—	—	—	—	—	—	—	—
	Total liabilities	1,996,948	2,371,573	2,802,864	3,207,351	3,270,392	2,968,055	3,437,118	4,366,854	5,051,571	5,454,368
	Common stock	85,964	86,020	86,028	86,067	86,067	86,067	86,067	86,067	86,067	86,067
Equity	Capital surplus	171,917	171,910	171,910	171,914	172,529	172,529	172,529	172,529	172,529	172,719
	Retained earnings	24,664	25,125	25,668	26,404	26,828	27,545	27,929	28,969	29,391	32,418
	Retained earnings	1,187,057	1,243,759	1,450,744	1,694,070	1,977,613	2,218,848	2,428,293	2,765,600	3,161,664	3,589,434
	Treasury stock	—	—	—	—	—	—	—	—	—	—
	Other components of equity	—	—	—	—	—	—	—	—	—	—
	Non-controlling interests	—	—	—	—	—	—	—	—	—	—
	Foreign currency translation adjustments	△ 494,924	△ 421,784	△ 320,440	△ 314,885	—	—	—	—	—	—
	Unrealized gains on equity securities	42,784	57,850	34,218	21,135	—	—	—			

Balance Sheet 2014-2022(Consolidated)

Source: Condensed Consolidated Interim Financial Statements

(Unit: million yen)

Fiscal Term	91	92	93	94	95	96	97	98	99
Fiscal Year	2014	2015	2016	2017	2018	2019	2020	2021	2022
	14.4.1-15.3.31	15.4.1-16.3.31	16.4.1-17.3.31	17.4.1-18.3.31	18.4.1-19.3.31	19.4.1-20.3.31	20.4.1-21.3.31	21.4.1-22.3.31	22.4.1-23.3.31
Assets									
Current assets	6,296,140	6,241,626	6,555,467	6,925,288	7,347,294	7,301,010	7,579,091	8,841,425	9,578,348
Non-current assets	12,129,697	11,987,668	12,402,656	12,423,876	13,071,828	13,160,455	14,341,939	15,131,728	15,091,719
Long-term receivables	—	—	—	—	—	—	—	—	—
Investments and loans receivable	—	—	—	—	—	—	—	—	—
Equipment on operating leases	—	—	—	—	—	—	—	—	—
Property, plant and equipment	—	—	—	—	—	—	—	—	—
Deferred assets	—	—	—	—	—	—	—	—	—
Other Assets	—	—	—	—	—	—	—	—	—
Total assets	18,425,837	18,229,294	18,958,123	19,349,164	20,419,122	20,461,465	21,921,030	23,973,153	24,670,067
Liabilities									
Current liabilities	5,301,054	5,470,351	5,428,842	5,624,099	5,981,124	5,790,088	5,715,457	6,004,399	6,652,124
Non-Current liabilities	5,741,962	5,727,155	5,959,655	5,490,970	5,872,208	6,385,354	6,832,734	7,196,208	6,515,652
Long-term debt	—	—	—	—	—	—	—	—	—
Allowance for retirement benefits	—	—	—	—	—	—	—	—	—
Other liabilities	—	—	—	—	—	—	—	—	—
Deferred tax	—	—	—	—	—	—	—	—	—
Total liabilities	11,043,016	11,197,506	11,388,497	11,115,069	11,853,332	12,175,442	12,548,191	13,200,607	13,167,776
Equity									
Common stock	86,067	86,067	86,067	86,067	86,067	86,067	86,067	86,067	86,067
Capital surplus	171,118	171,118	171,118	171,118	171,460	171,823	172,049	185,495	185,589
Retained earnings	—	—	—	—	—	—	—	—	—
Retained earnings	6,083,573	6,194,311	6,712,894	7,611,332	7,973,637	8,142,948	8,901,266	9,539,133	9,980,128
Treasury stock	△ 26,165	△ 26,178	△ 26,189	△ 113,271	△ 177,827	△ 273,940	△ 273,786	△ 328,309	△ 484,931
Other components of equity	794,034	336,115	351,406	178,292	214,383	△ 114,639	196,710	990,438	1,417,397
Non-controlling interests	274,194	270,355	274,330	300,557	298,070	273,764	290,533	299,722	318,041
Foreign currency translation adjustments	—	—	—	—	—	—	—	—	—
Unrealized gains on equity securities	—	—	—	—	—	—	—	—	—
Minimum pension liability adjustments	—	—	—	—	—	—	—	—	—
Accumulated other comprehensive income	—	—	—	—	—	—	—	—	—
Total equity	7,382,821	7,031,788	7,569,626	8,234,095	8,565,790	8,286,023	9,372,839	10,772,546	11,502,291
Total liabilities and equity	18,425,837	18,229,294	18,958,123	19,349,164	20,419,122	20,461,465	21,921,030	23,973,153	24,670,067
Equity attributable to owners of the parent	38.6%	37.1%	38.5%	41.0%	40.5%	39.2%	41.4%	43.7%	45.3%

