## FY16 3rd Quarter Financial Results



Civic
Honda Motor Co., Ltd.
2016 North American
Car of the Year
(North America)

- FY16 3rd Quarter News Topics
- FY16 3rd Quarter Financial Results
- FY16 Financial Forecasts
- Dividend


## Tetsuo Iwamura <br> Executive Vice President

$\checkmark$ Civic Full Model Change (November: North America)

- Enhanced product appeal due to sporty and dynamic design, powertrain innovation and application of Honda SENSING
- Stronger cost competitiveness due to an increase in parts commonality ratio with other models, utilization of global suppliers and expansion of Mexican sourced components
- Winner of 2016 North American Car of the Year award
$\checkmark$ Greiz New Model Introduction
(November: Dongfeng Honda, China)
$\checkmark$ Pioneer 1000 New Model Intro. (October: North America)
- Equipped with newly developed powertrain

$\checkmark$ Honda Walking Assist Lease Sales Start
(November: Japan)
$\checkmark$ HondaJet Deliveries Begin
Honda Walking Assist
(December: North America)
$\checkmark$ Exports of the Japan-produced North American Fit began in earnest following a ramp-up of exports of the Japan-produced
 HondaJet European Jazz in previous months


## HONIDA Outline of FY16 Nine Months Results Summary (Consolidated) <br> The Power of Dreams

## Results Summary

FMC of core models in N.A., the positive effect of HR-V introductions in various markets and cost reduction efforts led to an improvement in the company's fundamental profit structure, but an increase in quality related costs as well as the negative impact of U.S. dollar valuations against other currencies starting with the Brazilian real, resulted in operating profit of 567.2 billion yen.


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FY16 3rd Quarter Unit Sales

| Honda Group <br> Unit <br> (thousand) | FYQ Results (3 Months) |  |  |
| :--- | ---: | ---: | ---: |
|  | 4,585 | $\mathbf{4}$ FY16 | Change |
| Automobiles | 1,174 | $\mathbf{1 , 2 2 8}$ | $+4.6 \%$ |
| Power Products | $\mathbf{1 , 1 3 8}$ | $\mathbf{1 , 1 7 7}$ | $+3.4 \%$ |


| Consolidated Unit Sales (thousand) | 3Q Results (3 Months) |  |  |
| :---: | :---: | :---: | :---: |
|  | FY15 | FY16 | Change |
| Motorcycles | 2,751 | 2,654 | - 3.5\% |
| Automobiles | 872 | 879 | + 0.8\% |
| Power Products | 1,138 | 1,177 | + 3.4\% |



Consolidated Unit Sales


## Honda Group Unit Sales

- Decrease in motorcycle unit sales due mainly to decreased sales in Indonesia, China and South America despite sales growth in Vietnam and Pakistan
- Automobile unit sales increased primarily in Asia - led by China, Indonesia and Malaysia - despite decreased sales in Japan

| Financial Results |  |  |  |
| :--- | ---: | ---: | ---: |
|  | 3Q Results (3 Months) |  |  |
|  | FY15 | FY16 | Change |
| Sales revenue | $3,497.9$ | $\mathbf{3 , 6 1 7 . 2}$ | $+3.4 \%$ |
| Operating profit | 210.0 | $\mathbf{1 6 3 . 0}$ | $-22.3 \%$ |
| Operating margin | $6.0 \%$ | $\mathbf{4 . 5 \%}$ | -1.5 pt |
| Share of profit of investments <br> accounted for using the equity <br> method | 36.7 | $\mathbf{4 5 . 0}$ | $+22.6 \%$ |
| Profit before income taxes | 264.4 | $\mathbf{2 0 0 . 8}$ | $-24.0 \%$ |
| Profit for the period <br> attributable to owners of the parent | 152.3 | $\mathbf{1 2 4 . 1}$ | $-18.5 \%$ |
| Earnings per share ${ }^{* 1}$ (Yen) <br> attributable to owners of the parent | 84.56 | $\mathbf{6 8 . 9 1}$ | -15.65 |


| Market average rates (Yen) |  |  |  |
| :--- | ---: | ---: | :---: |
| US Dollar | 115 | 122 | Yen down <br> by 7 yen |

## Financial Summary

Sales revenue increased 3.4\% primarily due to an increase in automobile and financial services business operations.

