## FY21 Financial Results



Honda Motor Co., Ltd.

- Outline of FY21 Financial Results and FY22 Financial Forecasts
- FY21 Financial Results and FY22 Financial Forecasts


## Honda Unit Sales <FY21 Twelve Months>

Unit (thousand)

## Motorcycles

| Honda Group Unit Sales | FY20 | FY21 | Change | FY20 | FY21 | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Japan | 205 | 215 | + 10 | 672 | 592 | - 80 |
| North America | 330 | 332 | + 2 | 1,825 | 1,480 | - 345 |
| Europe | 239 | 234 | - 5 | 133 | 101 | - 32 |
| Asia | 17,262 | 13,319 | - 3,943 | 1,952 | 2,247 | + 295 * |
| Other Regions | 1,304 | 1,032 | - 272 | 208 | 126 | - 82 |
| Total | 19,340 | 15,132 | - 4,208 | 4,790 | 4,546 | - 244 |
| Change (\%) |  |  | - $21.8 \%$ |  |  | - 5.1\% |

## Automobiles

$$
12,426 \quad \mathbf{1 0 , 2 6 4}-2,162
$$

3,318
2,617

- 701


## Life Creation

| FY20 | FY21 | Change |
| ---: | ---: | ---: |
| 312 | $\mathbf{3 3 6}$ | +24 |
| 2,848 | $\mathbf{2 , 6 1 7}$ | -231 |
| 845 | $\mathbf{9 2 9}$ | +84 |
| 1,375 | $\mathbf{1 , 4 0 5}$ | +30 |
| 321 | $\mathbf{3 3 6}$ | +15 <br> 5,701 |
| $\mathbf{5 , 6 2 3}$ | -78 |  |

*     + 469 thousand in China are included

5,701
5,623

- 78


## Main Market (Automobiles)

| Japan | Retail |  |
| :--- | ---: | ---: |
| Twelve Months Results | Unit <br> (thousand) | vs. FY20 <br> $(\%)$ |
| Industry Demand | 4,657 | 92.4 |
| Unit Sales | 614 | 89.1 |

(Source: Japan Automobile Dealers Association)


LEGEND
Launched in Mar. 2021


Launched in Apr. 2021

## ■Sales Results in FY21

<Industry demand>
Lower than last year due mainly to the impact of COVID-19.
<Honda>
Decreased compared with last year despite of the strong sales of N -BOX, etc.

N-BOX series: Sets No. 1 fiscal year sales in mini-vehicle segment for six consecutive years.
Launched new Legend which equipped with the automated driving equipment "Honda SENSING Elite". (World's first Level 3 autonomous driving)

## ■ Outlook/Forecast for FY22

<Industry demand>
Market outlook remains uncertain mainly due to concerns about the re-expansion of COVID-19.
<Honda>
Strive to exceed last year by effects of launching new Vezel, etc.

## Main Market (Automobiles)

| U.S.A. | Retail |  |
| :--- | ---: | ---: |
| Twelve Months Results | Unit <br> (thousand) | vs. FY20 <br> (\%) |
| Industry Demand | 14,980 | 90.5 |
| Unit Sales | 1,395 | 90.8 |

(Source: Autodata)


CIVIC
Announced in Apr. 2021


MDX
Launched in Feb. 2021
Marked record high sales in Mar. 2021

## Sales Results in FY21

<Industry demand>
Lower than last year despite of the gradual recovery of economic activities since May.
<Honda>
Maintain equivalent recovery as the market due mainly to the strong sales of CR-V and Pilot.

With many light truck models breaking monthly sales records in March, outperformed market growth in the $4^{\text {th }}$ quarter.
Retail for Q4(YOY rate):116.2\%

## ■ Outlook/Forecast for FY22

<Industry demand>
Exceed the previous year due to the expansion of COVID-19 vaccine inoculation and the effect of economic policies.
<Honda>
Strive to exceed the previous year by introducing new Civic and expanding the sales of light truck models.

