## FY16 Financial Results



Clarity Fuel Cell
Honda Motor Co., Ltd.

## Topics

- FY16 News Topics
- FY16 Financial Results
- FY17 Financial Forecasts
- Dividend


## Tetsuo Iwamura Executive Vice President

## (FY16 4th Quarter)

$\checkmark$ Sales of All-new Clarity Fuel Cell begin (March 2016 : Japan)
$\checkmark$ Launch of New Model BR-V(January 2016 : Thailand and Indonesia)

(FY16)

## United States

> Surpasses 1.6 million unit sales for first time
$>$ Pilot full-model change (June 2015)
$>$ Civic full-model change (November 2015)

## China

> Surpasses 1 million unit sales for first time
$>$ Led by SUV models like CR-V, Vezel and XR-V

## Japan


$>$ N-BOX Series achieves No. 1 sales in mini-vehicle category
$>$ Vezel achieves No. 1 sales in SUV category
> Global sales of Vezel/HR-V/XR-V surpassed 600 thousand units


## Results Summary

Full-model changes of core models in N.A., the positive effect of HR-V introductions in various markets and cost reduction efforts led to an improvement in the company's fundamental profit structure, but an increase in quality related costs as well as the negative impact of emerging market currencies resulted in operating profit of 503.3 billion yen.


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## FY16 Unit Sales Results

| Honda Group <br> Unit Sales <br> (thousand) | FY15 | FY16 | Change |
| :--- | ---: | ---: | ---: |
|  | 17,592 | $\mathbf{1 7 , 0 5 5}$ | $-3.1 \%$ |
| Automobiles | 4,367 | $\mathbf{4 , 7 4 3}$ | $+8.6 \%$ |
| Power Products | 5,983 | $\mathbf{5 , 9 6 5}$ | $-0.3 \%$ |

12-Month Results

| Consolidated Unit Sales (thousand) | 12-Month Results |  |  |
| :---: | :---: | :---: | :---: |
|  | FY15 | FY16 | Change |
| Motorcycles | 10,725 | 10,572 | - 1.4\% |
| Automobiles | 3,513 | 3,636 | + 3.5\% |
| Power Products | 5,983 | 5,965 | - 0.3\% |



[^0]| Financial Results | 12 Months |  |  |
| :---: | :---: | :---: | :---: |
|  | FY15 | FY16 | Change |
| Sales revenue | 13,328.0 | 14,601.1 | + 9.6\% |
| Operating profit | 670.6 | 503.3 | - 24.9\% |
| Operating margin | 5.0\% | 3.4\% | -1.6 pt |
| Share of profit of investments accounted for using the equity method | 96.0 | 126.0 | + 31.1\% |
| Profit before income taxes | 806.2 | 635.4 | - 21.2\% |
| Profit for the period attributable to owners of the parent | 509.4 | 344.5 | - 32.4\% |
| Earnings per share ${ }^{* 1}$ (Yen) attributable to owners of the parent | 282.66 | 191.16 | -91.5 |

## Financial Summary

Sales revenue increased 9.6\% primarily due to increases in automobile and financial services business operations.

Operating profit decreased by $24.9 \%$ due primarily to increased SG\&A expenses, including quality related costs, and negative foreign currency effects, despite an increase in sales volume and model mix and continuing cost reduction efforts.

| Market average rates (Yen) |  |  |  |  |
| :--- | ---: | ---: | ---: | :---: |
| US Dollar | 110 | $\mathbf{1 2 0}$ | Yen down <br> by 10 yen |  |



Yen (billion)

|  | FY16 <br> Results | FY17 <br> Forecast | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | amount | \% |
| Sales revenue | 14,601.1 | 13,750.0 | - 851.1 | - 5.8\% |
| Operating profit | 503.3 | 600.0 | + 96.6 | + 19.2\% |
| Operating margin | 3.4\% | 4.4\% |  | + 1.0 pt |
| Share of profit of investments accounted for using the equity method | 126.0 | 130.0 | + 3.9 | + 3.2\% |
| Profit before income taxes | 635.4 | 705.0 | + 69.5 | + 10.9\% |
| Profit for the year attributable to owners of the parent | 344.5 | 390.0 | + 45.4 | + 13.2\% |
| Earnings per share (Yen) attributable to owners of the parent * | 191.16 | 216.39 |  |  |