Operating profit decreased by 22.3\% due primarily to increased SG\&A expenses, including quality related costs, and negative foreign currency effects despite an increase in sales volume and model mix and continuing cost reduction efforts.

For *1, please refer to footnotes on page 35


| Honda Group Unit Sales (Consolidated Unit Sales) | Nine Month Results |  |  |
| :---: | :---: | :---: | :---: |
|  | FY15 | FY16 | Change |
| Motorcycles | $\begin{array}{r} 13,285 \\ (7,948) \end{array}$ | $\begin{array}{r} 12,882 \\ (7,939) \end{array}$ | $\begin{gathered} -3.0 \% \\ (-0.1 \%) \end{gathered}$ |
| Automobiles | $\begin{array}{r} \hline 3,298 \\ (2,632) \end{array}$ | $\begin{array}{r} \hline 3,514 \\ (2,656) \end{array}$ | $\begin{gathered} +6.5 \% \\ (+0.9 \%) \end{gathered}$ |
| Power Products | $\begin{array}{r} \hline 3,961 \\ (3,961) \end{array}$ | $\begin{array}{r} \hline 4,010 \\ (4,010) \end{array}$ | $\begin{gathered} +1.2 \% \\ (+1.2 \%) \end{gathered}$ |
| Financial Results | Nine Month Results |  |  |
|  | FY15 | FY16 | Change |
| Sales revenue | 9,836.5 | 10,943.2 | + 11.3\% |
| Operating profit | 584.5 | 567.2 | -3.0\% |
| Operating margin | 5.9\% | 5.2\% | - 0.7 pt |
| Share of profit of investments accounted for using the equity method | 78.1 | 117.6 | + 50.5\% |
| Profit before income taxes | 698.5 | 694.1 | - 0.6\% |
| Profit for the period attributable to owners of the parent | 427.5 | 437.9 | + 2.4\% |
| Earnings per share ${ }^{{ }^{*}}{ }_{1}$ <br> attributable to owners of the parent$\quad$ (Yen) | 237.21 | 243.01 | + 5.80 |

For *1, please refer to footnotes on page 35
Market average rates (Yen)

| US Dollar | 107 | 122 | Yen down by <br> 15 yen |
| :--- | :---: | :---: | :---: |

Yen (billion)

|  | FY15 | FY16 | Cha |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | Forecast | amount | \% | forecast |
| Sales revenue | 13,328.0 | 14,550.0 | + 1,221.9 | + 9.2\% | - 50.0 |
| Operating profit | 670.6 | 685.0 | + 14.3 | + 2.1\% |  |
| Operating margin | 5.0\% | 4.7\% |  | - 0.3 pt | + 0.0 pt |
| Share of profit of investments accounted for using the equity method | 96.0 | 135.0 | + 38.9 | + 40.5\% | - |
| Profit before income taxes | 806.2 | 805.0 | - 1.2 | - 0.2\% | - |
| Profit for the year attributable to owners of the parent | 509.4 | 525.0 | + 15.5 | + 3.1\% | - |
| Earnings per share ${ }^{(\text {Yen })}$ attributable to owners of the parent | 282.66 | 291.30 | + 8.64 |  |  |
| For ${ }^{1}$, please refer to the footnote on page 35 |  |  |  |  |  |
| Market average rates (Yen) |  |  |  |  |  |
| US Dollar | 110 | $\begin{gathered} 120 \\ (4 \mathrm{Q} 115) \end{gathered}$ | Yen down | by 10 yen | Yen down by 2 yen |

## Dividend

| Dividend per Share | FY15 | FY16 <br> (Expectation) | Increase / Decrease <br> from FY15 |
| :---: | :---: | :---: | :---: |
| $1^{\text {st }}$ Quarter End | 22 | 22 | - |
| $2^{\text {nd }}$ Quarter End | 22 | 22 | - |
| $3^{\text {rd }}$ Quarter End | 22 | 22 | - |
| $4^{\text {th }}$ Quarter End | 22 | $(22)$ | $(-)$ |
| Fiscal Year | 88 | $(88)$ | $(-)$ |