## Main Market (Automobiles)

| China | Retail |  |
| :--- | ---: | ---: |
| Twelve Months Results | Unit <br> (thousand) | vs. FY20 <br> $(\%)$ |
| Industry Demand * | 28,084 | 121.8 |
| Unit Sales | 1,795 | 124.6 |

*Industry demand is wholesale basis (based on Honda research)


CR-V PHEV Launched in Mar. 2021

## ■Sales Results in FY21

<Industry demand>
Exceeded last year due mainly to the effect of various consumption stimulus measures taken by the government.

## <Honda>

Achieved historical record high sales due to strong sales of Breeze, CR-V, and Vezel as well as expansion of $x E V$ lineup to main models.

## ■ Outlook/Forecast for FY22

<Industry demand>
CY21 exceeds the previous year due to the recovery of economy.
<Honda>
Strive to exceed the previous fiscal year by introducing new models and expanding xEV lineup.

Exhibited the prototype model of the first Honda-brand EV in China, Honda SUV e:prototype at Auto Shanghai 2021.

Honda SUV e:prototype
Announced in Apr. 2021

HONDA
The Power of Dreams

## Main Market (Motorcycles)

| Asia | Wholesale |  |
| :--- | ---: | ---: |
| Twelve Months Results | Unit <br> (thousand) | vs. FY20 <br> (\%) |
| India | 3,866 | 82.2 |
| Vietnam | 2,104 | 81.9 |
| Thailand | 1,106 | 82.4 |
| Philippines | 600 | 95.6 |
| Indonesia | 2,685 | 55.4 |
| Pakistan | 1,066 | 100.6 |
| Total | 11,427 | 75.4 |


| Others | Wholesale |  |
| :--- | ---: | ---: |
| Twelve Months Results | Unit <br> (thousand) | vs. FY20 <br> $(\%)$ |
| Brazil | 679 | 76.5 |
| U.S.A. | 176 | 91.8 |
| China | 1,150 | 113.9 |

## ■ Sales Results in FY21

<Industry demand>
Lower than last year.
Recovering in countries like China and the United States.
Asia, the largest market, has been recovering moderately.
<Honda>
Lower than last year.
India recovered to the equivalent level as the same period last year from the $3^{\text {rd }}$ quarter.
Indonesia recovered to YoY 83\% in the $4^{\text {th }}$ quarter.
China and Pakistan exceeded last year.

## ■ Outlook/Forecast for FY22

<Industry demand>
Exceed the previous year despite of the remaining concerns for the re-expansion of COVID-19.
<Honda>
Exceed the previous year due mainly to the volume increase in Indonesia.


Operating profit :

Despite the demand decline caused by COVID-19 and impact of the semiconductor supply shortage, improvement in SG\&A efficiency and cost reduction efforts caused by continuous review of the business operation as well as difference in the amount of the provision for credit losses in the financial services business contributed to surpass operating profit last year, achieved $\mathbf{6 6 0 . 2}$ billion yen.
Profit for ${ }^{* 1}$ Due mainly to the increase in share of profit of investments accounted for the year : using the equity method, achieved 657.4 billion yen.

> Unit (thousand)


Operating profit : Despite the impact of the increase in raw material cost, concerns about the semiconductor shortage, and difference in the amount of the provision for credit losses in previous fiscal year, by increasing the unit sales and solidifying the existing business, strive to achieve profit at equivalent to that of last year,
660.0 billion yen.