For *1, please refer to the footnote on page 35
Market average rates (Yen)

| US Dollar | 120 | 105 | Yen up by 15 yen |
| :--- | :---: | :---: | :---: |

## Dividend

Yen

| Dividend per Share | FY15 | FY16 (Projection) | Increasel Decrease from FY15 | FY17 <br> (Expectation) | Increasel Decrease from FY16 <br> FY16 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $1^{\text {st }}$ Quarter End | 22 | 22 | - | ( 22 ) | (-) |
| $2^{\text {nd }}$ Quarter End | 22 | 22 | - | ( 22 ) | (-) |
| $3^{\text {rd }}$ Quarter End | 22 | 22 | - | ( 22 ) | (-) |
| $4^{\text {th }}$ Quarter End | 22 | ( 22 ) | (-) | ( 22 ) | (-) |
| Fiscal Year | 88 | ( 88 ) | (-) | ( 88 ) | (-) |

- FY16 4th Quarter and Twelve-Month Financial Results
- 4th Quarter Financial Results
- Honda Group Unit Sales Summary
- Change in Sales Revenue
- Change in Profit before Income Taxes
- Business \& Geographical Segment Information
- Share of profit of investments accounted for using the equity method
- Capital Expenditures
- FY17 Financial Forecast


## Kohei Takeuchi

## Senior Managing Officer and Director

 Chief Financial OfficerHONDA
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FY16 4th Quarter Unit Sales

| Honda Group <br> Unit <br> (thousand) | FYQ Results (3 Months) |  |  |
| :--- | ---: | ---: | ---: |
|  | 4,307 | $\mathbf{4}, \mathbf{1 7 3}$ | $-3.1 \%$ |
| FY16 | Change |  |  |
| Automobiles | 1,069 | $\mathbf{1 , 2 2 9}$ | $+15.0 \%$ |
| Power Products | 2,022 | $\mathbf{1 , 9 5 5}$ | $-3.3 \%$ |


| Consolidated <br> Unit Sales <br> (thousand) | FY15 | FY16 | Change |
| :--- | ---: | ---: | ---: |
|  | 2,777 | $\mathbf{2 , 6 3 3}$ | $-5.2 \%$ |
| Automobiles | 881 | $\mathbf{9 8 0}$ | $+11.2 \%$ |
| Power Products | 2,022 | $\mathbf{1 , 9 5 5}$ | $-3.3 \%$ |




Honda Group Unit Sales

- Decrease in motorcycle unit sales due mainly to decreased sales in Brazil and China, despite sales growth in Pakistan and Philippines
- Automobile unit sales increased due to sales growth in North America and China, as well as the positive impact of new model introductions in Indonesia.

| Financial Results <br> Yen (billion) | 4Q Results (3 Months) |  |  |
| :---: | :---: | :---: | :---: |
|  | FY15 | FY16 | Change |
| Sales revenue | 3,491.5 | 3,657.8 | + 4.8\% |
| Operating profit | 86.0 | -63.8 |  |
| Operating margin | 2.5\% | - 1.7\% | -4.2 pt |
| Share of profit of investments accounted for using the equity method | 17.9 | 8.3 | - 53.3\% |
| Profit before income taxes | 107.6 | - 58.7 |  |
| Profit for the period attributable to owners of the parent | 81.9 | -93.4 |  |
| Earnings per share ${ }^{* 1}$ (Yen) attributable to owners of the parent | 45.45 | - 51.85 | - 97.30 |
| Market average rates (Yen) |  |  |  |
| US Dollar | 119 | 115 | $\begin{aligned} & \text { Yen up by } \\ & 4 \text { yen }\end{aligned}$ |

## Financial Summary

Sales revenue increased 4.8\% primarily due to an increase in automobile business operations despite negative foreign currency translation effects.