* Fiscal Year: Japanese Fiscal Year

Notes

1: Unit: thousands of yen for FY1955 (11th period) through FY1971 (44th period)

Unit: millions of yen from FY1972 (45th period) (consolidated financial statements are from the 51st period)

3: No consolidated financial statements for periods after FY1975 (51st period) for which the consolidated balance sheets are blank.

4: From FY2014 (91st period), information on the transition date and FY2013 (90th period), which are compared with FY2014 (91st period), are also prepared in accordance with IFRS.

5: "Retained earnings" in the consolidated "Shareholders Equity" for FY1975 (51st period) and FY1986 (52nd period) is the sum of appropriated and unappropriated retained earnings.

6: "Total liabilities and equity (net assets)" in the consolidated FY2005 (82nd period) to FY2007 (84th period) include minority interests.

* FY: Japanese FY

2-8 : Income Statement 1955-2022(Unconsolidated)

Source: Condensed Consolidated Interim Financial Statements

(Unit:thousand yen)

Fiscal Term	11	12	13	14	15	16	17	18	19	20
Fiscal Year	1955		1956		1957		1958		1959	
	55.2.21-8.31	55.9.1-56.2.29	56.3.1-8.31	56.9.1-57.2.28	57.3.1-8.31	57.9.1-58.2.28	58.3.1-8.31	58.9.1-59.2.28	59.3.1-8.31	59.9.1-60.2.29
Sales revenue / Net sales	2,803,876	2,720,811	3,817,094	4,065,155	4,956,490	4,827,254	5,840,558	8,347,074	11,341,319	14,824,060
Operating profit	172,425	105,138	439,071	348,917	401,578	334,215	670,061	1,034,659	1,612,516	1,860,300
Ordinary profit	—	—	—	—	—	—	—	—	—	—
Profit before income taxes	—	—	—	—	—	—	—	—	—	—
Profit for the year / Net Income	105,188	86,716	243,003	219,337	291,609	274,952	580,165	899,647	1,505,999	1,615,257

(Unit:thousand yen)

Fiscal Term	21	22	23	24	25	26	27	28	29	30
Fiscal Year	1960		1961		1962		1963		1964	
	60.3.1-8.31	60.9.1-61.2.28	61.3.1-8.31	61.9.1-62.2.28	62.3.1-8.31	62.9.1-63.2.28	63.3.1-8.31	63.9.1-64.2.29	64.3.1-8.31	64.9.1-65.2.28
Sales revenue / Net sales	21,061,660	28,065,894	30,212,136	27,700,410	33,886,051	30,666,382	41,329,925	41,876,369	52,583,946	45,352,442
Operating profit	2,601,291	3,897,231	3,870,295	3,174,400	4,770,257	3,559,804	5,716,652	4,632,757	4,844,764	2,747,303
Ordinary profit	—	—	—	—	—	—	—	—	—	—
Profit before income taxes	—	—	—	—	—	—	5,419,365	4,357,257	4,350,852	2,469,988
Profit for the year / Net Income	2,191,655	3,263,612	3,364,396	2,696,096	4,052,594	3,341,497	5,419,365	2,977,257	3,114,852	1,859,988

(Unit:thousand yen)

Fiscal Term	31	32	33	34	35	36	37	38	39	40
Fiscal Year	1965		1966		1967		1968		1969	
	65.3.1-8.31	65.9.1-66.2.28	66.3.1-8.31	66.9.1-67.2.28	67.3.1-8.31	67.9.1-68.2.29	68.3.1-8.31	68.9.1-69.2.28	69.3.1-8.31	69.9.1-70.2.28
Sales revenue / Net sales	65,476,321	58,270,367	61,091,337	45,754,021	69,501,583	71,678,022	96,121,789	97,749,106	116,397,368	128,498,095
Operating profit	6,204,776	5,870,267	4,626,870	659,802	3,724,685	4,962,715	7,493,722	7,937,636	6,786,294	10,048,334
Ordinary profit	—	—	—	—	—	—	—	—	—	—
Profit before income taxes	5,622,579	5,691,203	4,378,955	△ 79,785	2,554,878	3,617,686	5,238,313	5,319,815	6,176,309	7,446,733
Profit for the year / Net Income	3,612,579	3,946,203	3,504,955	△ 79,785	2,394,878	2,672,686	3,980,313	4,459,815	5,597,309	6,129,733