| Honda Group Unit Sales <br> (Consolidated Unit Sales) | YTD |  |  |
| :---: | :---: | :---: | :---: |
|  | FY21 <br> Results | FY22 <br> Forecast | Change |
| Motorcycles | $\begin{array}{r} 15,132 \\ (10,264) \end{array}$ | $\begin{array}{r} 18,000 \\ (11,860) \end{array}$ | $\begin{aligned} & +19.0 \% \\ & (+15.5 \%) \end{aligned}$ |
| Automobiles | $\begin{array}{r} 4,546 \\ (2,617) \end{array}$ | $\begin{array}{r} 5,000 \\ (3,030) \end{array}$ | $\begin{aligned} & +10.0 \% \\ & (+15.8 \%) \end{aligned}$ |
| Life Creation | $\begin{array}{r} 5,623 \\ (5,623) \end{array}$ | 5,900 <br> $(5,900)$ | $\begin{aligned} & +4.9 \% \\ & (+4.9 \%) \end{aligned}$ |



| Income Statements <br> Yen (billion) | FY21Results | FY22 <br> Forecast | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | amount | \% |
| Sales revenue | 13,170.5 | 15,200.0 | + 2,029.4 | + 15.4\% |
| Operating profit | 660.2 | 660.0 | - 0.2 | - 0.0\% |
| Operating margin | 5.0\% | 4.3\% |  | - 0.7pt |
| Share of profit of investments accounted for using the equity method | 272.7 | 220.0 | - 52.7 | - 19.3\% |
| Profit before income taxes | 914.0 | 870.0 | - 44.0 | - 4.8\% |
| Profit for the year attributable to owners of the parent | 657.4 | 590.0 | - 67.4 | - 10.3\% |
| Earnings per share attributable to owners of the parent (Yen) | 380.75 | 341.70 |  | - 39.05 |
| Market average rates (Yen) |  |  |  |  |
| U.S. Dollar | 106 | 105 |  | - 1 |

FY21
*Increase in raw material cost is included
FY22

Share (Yen)

|  | FY20 | FY21 <br> (Previous <br> forecast) | FY21 | FY22 <br> (Expectation) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1st Quarter End | 28 | 11 | 11 |  | (55) |
| Interim Dividend |  |  |  |  |  |
| 2nd Quarter End | 28 | 19 | 19 |  |  |
| 3rd Quarter End | 28 | 26 | 26 | $(55)$ | Year-end Dividend |
| 4th Quarter End | 28 | 26 | 54 | $\mathbf{1 1 0}$ | $\mathbf{( 1 1 0 )}$ | Fiscal Year

## <Change of the Dividend Policy>

- Strive to pay stable and continuous dividends aiming at a consolidated dividend payout ratio of approximately $30 \%$.
- Make semiannual distributions (an interim dividend and a year-end dividend).

Dividend Policy will be changed on the condition of receiving approval regarding the necessary amendments to the Articles of Incorporation at the Ordinary General Meeting of Shareholders of the Company scheduled to be held in June 2021.

- Outline of FY21 Financial Results and FY22 Financial Forecasts
- FY21 Financial Results and FY22 Financial Forecasts

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|  | Unit (thousand) |  |  |
| :---: | :---: | :---: | :---: |
| Honda Group Unit Sales (Consolidated Unit Sales) | QTD |  |  |
|  | $\begin{aligned} & \text { FY20 } \\ & \text { Results } \end{aligned}$ | FY21 Results | Change |
| Motorcycles | $\begin{array}{r} 4,302 \\ (2,694) \end{array}$ | $\begin{array}{r} 4,541 \\ (3,001) \end{array}$ | $\begin{array}{r} +5.6 \% \\ (+11.4 \%) \end{array}$ |
| Automobiles | $\begin{array}{r} 981 \\ (777) \end{array}$ | $\begin{array}{r} 1,121 \\ (718) \end{array}$ | $\begin{array}{r} +14.3 \% \\ (-7.6 \%) \end{array}$ |
| Life Creation | $\begin{array}{r} 2,071 \\ (2,071) \end{array}$ | $\begin{array}{r} 1,768 \\ (1,768) \end{array}$ | $\begin{gathered} -14.6 \% \\ (-14.6 \%) \end{gathered}$ |
|  | QTD |  |  |
| Income Statements <br> Yen (billion) | FY20 Results | FY21 Results | Change |
| Sales revenue | 3,458.0 | 3,623.8 | + 4.8\% |
| Operating profit | - 5.6 | 213.2 | + 218.8 |
| Operating margin | - 0.2\% | 5.9\% | + 6.1pt |
| Share of profit of investments accounted for using the equity method | 14.4 | 68.1 | + 371.0\% |
| Profit before income taxes | 3.7 | 255.3 | + 251.5 |
| Profit for the period attributable to owners of the parent | - 29.5 | 213.3 | + 242.8 |
| Earnings per share attributable to owners of the parent (Yen) Market average rates (Yen) | - 17.01 | 123.55 | + 140.56 |
| U.S. Dollar | 109 | 106 | -3 |