Operating loss declined by JPY 149.9 billion due primarily to increased SG\&A expenses, including quality related costs, and negative foreign currency effects, despite an increase in sales volume and model mix and continuing cost reduction efforts.

For *1, please refer to footnotes on page 35


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Motorcycle - Honda Group Unit Sales
(Motorcycles + All-Terrain Vehicles, etc.)



## Power Products - Honda Group Unit Sales



2,500


| Japan | 68 | 85 | 83 | $\mathbf{1 0 2}$ | 85 | 115 | 62 | $\mathbf{1 0 1}$ |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| North <br> America | 775 | 496 | 425 | $\mathbf{1 , 0 0 9}$ | 804 | 532 | 469 | $\mathbf{1 , 0 0 6}$ |
| Europe | 245 | 185 | 199 | $\mathbf{4 6 2}$ | 231 | 174 | 190 | $\mathbf{4 1 3}$ |
| Asia | 396 | 378 | 289 | $\mathbf{3 1 9}$ | 340 | 346 | 344 | $\mathbf{3 1 9}$ |
| Other <br> Regions | 93 | 102 | 142 | $\mathbf{1 3 0}$ | 98 | 108 | 112 | $\mathbf{1 1 6}$ |
| Total | 1,577 | 1,246 | 1,138 | $\mathbf{2 , 0 2 2}$ | 1,558 | 1,275 | 1,177 | $\mathbf{1 , 9 5 5}$ |

Motorcycles


FY15 FY16

|  | FY15 | FY16 | Change |
| :---: | ---: | ---: | :---: |
| Japan | 199 | 180 | $\mathbf{- 1 9}$ |
| North | 286 | 308 | $\mathbf{+ 2 2}$ |
| America | 191 | 204 | $\mathbf{+ 1 3}$ |
| Europe | 15,345 | 15,133 | $\mathbf{- 2 1 2}$ |
| Asia | 1,571 | 1,230 | $\mathbf{- 3 4 1}$ |
| Other | 17,055 | $\mathbf{- 5 3 7}$ |  |
| Regions | 17,592 | 17 |  |
| Total | 10 |  |  |

Automobiles


FY15 FY16

| FY15 | FY16 | Change |
| ---: | :---: | ---: |
| 761 | 668 | $\mathbf{- 9 3}$ |
| 1,750 | 1,929 | $\mathbf{+ 1 7 9}$ |
| 161 | 172 | $\mathbf{+ 1 1}$ |
| 1,426 | 1,723 | $\mathbf{+ 2 9 7}$ |
| 269 | 251 | $\mathbf{- 1 8}$ |
| 4,367 | 4,743 | $\mathbf{+ 3 7 6}$ |


| Power | Unit <br> (Thousand) |
| :---: | :---: |
| Products |  |



FY15

| FY15 | FY16 | Change |
| ---: | ---: | ---: |
| 338 | 363 | $\mathbf{+ 2 5}$ |
| 2,705 | 2,811 | $\mathbf{+ 1 0 6}$ |
| 1,091 | 1,008 | $\mathbf{- 8 3}$ |
| 1,382 | 1,349 | $\mathbf{- 3 3}$ |
| 467 | 434 | $\mathbf{- 3 3}$ |
| 5,983 | 5,965 | $\mathbf{- 1 8}$ |






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| Unit (thousand) Yen (billion) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY15 |  |  |  | FY16 |  |  |  |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| Unit Sales (Consolidated Unit Sales) | $\begin{aligned} & 4,352 \\ & (2,503) \end{aligned}$ | $\begin{aligned} & 4,348 \\ & (2,694) \end{aligned}$ | $\begin{aligned} & 4,585 \\ & (2,751) \end{aligned}$ | $\begin{aligned} & 4,307 \\ & (2,777) \end{aligned}$ | $\begin{aligned} & 4,105 \\ & (2,545) \end{aligned}$ | $\begin{aligned} & 4,370 \\ & (2,740) \end{aligned}$ | $\begin{aligned} & 4,407 \\ & (2,654) \end{aligned}$ | $\begin{aligned} & 4,173 \\ & (2,633) \\ & \hline \end{aligned}$ |
| Sales Revenue | 426.4 | 432.7 | 472.7 | 514.6 | 472.7 | 453.2 | 442.1 | 437.2 |



