## HONDA

The Power of Dreams

FY13 Financial Results


Honda Motor Co., Ltd.
ACURA RLX
(North America)

## FY13 Financial Results \& FY14 Financial Forecasts

## Tetsuo Iwamura

## Executive Vice President

- FY13 Financial Results
- FY14 Financial Forecasts
- Dividend

Kohei Takeuchi
Chief Financial Officer

- FY13 Consolidated Financial Results

4th Quarter Consolidated Financial Results
Net Sales and Other Operating Revenue
Change in Income before Income Taxes
Business Segment Information
Geographical Information
Change in Equity in Income of Affiliates
Consolidated Capital Expenditures

- FY14 Financial Forecasts

| Honda Group Unit Sales (Consolidated Unit Sales) (thousand) | Twelve Months |  |  |
| :---: | :---: | :---: | :---: |
|  | FY12 | FY13 | Change |
| Motorcycles | $\begin{array}{r} 15,061 \\ (8,650) \end{array}$ | $\begin{array}{r} 15,494 \\ (9,510) \end{array}$ | $\begin{aligned} & +2.9 \% \\ & (+9.9 \%) \end{aligned}$ |
| Automobiles | $\begin{aligned} & 3,108 \\ & (2,482) \end{aligned}$ | $\begin{array}{r} 4,014 \\ (3,408) \end{array}$ | $\begin{aligned} & +29.2 \% \\ & (+37.3 \%) \end{aligned}$ |
| Power Products | $\begin{gathered} 5,819 \\ (5,819) \end{gathered}$ | $\begin{aligned} & 6,071 \\ & (6,071) \end{aligned}$ | $\begin{aligned} & +4.3 \% \\ & (+4.3 \%) \end{aligned}$ |


| Financial Results Yen (billion) | Twelve Months |  |  |
| :---: | :---: | :---: | :---: |
|  | FY12 | FY13 | Change |
| Net sales \& other operating revenue | 7,948.0 | 9,877.9 | + 24.3\% |
| Operating income | 231.3 | 544.8 | + 135.5\% |
| Income before income taxes | 257.4 | 488.8 | + 89.9\% |
| Equity in income of affiliates | 100.4 | 82.7 | - 17.6 \% |
| Net income attributable to Honda Motor Co., Ltd. | 211.4 | 367.1 | + 73.6\% |
| EPS attributable to Honda Motor Co., Ltd. (Yen) | 117.34 | 203.71 | + 86.37 |
| Note : Shares which EPS <br> calculation is based on: <br> Average Rates (Yen) | approx. approx. <br> $1,802,300,000$ shares $1,802,298,000$ shares <br> (weighted average number of shares outstanding )  |  |  |
| US Dollar | 79 | 84 | Yen down by 5 yen |
| Euro | 108 | 108 |  |

## Financial Summary

Operating income amounted to 544.8 billion yen, a sharp rise of $135.5 \%$ mainly due a strong recovery from the Great East Japan Earthquake and Thai flood and the positive impact of new model introductions, primarily in North America, Asia and Japan.

## Financial Highlights

## Honda Group Unit Sales

## Motorcycle:

Increased in Asia and North America
Decreased in "Other regions", mainly in Brazil
Automobile:
Increased in all regions
Power Products:
Increased in North America, Asia and "Other regions"
Net Sales and Operating Revenue

- Increased unit sales
- Favorable foreign currency translation effects

Operating Income

- Increased unit sales
- Positive impact on fixed costs due to increased production
- Cost reduction efforts
- Favorable currency effects

|  | $\begin{aligned} & \text { FY13 } \\ & \text { Results } \end{aligned}$ | FY14 <br> Forecasts | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | amount | \% |
| Net sales \& other operating revenue | 9,877.9 | 12,100.0 | + 2,222.0 | + 22.5\% |
| Operating income | 544.8 | 780.0 | + 235.1 | + 43.2\% |
| Income before income taxes | 488.8 | 780.0 | + 291.1 | + 59.5\% |
| Equity in income of affiliates | 82.7 | 115.0 | + 32.2 | + 39.0\% |
| Net income attributable to Honda Motor Co., Ltd. | 367.1 | 580.0 | + 212.8 | + 58.0\% |
| EPS attributable to Honda Motor Co., Ltd. (Yen) | 203.71 | 321.81 | + 118.10 |  |
| Note : Shares which EPS calculation is based on: <br> Average Rates (Yen) | approx. approx. <br> 1,802, 298,000 shares <br> (weighted average number <br> of shares outstanding ) $1,802,29,000$ shares <br> (weighted average number <br> of shares outstanding ) |  |  |  |


| US Dollar | 84 | 95 | Yen down by 11 yen |
| :---: | :---: | :---: | :--- |
| Euro | 108 | 120 | Yen down by 12 yen |