## FY21 4th Quarter Financial Results (Consolidated)

## Sales

## revenue

Operating profit

Share of profit of investments accounted for using the equity method

## Profit for* the period

 from the same period last year due mainly to the increased sales revenue in all business segments.

Increased by 218.8 billion yen, to 213.2 billion yen from the same period last year due mainly to a decrease in SG\&A and an increase in profit attributable to increased sales revenue and model mix.

Increased by $371.0 \%$, to 68.1 billion yen from the same period last year, due mainly to an increase in sales revenue and model mix in China.

Increased by 242.8 billion yen, to 213.3 billion yen from the same period last year, due to the increase in profit before income taxes.


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Sales Revenue/Operating Profit (Margin) by Business Segment <FY21 4th Qtr>

| upper: FY21 | Motorcyle <br> lower: FY20 |
| :--- | ---: |
| Unsiness (thousand) |  |

* Combined operating profit of Automobile Business and Financial Services Business for automobiles
In the financial services business, Honda provides services such as loan and lease, mainly related to sales of automobiles, for customers buying products.

Operating profit relating to automobiles in financial services business is allocated in accordance with total assets ratio, etc.

| Income StatementsYen (billion) | FY20 Results | FY21 <br> Results | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | amount | \% |
| Sales revenue | 14,931.0 | 13,170.5 | -1,760.4 | - 11.8\% |
| Operating profit | 633.6 | 660.2 | + 26.5 | + 4.2\% |
| Operating margin | 4.2\% | 5.0\% |  | + 0.8pt |
| Share of profit of investments accounted for using the equity method | 164.2 | 272.7 | + 108.5 | + 66.1\% |
| Profit before income taxes | 789.9 | 914.0 | + 124.1 | + 15.7\% |
| Profit for the year attributable to owners of the parent | 455.7 | 657.4 | + 201.6 | + 44.3\% |
| Earnings per share attributable to owners of the parent (Yen) | 260.13 | 380.75 |  | + 120.62 |
| Market average rates (Yen) |  |  |  |  |
| U.S. Dollar | 109 | 106 |  | -3 |



Yen (billion)

Twelve Months
Cash flows from operating activities Cash flows from investing activities

## Free cash flow

Cash flows from financing activities
Effects of exchange rate changes
Net change of
cash and cash equivalents Cash \& cash equivalents at end of year

Net cash at end of year

| FY20 | FY21 |
| ---: | ---: |
| $+1,055.0$ | $+1,050.9$ |
| -584.3 | $-\mathbf{7 4 7 . 1}$ |
| $\mathbf{+ 4 7 0 . 6}$ | $\mathbf{+ 3 0 3 . 8}$ |
| -302.5 | -328.1 |
| -86.9 | +89.9 |
| $\mathbf{+ 8 1 . 2}$ | +65.6 |
| $\mathbf{2 , 4 6 2 . 6}$ | $\mathbf{2 , 5 2 8 . 3}$ |
| $\mathbf{1 , 9 3 0 . 6}$ | $\mathbf{2 , 0 4 8 . 3}$ |