(Unit:thousand yen)

Fiscal Term	41	42	43
Fiscal Year	1970		1971
	70.3.1-8.31	70.9.1-71.2.28	71.3.1-8.31
Sales revenue / Net sales	164,818,622	151,513,047	169,876,508
Operating profit	10,388,526	8,024,368	8,155,963
Ordinary profit	—	—	—
Profit before income taxes	9,852,483	6,579,632	8,687,169
Profit for the year / Net Income	7,695,483	5,624,632	7,006,517

(Unit:million yen)

Fiscal Term	44	45	46	47	48	49	50	51	52	53		
Fiscal Year	1971		1972		1973		1974		1975		1976	1977
	71.9.1-72.2.29	72.3.1-8.31	72.9.1-73.2.28	73.3.1-8.31	73.9.1-74.2.28	74.3.1-8.31	74.9.1-75.2.28	75.3.1-76.2.29	76.3.1-77.2.28	77.3.1-78.2.28		
Sales revenue / Net sales	163,055	166,718	160,984	174,936	191,841	245,553	274,344	563,805	668,677	849,635		
Operating profit	7,210	9,659	8,500	5,964	6,329	7,014	10,977	26,930	37,983	40,133		
Ordinary profit	—	—	—	—	—	—	—	—	24,760	32,947		
Profit before income taxes	7,687	10,870	9,597	8,612	7,126	9,067	11,202	23,394	30,779	33,648		
Profit for the year / Net Income	5,969	8,523	6,578	7,163	6,476	7,053	7,476	11,954	15,545	17,509		

(Unit:million yen)

Fiscal Term	54	55	56	57	58	59	60	61	62	63					
Fiscal Year	1978		1979		1980		1981		1982		1983	1984	1985	1986	1987
	78.3.1-79.2.28	79.3.1-80.2.29	80.3.1-81.2.28	81.3.1-82.2.28	82.3.1-83.2.28	83.3.1-84.2.29	84.3.1-85.2.28	85.3.1-86.2.28	86.3.1-87.2.28	87.3.1-9.30					
Sales revenue / Net sales	922,280	1,069,442	1,344,892	1,544,149	1,746,919	1,846,028	1,929,519	2,245,743	2,334,597	1,400,340					
Operating profit	29,277	50,860	45,974	46,688	53,792	64,278	70,702	71,513	82,780	48,459					
Ordinary profit	29,563	48,872	50,152	47,249	50,603	53,421	65,549	78,112	85,602	46,806					
Profit before income taxes	26,893	47,054	47,999	45,485	44,916	48,155	57,534	67,650	78,591	42,411					
Profit for the year / Net Income	16,003	23,674	30,137	24,254	31,320	24,553	32,679	45,232	42,276	23,138					

(Unit:million yen)

Fiscal Term	64	65	66	67	68	69	70	71	72	73										
Fiscal Year	1987		1988		1989		1990		1991		1992		1993		1994		1995		1996	
	87.10.1-88.3.31	88.4.1-89.3.31	89.4.1-90.3.31	90.4.1-91.3.31	91.4.1-92.3.31	92.4.1-93.3.31	93.4.1-94.3.31	94.4.1-95.3.31	95.4.1-96.3.31	96.4.1-97.3.31										
Sales revenue / Net sales	1,249,737	2,636,769	2,748,863	2,800,199	2,911,044	2,694,836	2,505,258	2,469,150	2,447,502	2,846,192										
Operating profit	21,145	74,151	100,407	65,464	54,106	33,881	18,871	31,964	44,035	161,167										
Ordinary profit	47,423	89,273	90,512	85,024	66,936	50,185	22,708	30,829	47,180	166,621										
Profit before income taxes	44,679	83,806	85,157	80,271	61,580	46,459	20,827	30,323	45,838	165,976										
Profit for the year / Net Income	24,135	53,930	53,224	46,667	32,566	30,075	14,319	21,616	26,530	90,344										