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| Unit (thousand) Yen (billion) | FY15 |  |  |  | FY16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10 | 2Q | 3Q | 4Q | 1 Q | 2Q | 3Q | 4Q |
| Honda Group Unit Sales (Consolidated Unit Sales) | $\begin{gathered} 1,093 \\ (896) \end{gathered}$ | $\begin{gathered} 1,031 \\ (864) \end{gathered}$ | $\begin{gathered} 1,174 \\ (872) \end{gathered}$ | $\begin{gathered} 1,069 \\ (881) \end{gathered}$ | 1,147 <br> (888) | $\begin{gathered} 1,139 \\ (889) \end{gathered}$ | 1,228 <br> (879) | $\begin{gathered} 1,229 \\ (980) \\ \hline \end{gathered}$ |
| Sales Revenue | 2,357.2 | 2,305.9 | 2,609.7 | 2,484.9 | 2,706.0 | 2,655.5 | 2,684.5 | 2,721.5 |


| Yen |
| :--- |
| (billion) |
|  |$\quad$| Operating Profit |
| :--- |
| Operating Margin |

+ 236.5 (Currency effect - 155.1)
<Increase Factors>
- Increase in sales volume and model mix
- Cost reduction efforts,
etc.
<Decrease Factors>
- Increase in SG\&A expenses, including quality


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Power Product \& Other Businesses
Sales Revenue/Operating Profit (Margin)

| Unit (thousand) Yen (billion) | FY15 |  |  |  | FY16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Honda Group |  |  |  |  |  |  |  |  |
| Unit Sales | 1,577 | 1,246 | 1,138 | 2,022 | 1,558 | 1,275 | 1,177 | 1,955 |
| $\begin{gathered} \text { (Consolidated Unit } \\ \text { Sales) } \end{gathered}$ | $(1,577)$ | $(1,246)$ | $(1,138)$ | $(2,022)$ | $(1,558)$ | $(1,275)$ | $(1,177)$ | $(1,955)$ |
| Sales Revenue | 83.2 | 78.8 | 85.5 | 99.1 | 88.1 | 88.2 | 82.0 | 93.6 |

<Decrease Factors>

- Increased expenses related to other
businesses,
etc.


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Financial Services Business
Total Assets/Sales Revenue/Operating Profit (Margin)

| Yen (billion) | FY15 |  |  |  | FY16 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| Total Assets of Finance Subsidiaries | 8,014.8 | 8,643.6 | 9,464.2 | 9,318.5 | 9,560.2 | 9,377.7 | 9,431.9 | 9,071.8 |
| Sales Revenue | 366.9 | 362.0 | 385.4 | 453.4 | 476.8 | 465.1 | 447.8 | 459.8 |

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| Unit (thousand) Yen (billion) | Motorcycle Business |  | Automobile Business |  | Power Product and Other Businesses |  | Financial Services Business |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Twelve Months |  | Twelve Months |  | Twelve Months |  | Twelve Months |  |
|  | FY15 | FY16 | FY15 | FY16 | FY15 | FY16 | FY15 | FY16 |
| Honda Group Unit Sales (Consolidated Unit Sales) | $\begin{gathered} 17,592 \\ (10,725) \end{gathered}$ | $\begin{gathered} 17,055 \\ (10,572) \end{gathered}$ | $\begin{gathered} 4,367 \\ (3,513) \end{gathered}$ | $\begin{array}{r} 4,743 \\ (3,636) \\ \hline \end{array}$ | $\begin{array}{r} 5,983 \\ (5,983) \\ \hline \end{array}$ | $\begin{array}{r} 5,965 \\ (5,965) \\ \hline \end{array}$ | - $(-)$ | - $(-)$ |
| Sales Revenue | 1,846.6 | 1,805.4 | 9,757.8 | 10,767.6 | 346.9 | 352.2 | 1,567.9 | 1,849.7 |






| From Asia | 30.6 | 15.8 | 30.4 | 16.0 | 32.5 | 28.9 | 39.4 | 24.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |



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Motorcycles


|  | FY16 <br> Results | FY17 <br> Forecast | Change |
| :---: | ---: | ---: | ---: |
| Japan | 180 | 150 | $\mathbf{- 3 0}$ |
| North <br> America | 308 | 310 | $\mathbf{+ 2}$ |
| Europe | 204 | 180 | $\mathbf{- 2 4}$ |
| Asia | 8,650 | 9,780 | $\mathbf{+ 1 , 1 3 0}$ |
| Other <br> Region | 1,230 | 1,125 | $\mathbf{- 1 0 5}$ |
| Total | 10,572 | 11,545 | $\mathbf{+ 9 7 3}$ |

Automobiles


| FY16 <br> Results | FY17 <br> Forecast | Change |
| ---: | ---: | ---: |
| 614 | 600 | $\mathbf{- 1 4}$ |
| 1,929 | 1,990 | $\mathbf{+ 6 1}$ |
| 172 | 190 | $\mathbf{+ 1 8}$ |
| 670 | 730 | $\mathbf{+ 6 0}$ |
| 251 | 235 | $\mathbf{- 1 6}$ |
| 3,636 | 3,745 | $\mathbf{+ 1 0 9}$ |

Power Products


| FY16 <br> Results | FY17 <br> Forecast | Change |
| ---: | ---: | ---: |
| 363 | 330 | $\mathbf{- 3 3}$ |
| 2,811 | 2,950 | $\mathbf{+ 1 3 9}$ |
| 1,008 | 1,035 | +27 |
| 1,349 | 1,360 | +11 |
| 434 | 385 | $\mathbf{- 4 9}$ |
| 5,965 | 6,060 | +95 |



FY17 Forecast: Change in Profit before Income Taxes


|  | FY16 <br> Results | FY17 <br> Forecast | Change |
| :--- | ---: | ---: | ---: |
| Capital <br> expenditures * | 647.4 | 560.0 | -87.4 |
| Depreciation and <br> amortization * | 440.4 | 440.0 | -0.4 |
| Research and <br> development <br> expenditures ** | 719.8 | 690.0 | -29.8 |

* Capital expenditures as well as Depreciation and amortization in results and forecast aforementioned exclude investment in operating leases, capital leases and intangible assets
** Research and development expenditures are research and development activity related costs incurred during the reporting period. In accordance with IFRS, a portion of research and development expenditures is recognized as an intangible asset and amortized over its estimated useful life. As such, this amount is not in conformity with "Research and development" on our Consolidated Statement of Income


## Caution with Respect to Forward-Looking Statements:

This slide contains forward-looking statements about the performance of Honda, which are based on management's assumptions and beliefs taking into account information currently available to it. Therefore, please be advised that Honda's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in Honda's principal markets and fluctuation of foreign exchange rates, as well as other factors detailed from time to time.

## Accounting standards:

Our consolidated financial standards are prepared in conformity with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB)
Notice on the Factors for Increases and Decreases in Income:
With respect to the discussion above of the change in Operating profit, management has identified the factors set forth below and used what it believes to be a reasonable method to analyze the respective changes in such factors. Each of these factors is explained below. Management has analyzed changes in these factors at the levels of the Company and its material consolidated subsidiaries.
(1)"Currency effects" consist of translation adjustments, which come from the translation of the currency of foreign subsidiaries' financial statements into Japanese Yen, and foreign currency adjustments, which result from foreign-currency-denominated sales, which, at the levels of the Company and those consolidated subsidiaries which have been analyzed, primarily relate to the following currencies: U.S. dollar, Canada dollar, Euro, GBP, BRL and Japanese Yen.
(2) With respect to "Cost reduction, etc", management has analyzed cost reduction and effects of raw material cost fluctuations at the levels of the Company and its material foreign manufacturing subsidiaries in North America, Europe and other regions.
(3) With respect to "Revenue, model mix, etc", management has analyzed changes in sales volume and in the mix of product models sold in major markets which have resulted in increases/decreases in profit, as well as certain other reasons for increases/decreases in sales revenue and cost of sales.
(4) With respect to "Selling, General and Administrative expenses", management has analyzed reasons for an increase/decrease in selling, general and administrative expenses from the previous fiscal year net of currency translation effects.
(5) With respect to "Research and Development expenses", management has analyzed reasons for an increase/decrease in research and development expenses from the previous fiscal year net of currency translation effects.
*1 Earnings per share attributable to owners of the parent is calculated based on weighted average number of shares outstanding as shown below:

- 4th Quarter
- Fiscal Year

FY15: 1,802,287,000 (approx), FY16: 1,802,283,000 (approx) (page 11)
FY15: 1,802,289,000 (approx), FY16: 1,802,285,000 (approx), FY17 forecasts: 1,802,283,000 (approx) (pages 6, 7 and 32)

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## Appendix

|  | 4 Q |  |  |
| :--- | :---: | :---: | :---: |
|  | FY15 | FY16 | Change |
| Capital <br> expenditures * | 210.7 | 184.3 | -26.4 |
| Depreciation <br> and <br> amortization * | 101.3 | 111.0 | +9.7 |
| Research and <br> development <br> expenditures ** | 194.7 | 207.0 | +12.3 |

Yen (billion)

| Twelve Months |  |  |
| :---: | :---: | :---: |
| FY15 | FY16 | Change |
| 653.8 | 647.4 | -6.3 |
| 404.1 | 440.4 | +36.3 |
| 670.3 | 719.8 | +49.4 |

* Capital expenditures as well as Depreciation and amortization in results and forecast aforementioned exclude investment in operating leases, capital leases and intangible assets
** Research and development expenditures are research and development activity related costs incurred during the reporting period. In accordance with IFRS, a portion of research and development expenditures is recognized as an intangible asset and amortized over its estimated useful life. As such, this amount is not in conformity with "Research and development" on our Consolidated Statement of Income



| Japan | 195 | 158 | 145 | 198 | 696 | 135 | 155 | 140 | 184 | 614 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| North <br> America | 449 | 434 | 474 | 393 | 1,750 | 497 | 473 | 466 | 493 | 1,929 |
| Europe | 38 | 44 | 36 | 43 | 161 | 32 | 42 | 43 | 55 | 172 |
| Asia | 151 | 161 | 146 | 179 | 637 | 158 | 158 | 165 | 189 | 670 |
| Other Region | 63 | 67 | 71 | 68 | 269 | 66 | 61 | 65 | 59 | 251 |
| Automobiles | 896 | 864 | 872 | 881 | 3,513 | 888 | 889 | 879 | 980 | 3,636 |


| Japan | 68 | 85 | 83 | 102 | 338 | 85 | 115 | 62 | 101 | 363 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| North <br> America | 775 | 496 | 425 | 1,009 | 2,705 | 804 | 532 | 469 | 1,006 | 2,811 |
| Europe | 245 | 185 | 199 | 462 | 1,091 | 231 | 174 | 190 | 413 | 1,008 |
| Asia | 396 | 378 | 289 | 319 | 1,382 | 340 | 346 | 344 | 319 | 1,349 |
| Other Region | 93 | 102 | 142 | 130 | 467 | 98 | 108 | 112 | 116 | 434 |
| Power <br> Products | 1,577 | 1,246 | 1,138 | 2,022 | 5,983 | 1,558 | 1,275 | 1,177 | 1,955 | 5,965 |


[^0]:    Honda Group Unit Sales

    - Decrease in motorcycle unit sales due mainly to decline in sales in Indonesia and South America, despite sales growth in Pakistan and Vietnam
    - Increase in automobile unit sales due primarily to new model launches and full model changes in China and North America, despite decreased sales in Japan