The Power of Dreams
Forecast: Honda Unit Sales

Motorcycles

| Honda Group Unit Sales | FY21 <br> Results | FY22 <br> Forecast | Change |
| :---: | :---: | :---: | :---: |
| Japan | 215 | 225 | + 10 |
| North America | 332 | 405 | + 73 |
| Europe | 234 | 285 | + 51 |
| Asia | 13,319 | 15,745 | $+2,426$ |
| Other Regions | 1,032 | 1,340 | + 308 |
| Total | 15,132 | 18,000 | $+2,868$ |

## Automobiles

| FY21 | FY22 |  |
| :---: | :---: | :---: |
| Results | Forecast | Change |


| 592 | $\mathbf{6 4 5}$ | +53 |
| ---: | ---: | ---: | ---: |
| 1,480 | $\mathbf{1 , 7 0 0}$ | +220 |


| FY21 <br> Results | FY22 <br> Forecast | Change |
| ---: | ---: | ---: |
| 336 | 335 | -1 |
| 2,617 | $\mathbf{2 , 8 4 0}$ | +223 |
| 929 | $\mathbf{9 5 0}$ | +21 |
| 1,405 | $\mathbf{1 , 4 2 5}$ | +20 |
| 336 | $\mathbf{3 5 0}$ | +14 |
| 5,623 | $\mathbf{5 , 9 0 0}$ | +277 |

$$
5,623 \quad 5,900+277
$$

| Income Statements Yen (billion) | FY21 Results | FY22 <br> Forecast | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | amount | \% |
| Sales revenue | 13,170.5 | 15,200.0 | + 2,029.4 | + 15.4\% |
| Operating profit | 660.2 | 660.0 | - 0.2 | - 0.0\% |
| Operating margin | 5.0\% | 4.3\% |  | - 0.7pt |
| Share of profit of investments accounted for using the equity method | 272.7 | 220.0 | - 52.7 | - 19.3\% |
| Profit before income taxes | 914.0 | 870.0 | - 44.0 | - $4.8 \%$ |
| Profit for the year attributable to owners of the parent | 657.4 | 590.0 | - 67.4 | - 10.3\% |
| Earnings per share attributable to owners of the parent (Yen) | 380.75 | 341.70 |  | - 39.05 |
| Market average rates (Yen) |  |  |  |  |
| U.S. Dollar | 106 | 105 |  | - 1 |

## Profit before Income Taxes-44.0 (-4.8 \% )


$+332.8-51.0$
Cost - 226.0
914.0



FY21
Results

| Yen (billion) | FY21 <br> Results | FY22 <br> Forecast | Change |
| :---: | :---: | :---: | :---: |
| Capital expenditures *1 | 321.2 | 320.0 | - 1.2 |
| Depreciation and amortization ${ }^{* 1}$ | 365.8 | 370.0 | $+4.1$ |
| Research and development expenditures *2 | 780.0 | 840.0 | + 59.9 |

*1 Capital expenditures as well as Depreciation in results and forecast aforementioned exclude investment in operating leases, right-of-use assets, and intangible assets.
*2 Research and development expenditures are research and development activity related costs incurred during the reporting period. In accordance with IFRS, a portion of research and development expenditures is recognized as an intangible asset and amortized over its estimated useful life. As such, this amount is not in conformity with "Research and development" on Consolidated Statements of Income.

## Caution with Respect to Forward-Looking Statements:

This slide contains forward-looking statements about the performance of Honda, which are based on management's assumptions and beliefs taking into account information currently available to it. Therefore, please be advised that Honda's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in Honda's principal markets and fluctuation of foreign exchange rates, as well as other factors detailed from time to time.