(Unit:million yen)

Fiscal Term	74	75	76	77	78	79	80	81	82	83										
Fiscal Year	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006	
	97.4.1-98.3.31	98.4.1-99.3.31	99.4.1-00.3.31	00.4.1-01.3.31	01.4.1-02.3.31	02.4.1-03.3.31	03.4.1-04.3.31	04.4.1-05.3.31	05.4.1-06.3.31	06.4.1-07.3.31										
Sales revenue / Net sales	3,077,427	2,962,170	2,919,840	3,042,022	3,211,186	3,322,719	3,319,793	3,489,106	3,757,087	4,030,881										
Operating profit	199,256	215,768	139,226	117,010	185,829	144,838	184,773	147,554	239,891	201,719										
Ordinary profit	212,946	259,787	201,440	137,374	218,987	242,680	311,244	211,249	321,925	306,145										
Profit before income taxes	208,989	249,349	189,689	37,441	175,270	232,018	308,273	204,473	405,525	241,382										
Profit for the year / Net Income	127,988	135,944	135,322	11,326	134,925	170,035	226,494	144,489	301,735	214,106										

(Unit:million yen)

Fiscal Term	84	85	86	87	88	89	90	91	92	93										
Fiscal Year	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016	
	07.4.1-08.3.31	08.4.1-09.3.31	09.4.1-10.3.31	10.4.1-11.3.31	11.4.1-12.3.31	12.4.1-13.3.31	13.4.1-14.3.31	14.4.1-15.3.31	15.4.1-16.3.31	16.4.1-17.3.31										
Sales revenue / Net sales	4,088,029	3,404,554	2,717,736	2,915,416	2,740,052	3,244,070	3,488,369	3,331,187	3,303,606	3,456,118										
Operating profit	140,490	△ 158,447	△ 71,594	13,994	△ 136,757	103,932	125,604	96,343	△ 191,421	36,559										
Ordinary profit	351,154	△ 3,244	241,391	229,769	40,388	193,825	345,920	347,632	60,822	350,051										
Profit before income taxes	353,385	△ 80,003	238,680	172,413	42,422	194,750	338,183	331,498	63,710	332,311										
Profit for the year / Net Income	298,594	△ 59,666	232,600	86,657	46,280	154,714	262,928	264,686	51,912	233,082										

* Fiscal Year:Japanese Fiscal Year

(Unit:million yen)

Fiscal Term	94	95	96	97	98	99						
Fiscal Year	2017		2018		2019		2020		2021		2022	
	17.4.1-18.3.31	18.4.1-19.3.31	19.4.1-20.3.31	20.4.1-21.3.31	21.4.1-22.3.31	22.4.1-23.3.31						
Sales revenue / Net sales	3,787,337	4,077,564	3,642,679	3,092,866	3,454,263	3,586,448						
Operating profit	108,542	1,012	△ 60,260	△ 150,932	△ 11,215	△ 5,355						
Ordinary profit	484,060	534,031	512,028	359,362	613,644	642,766			</			

Income Statement 1975-2022(Consolidated)

Source: Condensed Consolidated Interim Financial Statements

(Unit:million yen)

Fiscal Term	51	52	53	54	55	56	57	58	59	60
Fiscal Year	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984
	75.3.1-76.2.29	76.3.1-77.2.28	77.3.1-78.2.28	78.3.1-79.2.28	79.3.1-80.2.29	80.3.1-81.2.28	81.3.1-82.2.28	82.3.1-83.2.28	83.3.1-84.2.29	84.3.1-85.2.28
Net sales	298,520	828,510	985,065	1,035,726	1,307,747	1,675,804	1,883,060	2,230,001	2,373,957	2,652,193
Operating profit	—	—	—	—	—	—	—	192,429	235,426	298,796
Profit before income taxes	8,433	50,074	55,314	32,454	59,663	172,227	124,514	147,043	202,087	272,720
Net Income	3,741	24,142	27,494	14,092	27,762	92,577	65,691	72,240	95,580	128,508

(Unit:million yen)