## Topics

- FY16 3rd Quarter and Nine Month Financial Results
- Honda Group Unit Sales Summary
- Change in Sales Revenue
- Change in Profit before Income Taxes
- Business \& Geographical Segment Information
- Share of profit of investments accounted for using the equity method
- Capital Expenditures
- FY16 Financial Forecast

Kohei Takeuchi
Managing Officer and Director Chief Financial Officer

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Motorcycle - Honda Group Unit Sales
(Motorcycles + All-Terrain Vehicles, etc.)


| Japan | 48 | 50 | $\mathbf{4 9}$ | 52 | 47 | 50 | 41 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| North | 61 | 68 | 72 | 85 | 75 | 75 | $\mathbf{6 9}$ |
| America | 60 | 46 | $\mathbf{3 3}$ | 52 | 66 | 48 | $\mathbf{3 3}$ |
| Europe | 3,762 | 3,815 | $\mathbf{4 , 0 3 6}$ | 3,732 | 3,571 | 3,851 | $\mathbf{3 , 9 6 8}$ |
| Asia | 421 | 369 | $\mathbf{3 9 5}$ | 386 | 346 | 346 | $\mathbf{2 9 6}$ |
| Other <br> Regions | 4,352 | 4,348 | $\mathbf{4 , 5 8 5}$ | 4,307 | 4,105 | 4,370 | $\mathbf{4 , 4 0 7}$ |
| Total |  |  |  |  |  |  |  |

## Automobiles - Honda Group Unit Sales



| Japan | 202 | 176 | 162 | 221 | 147 | 168 | 151 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North <br> America | 449 | 434 | 474 | 393 | 497 | 473 | 466 |
| Europe | 38 | 44 | 36 | 43 | 32 | 42 | 43 |
| Asia | 341 | 310 | 431 | 344 | 405 | 395 | 503 |
| Other Regions | 63 | 67 | 71 | 68 | 66 | 61 | 65 |
| Total | 1,093 | 1,031 | 1,174 | 1,069 | 1,147 | 1,139 | 1,228 |

## Power Products - Honda Group Unit Sales



Motorcycles


|  | FY15 <br> Nine Months | FY16 <br> Nine Months | Change |
| :---: | ---: | ---: | ---: |
| Japan | 147 | 138 | $\mathbf{- 9}$ |
| North <br> America | 201 | 219 | $\mathbf{+ 1 8}$ |
| Europe | 139 | 147 | $\mathbf{+ 8}$ |
| Asia | 11,613 | 11,390 | $\mathbf{- 2 2 3}$ |
| Other |  |  |  |
| Regions | 1,185 | 988 | $\mathbf{- 1 9 7}$ |
| Total | 13,285 | 12,882 | $\mathbf{- 4 0 3}$ |

Automobiles


| FY15 <br> Nine Months | FY16 <br> Nine Months | Change |
| ---: | ---: | :---: |
| 540 | 466 | $\mathbf{- 7 4}$ |
| 1,357 | 1,436 | $\mathbf{+ 7 9}$ |
| 118 | 117 | $\mathbf{- 1}$ |
| 1,082 | 1,303 | $\mathbf{+ 2 2 1}$ |
| 201 | 192 | $\mathbf{- 9}$ |
| 3,298 | 3,514 | $\mathbf{+ 2 1 6}$ |

Power Products


FY15
FY16
Nine months Nine months

| FY15 <br> Nine Months | FY16 <br> Nine Months | Change |
| ---: | ---: | :---: |
| 236 | 262 | $\mathbf{+ 2 6}$ |
| 1,696 | 1,805 | $\mathbf{+ 1 0 9}$ |
| 629 | 595 | $\mathbf{- 3 4}$ |
| 1,063 | 1,030 | $\mathbf{- 3 3}$ |
| 337 | 318 | $\mathbf{- 1 9}$ |
| 3,961 | 4,010 | $\mathbf{+ 4 9}$ |