## Accounting standards:

Our consolidated financial statements are prepared in conformity with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB)

## Notice on the Factors for Increases and Decreases in Income:

With respect to the discussion above of the change in Operating profit, management has identified the factors set forth below and used what it believes to be a reasonable method to analyze the respective changes in such factors. Each of these factors is explained below. Management has analyzed changes in these factors at the levels of the Company and its material consolidated subsidiaries.
(1) "Currency effects" consist of translation adjustments, which come from the translation of the currency of foreign subsidia ries' financial statements into Japanese Yen, and foreign currency adjustments, which result from foreign-currency-denominated sales, which, at the levels of the Company and those consolidated subsidiaries which have been analyzed, primarily relate to the following currencies: U.S. dollar, Canada dollar, Euro, GBP, BRL and Japanese Yen.
(2) With respect to "Cost reduction, etc.", management has analyzed cost reduction and effects of raw material cost fluctuations at the levels of the Company and its material foreign manufacturing subsidiaries in North America, Europe, Asia and other regions.
(3) With respect to "Revenue, model mix, etc.", management has analyzed changes in sales volume and in the mix of product models sold in major markets which have resulted in increases/decreases in profit, as well as certain other reasons for increases/decreases in sales revenue and cost of sales.
(4) With respect to "Selling, General and Administrative expenses", management has analyzed reasons for an increase/decrease in selling, general and administrative expenses from the previous fiscal year net of currency translation effects.
(5) With respect to "Research and Development expenses", management has analyzed reasons for an increase/decrease in research and development expenses from the previous fiscal year net of currency translation effects.

## Unit sales:

## Motorcycle Business

Honda Group Unit Sales is the total unit sales of completed products, including motorcycles, ATVs, and Side-by-Sides of Honda, its consolidated subsidiaries and its affiliates and joint ventures accounted for using the equity method. Consolidated Unit Sales is the total unit sales of completed products corresponding to consolidated sales revenue to external customers, which consists of unit sales of completed products of Honda and its consolidated subsidiaries.

## Automobile Business

Honda Group Unit Sales is the total unit sales of completed products of Honda, its consolidated subsidiaries and its affiliates and joint ventures accounted for using the equity method. Consolidated Unit Sales is the total unit sales of completed products corresponding to consolidated sales revenue to external customers, which consists of unit sales of completed products of Honda and its consolidated subsidiaries. Certain sales of automobiles that are financed with residual value type auto loans by our Japanese finance subsidiaries and sold through our consolidated subsidiaries are accounted for as operating leases in conformity with IFRS and are not included in consolidated sales revenue to the external customers in our Automobile business. Accordingly, they are not included in Consolidated Unit Sales, but are included in Honda Group Unit Sales of our Automobile business.

## Life Creation Business

Honda Group Unit Sales is the total unit sales of completed power products of Honda, its consolidated subsidiaries and its affiliates and joint ventures accounted for using the equity method. Consolidated Unit Sales is the total unit sales of completed power products corresponding to consolidated sales revenue to external customers, which consists of unit sales of completed power products of Honda and its consolidated subsidiaries. In Life Creation business, there is no discrepancy between Honda Group Unit Sales and Consolidated Unit Sales since no affiliate and joint venture accounted for using the equity method was involved in the sale of Honda power products.

* Earnings per share attributable to owners of the parent is calculated based on weighted average number of shares outstanding as shown below:
- $4^{\text {th }}$ Quarter FY20: 1,737,161,000 (approx),
- Fiscal year FY20: 1,752,006,000 (approx),
prox)
FY21: 1,726,638,000 (approx)
FY22 forecast: 1,726,655,000 (approx)


## HONDA

The Power of Dreams

Appendix

HONDA Change in Sales Revenue (Sales revenue from external customers)

| Three Months | (Exc. currency translation effects : + 228.3 / + 6.6 \%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY20 | FY21 | Change | Change excluding currency translation effects (\%) |
| Motorcycle Business | 473.5 | 529.1 | + 55.5 | + $70.8+15.0 \%$ |
| Automobile Business | 2,267.9 | 2,359.4 | + 91.5 | +122.7 + 5.4\% |
| Financial Services Business | 625.0 | 640.6 | + 15.6 | $+32.2+5.2 \%$ |
| Life Creation and Other Businesses | 91.5 | 94.5 | $+3.0$ | $+2.5+2.8 \%$ |
| Total | 3,458.0 | 3,623.8 | + 165.7 | +228.3 + 6.6\% |
| Market average rate (Yen) |  |  |  |  |
| U.S. Dollar | 109 | 106 |  |  |