Yen (billion)

|  | FY12 <br> Results | FY13 <br> Results | \% | FY14 <br> Forecasts | \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 2,740.0 | 3,244.0 | 18.4\% | 3,630.0 | + 11.9\% |
| Operating income (loss) | - 136.7 | 103.9 | - | 170.0 | + 63.6\% |
| Ordinary income | 40.3 | 193.8 | 379.9\% | 360.0 | + 85.7\% |
| Net income | 46.2 | 154.7 | 234.3\% | 260.0 | + 68.1\% |

Average Rates (Yen)

| US Dollar | 79 | $\mathbf{8 4}$ | Yen down by <br> 5 yen | $\mathbf{9 5}$ | Yen down by <br> 11 yen |
| :---: | ---: | ---: | :---: | :---: | :---: |
| Euro | 108 | 108 | - | $\mathbf{1 2 0}$ | Yen down by <br> 12 yen |

(Yen)

| Dividend per Share | FY12 <br> Results | FY13 <br>  <br> Projection | Increase/Decrease <br> from <br> FY12 Results | FY14 <br> Expectation | Increase/Decrease <br> from FY13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 15 | 19 | +4 |  | $(+1)$ |
| $2^{\text {nd }}$ quarter End | 15 | 19 | +4 | $(20)$ | $(+1)$ |
| $3^{\text {rd }}$ quarter End | 15 | 19 | +4 | $(20)$ | $(+1)$ |
| $4^{\text {th }}$ quarter End | 15 | $\mathbf{( 1 9 )}$ | $(+4)$ | $(20)$ | $(+1)$ |
| Fiscal Year | 60 | $\mathbf{( 7 6 )}$ | $\mathbf{( + 1 6 )}$ | $(80)$ | $(+4)$ |

( ) figures in parenthesis are expected results

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| Honda Group Unit Sales <br> (Consolidated Unit Sales) <br> (thousand) | 4 Q Results (Three Months) |  |  |
| :--- | ---: | ---: | ---: |
|  | FY 12 | FY13 | Change |
| Motorcycles | 4,164 | 3,962 | $-4.9 \%$ |
|  | $(2,483)$ | $(2,490)$ | $(+0.3 \%)$ |
| Automobiles | 1,022 | $\mathbf{1 , 0 3 3}$ | $+1.1 \%$ |
|  | $(831)$ | $(902)$ | $(+8.5 \%)$ |
| Power Products | 2,010 | $\mathbf{1 , 9 6 3}$ | $-2.3 \%$ |
|  | $(2,010)$ | $(1,963)$ | $(-2.3 \%)$ |

## Financial Summary

Operating income amounted to 135.9 billion yen, an increase of $21.4 \%$ mainly due to increased revenue in automobile business operations in Asia as a result of a production recovery from the Thai flood and favorable currency effects.

## Financial Highlights

## Honda Group Unit Sales

## Motorcycle:

Increased in North America
Decreased in Asia and "Other regions", mainly
in Brazil
Automobile:
Increased in Asia and "Other regions"
Power Products:
Increased in North America
Decreased in Asia
Net Sales and Operating Revenue

- Increased unit sales
- Favorable foreign currency translation effects


## Operating Income

- Cost reduction efforts
- Favorable currency effects


## Net Sales and Other Operating Revenue










|  | FY12 |  |  |  | FY13 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| Honda Group <br> Unit Sales <br> (Consolidated <br> Unit Sales) | $\begin{aligned} & 1,512 \\ & (1,512) \end{aligned}$ | $\begin{aligned} & 1,276 \\ & (1,276) \end{aligned}$ | $\begin{aligned} & 1,021 \\ & (1,021) \end{aligned}$ | $\begin{aligned} & 2,010 \\ & (2,010) \end{aligned}$ | $\begin{aligned} & 1,625 \\ & (1,625) \end{aligned}$ | $\begin{aligned} & 1,288 \\ & (1,288) \end{aligned}$ | $\begin{aligned} & 1,195 \\ & (1,195) \end{aligned}$ | $\begin{aligned} & 1,963 \\ & (1,963) \end{aligned}$ |
| Net Sales | 73.9 | 72.1 | 68.0 | 75.6 | 69.9 | 67.2 | 71.3 | 83.1 |
|  |  |  |  |  |  |  |  |  |
| Yen (billion) | Operating Income \\|] |  |  |  |  |  |  |  |


| FY12 <br> 12 Months | FY13 <br> 12 Months | Unit (thousand) |
| :---: | :---: | :---: |
| $\begin{gathered} 5,819 \\ (5,819) \end{gathered}$ | $\begin{aligned} & 6,071 \\ & (6,071) \end{aligned}$ |  |
| 289.7 | 291.6 | Yen(billion) |
| ": ${ }^{\text {( }}$ | . 7 \% ) |  |
| Currency Effect +4.7(Revenue from sales to externalcustomers) |  |  |