| The Power of |  | torc | Bus | Sa | 寺 | ,ing | (Mar |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unit (thousand) |  |  |  |  |  | FY16 |  |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q |
| Honda Group Unit Sales (Consolidated Unit Sales) | $\begin{array}{r} 4,352 \\ (2,503) \\ \hline \end{array}$ | $\begin{array}{r} 4,348 \\ (2,694) \\ \hline \end{array}$ | $\begin{aligned} & 4,585 \\ & (2,751) \end{aligned}$ | $\begin{gathered} 4,307 \\ (2,777) \end{gathered}$ | $\begin{aligned} & \hline 4,105 \\ & (2,545) \end{aligned}$ | $\begin{aligned} & 4,370 \\ & (2,740) \\ & \hline \end{aligned}$ | $\begin{aligned} & 4,407 \\ & (2,654) \\ & \hline \end{aligned}$ |
| Sales Revenue | 426.4 | 432.7 | 472.7 | 514.6 | 472.7 | 453.2 | 442.1 |




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Power Product \& Other Businesses
Sales Revenue/Operating Profit (Margin)

| Unit (thousand) Yen (billion) | FY15 |  |  |  | FY16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4 Q | 1Q | 2Q | 3Q |
| Honda Group Unit Sales (Consolidated Unit Sales) | $\begin{aligned} & 1,577 \\ & (1,577) \end{aligned}$ | $\begin{aligned} & 1,246 \\ & (1,246) \end{aligned}$ | $\begin{aligned} & 1,138 \\ & (1,138) \end{aligned}$ | $\begin{aligned} & 2,022 \\ & (2,022) \end{aligned}$ | $\begin{aligned} & 1,558 \\ & (1,558) \end{aligned}$ | $\begin{gathered} 1,275 \\ (1,275) \\ \hline \end{gathered}$ | $\begin{aligned} & 1,177 \\ & (1,177) \\ & \hline \end{aligned}$ |
| Sales Revenue | 83.2 | 78.8 | 85.5 | 99.1 | 88.1 | 88.2 | 82.0 |


| 1 Q | 2 Q | FY15 | 3 Q | 4 Q | 1 Q | 2 Q <br> FY 16 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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Financial Services Business
Total Assets/Sales Revenue/Operating Profit (Margin)

| Unit (thousand) Yen (billion) | FY15 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | FY16 2Q | 3Q |
| Total Assets of Finance Subsidiaries | 8,014.8 | 8,643.6 | 9,464.2 | 9,318.5 | 9,560.2 | 9,377.7 | 9,431.9 |
| Sales Revenue | 366.9 | 362.0 | 385.4 | 453.4 | 476.8 | 465.1 | 447.8 |

$15 \%$

|  | Motorcycle <br> Business |  |
| :---: | :---: | :---: |
|  |  |  |
| Unit (thousand) <br> Yen (billion) | Nine Months |  |
|  | FY15 | FY16 |
| Honda Group <br> Unit Sales <br> (Consolidated Unit sales) | 13,285 <br> $(7,948)$ | 12,882 <br> $(7,939)$ |
| Sales Revenue | $1,332.0$ | $1,368.1$ |


| Automobile <br> Business |
| :---: |
| Nine Months  <br> FY15 FY16 <br> 3,298 3,514 <br> $(2,632)$ <br> 7,27256$)$  |


| Power Product <br> and Other <br> Businesses |
| :--- |
| Nine Months  <br> FY15 FY16 <br> 3,961 4,010 <br> $(3,961)$ $(4,010)$ <br> 247.7 258.5 |

Financial Services
Business

| Nine Months |  |
| :---: | :---: |
| FY15 | FY16 |
| - <br> $(-)$ | - <br> $(-)$ |
| $1,114.4$ | $1,389.8$ |



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Sales Revenue/Operating Profit
by Geographical Segment <FY16 3rd Qtr>

| Yen (billion) | Japan |  | North America |  | Europe |  | Asia |  | Other Regions |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q |  | 3Q |  | 3Q |  | 3Q |  | 3Q |  |
|  | FY15 | FY16 | FY15 | FY16 | FY15 | FY16 | FY15 | FY16 | FY15 | FY16 |
| Sales Revenue | 964.1 | 1,032.8 | 1,967.7 | 2,146.7 | 170.3 | 186.4 | 873.4 | 913.8 | 242.8 | 193.9 |