Twelve Months compared with FY20:-1,760.4/-11.8\% (Exc. currency translation effects :-1,410.9/-9.4\%)

Motorcycle Business
Automobile Business
Financial Services Business
Life Creation and Other Businesses
Total
Market average rate (Yen)
U.S. Dollar

109
106

## Change

| FY20 | FY21 | Change | Cexcluding currency translation effects <br> $(\%)$ |  |
| ---: | ---: | ---: | ---: | ---: |
| $2,059.3$ | $\mathbf{1 , 7 8 7 . 2}$ | -272.0 | -174.5 | $-8.5 \%$ |
| $9,959.0$ | $\mathbf{8 , 5 6 7 . 2}$ | $-1,391.8$ | $-1,202.8$ | $-12.1 \%$ |
| $2,586.9$ | $\mathbf{2 , 4 9 4 . 2}$ | -92.6 | -33.1 | $-1.3 \%$ |
| 325.6 | $\mathbf{3 2 1 . 7}$ | -3.8 | -0.4 | $-0.1 \%$ |
| $14,931.0$ | $\mathbf{1 3 , 1 7 0 . 5}$ | $-1,760.4$ | $-1,410.9$ | $-9.4 \%$ |

Sales Revenue/Operating Profit (Margin) by Business Segment <FY21 Twelve Months>

| upper: FY21 <br> lower: FY20 | Motorcyle Business | Automobile Business | Financial Services Business | Life Creation and Other Businesses |
| :---: | :---: | :---: | :---: | :---: |
| Unit (thousand) | 15,132 | 4,546 | - | 5,623 |
| Honda Group | $(10,264)$ | $(2,617)$ | - | $(5,623)$ |
| Unit Sales (Consolidated Unit Sales) | 19,340 | 4,790 | - | 5,701 |
|  | $(12,426)$ | $(3,318)$ |  | $(5,701)$ |
| Yen (billion) | 1,787.2 | 8,779.3 | 2,506.7 | 341.8 |
| Revenue | 2,059.3 | 10,194.6 | 2,600.9 | 350.6 |
| Operating | 224.6 | 90.2 | 356.9 | - 11.6 |
| Profit | 285.6 | 153.3 | 219.7 | - 25.0 |
| Operating | 12.6\% | 1.0\% | 14.2\% | - 3.4\% |
| Margin | 13.9\% | 1.5\% | 8.4\% | - 7.1\% |
| * Combined operating profit of Automobile Business and Financial <br> Services Business for automobiles <br> In the financial services business, Honda provides services such as loan and lease, mainly related to sales of automobiles, for customers buying products. |  | <Reference> Combined operating profit *$432.8 / 3.9 \%$ |  | Operating profit from aircraft and aircraft engines included in above |
|  |  | FY20 YTD : 363.6 / 2.9\% |  | FY20 YTD : - 42.2 |


| Three Months | Japan |  | North America |  | Europe |  | Asia |  | Other | (billion) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY20 | FY21 | FY20 | FY21 | FY20 | FY21 | FY20 | FY21 | FY20 | FY21 |
| Sales Revenue | 1,084.6 | 1,118.1 | 2,012.1 | 2,009.9 | 189.5 | 209.1 | 826.1 | 1,004.3 | 148.4 | 119.1 |
| Operating Profit | - 66.2 | -44.5 | 24.5 | 186.6 | 3.9 | 9.1 | 44.6 | 81.8 | 1.7 | - 5.4 |
| Change (\%) | +21.6 Billion yen |  | + 659.4\% |  | + 128.2\% |  | + 83.2\% |  | - 7.1 Billion yen |  |