|  | FY12 |  |  |  | FY13 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| Total Assets of Finance Subsidiaries | $5,445.7$ | 5,169.2 | 5,290.5 | 5,644.3 | 5,576.6 | 5,577.7 | 6,197.2 | 6,765,3 |
| Net Sales | 138.6 | 129.1 | 127.5 | 131.2 | 134.0 | 133.1 | 138.1 | 154.9 |
|  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { Yen } \\ & \text { (billion) } \end{aligned}$ | Operating Income $\square$ |  |  |  | Currency Effect + 19.6 <br> (Revenue from sales to external customers) |  |  |  |


| FY12 | FY13 |
| :---: | :---: |
| 12 Months | 12 Months |




|  | FY12 |  |  |  | FY13 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| Net Sales | 733.9 | 794.1 | 986.2 | 1,200.3 | 1,214.7 | 1,054.7 | 1,245.8 | 1,341.7 |


Operating Margin (\%)








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## Forecast: Honda Group Unit Sales



## Forecast: Consolidated Unit Sales



|  FY13 <br> Results  |
| :--- |



|  | FY13 <br> Results | FY14 <br> Forecasts | Change |
| :--- | :---: | :---: | :---: |
| Capital <br> expenditures | 593.6 | 700.0 | +106.4 |
| Depreciation and * <br> Amortization | 286.6 | 360.0 | +73.4 |
| R\&D expenses | 560.2 | 630.0 | +69.8 |

* "Capital expenditures" in results and the forecast aforementioned exclude investment in operating leases, capital leases and acquisition of intangible assets.
* "Depreciation and amortization" in results and the forecast aforementioned exclude depreciation of investment in operating leases, capital leases and amortization of intangible assets.


## Caution with Respect to Forward-Looking Statements:

This slide contains forward-looking statements about the performance of Honda, which are based on management's assumptions and beliefs taking into account information currently available to it. Therefore, please be advised that Honda's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in Honda's principal markets and foreign exchange rates between the Japanese yen and the U.S. dollar, the Euro and other major currencies, as well as other factors detailed from time to time.

## Accounting standards:

Our consolidated financial standards are prepared in conformity with U.S. generally accepted accounting principles.

## Notice on the Factors for Increases and Decreases in Income:

With respect to the discussion above of the change in operating income, management has identified the factors set forth below and used what it believes to be a reasonable method to analyze the respective changes in such factors. Each of these factors is explained below. Management has analyzed changes in these factors at the levels of the Company and its material consolidated subsidiaries.
(1) "Foreign currency effects" consist of translation adjustments, which come from the translation of the currency of foreign subsidiaries' financial statements into Japanese Yen, and foreign currency adjustments, which result from foreign-currency-denominated sales, which, at the levels of the Company and those consolidated subsidiaries which have been analyzed, primarily relate to the following currencies: U.S. dollar, Canada dollar, Euro, GBP, BRL and Japanese Yen.
(2) With respect to "cost reduction and effects of raw material cost fluctuations", management has analyzed cost reduction and effects of raw material cost fluctuations at the levels of the Company and its material foreign manufacturing subsidiaries in North America, Europe and other regions.
(3) With respect to "changes in net sales and model mix", management has analyzed changes in sales volume and in the mix of product models sold in major markets which have resulted in increases/decreases in profit, as well as certain other reasons for increases/decreases in net sales and cost of sales.
(4) With respect to "selling, general and administrative expenses", management has analyzed reasons for an increase/decrease in selling, general and administrative expenses from the previous fiscal year net of currency translation effects.

|  | FY13 4Q | Average Rates (Yen) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { FY11 } \\ & \text { 20 } \end{aligned}$ | $\begin{gathered} \text { FY13 } \\ \hline 4 \mathrm{Q} \\ \hline \end{gathered}$ | Change |
| JPY / USD | + 29.3 | 80 | 93 | Yen down by |
| JPY / Euro | + 2.4 | 104 | 122 | Yen down by 18 yen |
| JPY / Others | + 0.0 | - | - | - |
| Transactions between other currencies | - 5.3 | - | - | - |
| Difference of average rates (Impact on Operating income) | + 26.4 | *1:Impact of YOY difference of FOREX to be used for <br> booking revenue of foreign currency transactions <br> *2:Impact of YOY difference between average FOREX and hedge rates during the period |  |  |
| Difference between transaction *2 rates and average rates <br> (Impact on Other income \& expenses) | - 30.4 |  |  |  |
| Currency effect associated with sales transaction | -3.9 |  |  |  |
| Currency effect from translation ${ }^{* 3}$ of foreign financial statements (impact on operating income) | + 30.9 | *3:Effect due to the difference of the rate used for translating Honda's overseas subsidiaries' financial statements with the corresponding period of the fiscal year |  |  |
| Total | + 26.9 |  |  |  |


| FY13 <br> 12 Months |
| ---: |
| +42.1 |
| -1.3 |
| -15.1 |
| -20.2 |
| +5.4 |
| -49.4 |
| -44.0 |
| +30.3 |
| -13.6 |



# HONDA 

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