## Share of Profit of Investments



| From Asia | 30.6 | 15.8 | $\mathbf{3 0 . 4}$ | 16.0 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |



## Topics

- FY16 3rd Quarter and Nine Months Financial Results
- Honda Group Unit Sales Summary
- Change in Sales Revenue
- Change in Profit before Income Taxes
- Business \& Geographical Segment Information
- Share of profit of investments accounted for using the equity method
- Capital Expenditures
- FY16 Financial Forecast

Motorcycles


Automobiles


Power Products


| FY16 <br> Previous <br> Forecast | FY16 <br> Revised <br> Forecast | Change |
| ---: | ---: | ---: |
| 355 | 360 | $\mathbf{+ 5}$ |
| 2,800 | 2,790 | $\mathbf{- 1 0}$ |
| 1,000 | 1,000 | $\mathbf{- 1 0}$ |
| 1,325 | 1,335 | $\mathbf{+ 1 0}$ |
| 465 | 440 | $\mathbf{- 2 5}$ |
| 5,945 | 5,925 | $\mathbf{- 2 0}$ |



Yen (billion)




|  | $\begin{aligned} & \text { FY15 } \\ & \text { Results } \end{aligned}$ | FY16 <br> Forecast | Change | Change from previous forecast |
| :---: | :---: | :---: | :---: | :---: |
| Capital expenditures * | 653.8 | 670.0 | + 16.1 | - |
| Depreciation and amortization * | 404.1 | 455.0 | + 50.8 | - |
| Research and development expenditures ** | 670.3 | 735.0 | + 64.6 | - |

* Capital expenditures as well as Depreciation and amortization in results and forecast aforementioned exclude investment in operating leases, capital leases and intangible assets
** Research and development expenditures are research and development activity related costs incurred during the reporting period. In accordance with IFRS, a portion of research and development expenditures is recognized as an intangible asset and amortized over its estimated useful life. As such, this amount is not in conformity with "Research and development" on our Consolidated Statement of Income


## Caution with Respect to Forward-Looking Statements:

This slide contains forward-looking statements about the performance of Honda, which are based on management's assumptions and beliefs taking into account information currently available to it. Therefore, please be advised that Honda's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in Honda's principal markets and fluctuation of foreign exchange rates, as well as other factors detailed from time to time.

## Accounting standards:

Our consolidated financial standards are prepared in conformity with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB)
Notice on the Factors for Increases and Decreases in Income:
With respect to the discussion above of the change in Operating profit, management has identified the factors set forth below and used what it believes to be a reasonable method to analyze the respective changes in such factors. Each of these factors is explained below. Management has analyzed changes in these factors at the levels of the Company and its material consolidated subsidiaries.
(1)"Currency effects" consist of translation adjustments, which come from the translation of the currency of foreign subsidiaries' financial statements into Japanese Yen, and foreign currency adjustments, which result from foreign-currency-denominated sales, which, at the levels of the Company and those consolidated subsidiaries which have been analyzed, primarily relate to the following currencies: U.S. dollar, Canada dollar, Euro, GBP, BRL and Japanese Yen.
(2) With respect to "Cost reduction, etc", management has analyzed cost reduction and effects of raw material cost fluctuations at the levels of the Company and its material foreign manufacturing subsidiaries in North America, Europe and other regions.
(3) With respect to "Revenue, model mix, etc", management has analyzed changes in sales volume and in the mix of product models sold in major markets which have resulted in increases/decreases in profit, as well as certain other reasons for increases/decreases in sales revenue and cost of sales.
(4) With respect to "Selling, General and Administrative expenses", management has analyzed reasons for an increase/decrease in selling, general and administrative expenses from the previous fiscal year net of currency translation effects.
(5) With respect to "Research and Development expenses", management has analyzed reasons for an increase/decrease in research and development expenses from the previous fiscal year net of currency translation effects.
*1 Earnings per share attributable to owners of the parent is calculated based on weighted average number of shares outstanding as shown below:

| - | 3rd Quarter | FY15: $1,802,288,000$ (approx), FY16: $1,802,284,000$ (approx) (page 6) |
| :--- | :--- | :--- |
| - | Nine Months | FY15: $1,802,289,000$ (approx), FY16: 1,802,285,000 (approx) (page 7) |
| - Fiscal Year | FY15: $1,802,289,000$ (approx), FY16 forecasts: $1,802,285,000$ (approx) (pages 8 and 31) |  |