Fiscal Term	61	62	63	64	65	66	67	68	69	70
Fiscal Year	1985	1986	1987		1988	1989	1990	1991	1992	1993
	85.3.1-86.2.28	86.3.1-87.2.28	87.3.1-9.30	87.10.1-88.3.31	88.4.1-89.3.31	89.4.1-90.3.31	90.4.1-91.3.31	91.4.1-92.3.31	92.4.1-93.3.31	93.4.1-94.3.31
Net sales	2,909,574	2,868,305	1,847,750	1,650,781	3,489,258	3,852,905	4,301,518	4,391,864	4,132,435	3,862,716
Operating profit	305,531	169,645	—	—	—	—	146,833	153,345	108,756	78,328
Profit before income taxes	302,064	165,566	93,623	100,993	172,089	152,132	132,021	130,756	88,564	46,890
Net Income	146,502	83,689	50,834	56,676	97,299	81,684	76,273	64,877	37,157	23,699

(Unit:million yen)

Fiscal Term	71	72	73	74	75	76	77	78	79	80
Fiscal Year	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
	94.4.1-95.3.31	95.4.1-96.3.31	96.4.1-97.3.31	97.4.1-98.3.31	98.4.1-99.3.31	99.4.1-00.3.31	00.4.1-01.3.31	01.4.1-02.3.31	02.4.1-03.3.31	03.4.1-04.3.31
Net sales	3,966,164	4,252,250	5,293,302	5,999,738	6,231,041	6,098,840	6,463,830	7,362,438	7,971,499	8,162,600
Operating profit	107,916	143,633	401,447	462,313	548,698	426,230	406,960	639,296	724,527	600,144
Profit before income taxes	94,287	115,134	390,722	443,351	520,511	416,063	384,976	551,342	609,755	641,927
Net Income	61,525	70,801	221,168	260,625	305,045	262,415	232,241	362,707	426,662	464,338

(Unit:million yen)

Fiscal Term	81	82	83	84	85	86	87	88	89	90
Fiscal Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
	04.4.1-05.3.31	05.4.1-06.3.31	06.4.1-07.3.31	07.4.1-08.3.31	08.4.1-09.3.31	09.4.1-10.3.31	10.4.1-11.3.31	11.4.1-12.3.31	12.4.1-13.3.31	13.4.1-14.3.31
Net sales	8,650,105	9,907,996	11,087,140	12,002,834	10,011,241	8,579,174	8,936,867	7,948,095	9,877,947	12,506,091
Operating profit	630,920	868,905	851,879	953,109	189,643	363,775	569,775	231,364	544,810	823,864
Profit before income taxes	656,805	829,904	792,868	895,841	161,734	336,198	630,548	257,403	488,891	933,903
Net Income	486,197	597,033	592,322	600,039	137,005	268,400	534,088	211,482	367,149	665,911

(Unit:million yen)

Fiscal Term	91	92	93	94	95	96	97	98	99
Fiscal Year	2014	2015	2016	2017	2018	2019	2020	2021	2022
	14.4.1-15.3.31	15.4.1-16.3.31	16.4.1-17.3.31	17.4.1-18.3.31	18.4.1-19.3.31	19.4.1-20.3.31	20.4.1-21.3.31	21.4.1-22.3.31	22.4.1-23.3.31
Net sales	13,328,099	14,601,151	13,999,200	15,361,146	15,888,617	14,931,009	13,170,519	14,552,696	16,907,725
Operating profit	670,603	503,376	840,711	833,558	726,370	633,637	660,208	871,232	780,769
Profit before income taxes	806,237	635,450	1,006,986	1,114,973	979,375	789,918	914,053	1,070,190	879,565
Net Income	561,098	406,358	679,394	1,128,639	676,286	509,932	695,444	760,701	717,309

* Fiscal Year:Japanese Fiscal Year

Notes

- 1: Figures for FY1955 (11th period) through FY1971 (43rd period) are in thousands of yen.
 - 2: Figures for FY1971 (44th period) and later are in millions of yen.
 - 3: No consolidated financial statements for periods after FY1975 (51st period) for which the consolidated balance sheets are blank.
 - 4: From FY2014 (91st period), information on the transition date and FY2013 (90th period), which are compared with FY2014 (91st period), are also prepared in accordance with IFRS.
 - 5: Profit before taxes = Net income, Net income = Net income after deduction of taxes such as corporate tax
 - 6: Profit before taxes = Net income before taxes such as corporate tax
 - 7: Profit before taxes = Net income before taxes
 - 8: Net sales = Net sales and other operating revenues
 - 9: Profit before taxes = Net income before taxes
 - 10: Net income = Net income attributable to Honda's shareholders
- * FY: Japanese FY