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## Appendix

|  | 3Q |  |  |
| :--- | :---: | :---: | :---: |
|  | FY15 | FY16 | Change |
| Capital <br> expenditures * | 147.4 | 179.8 | +32.3 |
| Depreciation <br> and <br> amortization * | 107.1 | 109.4 | +2.2 |
| Research and <br> development <br> expenditures ** | 169.1 | 184.1 | +15.0 |


| Nine Months |  |  |
| :---: | :---: | :--- |
| FY15 | FY16 | Change |
| 443.0 | 463.1 | +20.1 |
| 302.8 | 329.4 | +26.6 |
| 475.5 | 512.7 | +37.1 |

* Capital expenditures as well as Depreciation and amortization in results and forecast aforementioned exclude investment in operating leases, capital leases and intangible assets
** Research and development expenditures are research and development activity related costs incurred during the reporting period. In accordance with IFRS, a portion of research and development expenditures is recognized as an intangible asset and amortized over its estimated useful life. As such, this amount is not in conformity with "Research and development" on our Consolidated Statement of Income


|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 1 Q | 2 Q | 3 Q | 4 Q | FY15 |
| Sales revenue | $3,206.7$ | $3,131.9$ | $3,497.9$ | $3,491.5$ | $13,328.0$ |
| Operating profit | 205.5 | 168.9 | 210.0 | 86.0 | 670.6 |
| Operating margin | $6.4 \%$ | $5.4 \%$ | $6.0 \%$ | $2.5 \%$ | $5.0 \%$ |
| Share of profit of <br> investments accounted for <br> using the equity method | 36.2 | 5.1 | 36.7 | 17.9 | 96.0 |
| Profit before income <br> taxes | 243.5 | 190.5 | 264.4 | 107.6 | 806.2 |
| Profit for the period <br> atributable to owners of the <br> parent | 155.6 | 119.5 | 152.3 | 81.9 | 509.4 |


| Earnings per share ${ }^{1}$ <br> attributable to owners of the <br> parent | 86.34 | 66.32 | 84.56 | 45.45 | 282.66 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Market average rates (Yen)

| Us Dollar | 102 | 104 | 115 | 119 | 110 |
| :--- | ---: | ---: | ---: | ---: | ---: |


| Unit (thousand) | 1Q | 2Q | 3Q | 4Q | FY15 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Japan | 48 | 50 | 49 | 52 | 199 |
| North America | 61 | 68 | 72 | 85 | 286 |
| Europe | 60 | 46 | 33 | 52 | 191 |
| Asia | 1,913 | 2,161 | 2,202 | 2,202 | 8,478 |
| Other Region | 421 | 369 | 395 | 386 | 1,571 |
| Motorcycles | 2,503 | 2,694 | 2,751 | 2,777 | 10,725 |
| Japan | 195 | 158 | 145 | 198 | 696 |
| North America | 449 | 434 | 474 | 393 | 1,750 |
| Europe | 38 | 44 | 36 | 43 | 161 |
| Asia | 151 | 161 | 146 | 179 | 637 |
| Other Region | 63 | 67 | 71 | 68 | 269 |
| Automobiles | 896 | 864 | 872 | 881 | 3,513 |
| Japan | 68 | 85 | 83 | 102 | 338 |
| North America | 775 | 496 | 425 | 1,009 | 2,705 |
| Europe | 245 | 185 | 199 | 462 | 1,091 |
| Asia | 396 | 378 | 289 | 319 | 1,382 |
| Other Region | 93 | 102 | 142 | 130 | 467 |
| Power Products | 1,577 | 1,246 | 1,138 | 2,022 | 5,983 |