| Twelve Months | Japan |  | North America |  | Europe |  | Asia |  | Other Regions |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY20 | FY21 | FY20 | FY21 | FY20 | FY21 | FY20 | FY21 | FY20 | FY21 |
| Sales Revenue | 4,422.9 | 3,867.8 | 8,556.8 | 7,480.8 | 772.5 | 681.8 | 3,859.7 | 3,458.7 | 693.6 | 434.4 |
| Operating Profit | -28.1 | - 75.9 | 305.3 | 455.8 | 14.9 | 27.4 | 319.5 | 251.8 | 37.2 | - 5.0 |
| Change (\%) | - 47.7 Billion yen |  | + 49.3\% |  | + 83.1\% |  | - 21.2\% |  | - 42.3 Billion yen |  |


| Yen (billion) | QTD |  |  | YTD |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY20 <br> Results | FY21 <br> Results | Change | FY20 <br> Results | FY21 <br> Results | Change |
| Capital expenditures | 146.6 | 108.7 | - 37.9 | 375.6 | 321.2 | - 54.3 |
| Depreciation and amortization | 96.2 | 93.1 | - 3.1 | 396.9 | 365.8 | - 31.0 |
| Research and development expenditures | 240.8 | 235.8 | - 5.0 | 821.4 | 780.0 | - 41.4 |

Yen (billion)

| Segment Information | QTD |  |  |  |  |  |  |  |  |  | YTD |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY20 |  |  |  | FY21 |  |  |  | Change | Change(\%) |  |  |  |  |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |  |  | FY20 Results | FY21 <br> Results | Change | Change <br> (\%) |
| Sales Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Motorcycle Business | 533.0 | 522.5 | 530.2 | 473.5 | 274.2 | 493.0 | 490.8 | 529.1 | + 55.5 | + 11.7\% | 2,059.3 | 1,787.2 | - 272.0 | - 13.2\% |
| Automobile Business | 2,750.1 | 2,530.8 | 2,574.8 | 2,338.7 | 1,255.7 | 2,467.0 | 2,638.1 | 2,418.4 | + 79.6 | + 3.4\% | 10,194.6 | 8,779.3 | - 1,415.2 | - 13.9\% |
| Financial Services Business | 692.0 | 660.7 | 619.7 | 628.3 | 579.0 | 666.5 | 617.6 | 643.6 | + 15.2 | + 2.4\% | 2,600.9 | 2,506.7 | - 94.1 | - 3.6\% |
| LC \& Other Businesses | 85.2 | 81.8 | 86.3 | 97.2 | 68.2 | 86.7 | 86.4 | 100.4 | + 3.1 | + 3.3\% | 350.6 | 341.8 | - 8.8 | - 2.5\% |
| Reconciling items | -64.1 | -66.8 | -63.6 | -79.8 | -53.4 | -62.1 | -61.4 | -67.7 | +12.0 | - | - 274.5 | - 244.7 | + 29.8 | - |
| Total | 3,996.2 | 3,729.1 | 3,747.5 | 3,458.0 | 2,123.7 | 3,651.3 | 3,771.5 | 3,623.8 | + 165.7 | + 4.8\% | 14,931.0 | 13,170.5 | $-1,760.4$ | -11.8\% |
| Operating Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Motorcycle Business | 69.8 | 77.7 | 74.5 | 63.4 | 11.2 | 68.4 | 72.7 | 72.2 | + 8.7 | + 13.8\% | 285.6 | 224.6 | - 61.0 | - 21.4\% |
| Automobile Business | 120.3 | 74.9 | 33.7 | - 75.6 | - 195.8 | 125.3 | 123.1 | 37.6 | + 113.3 | - 149.7\% | 153.3 | 90.2 | -63.0 | - 41.1\% |
| Financial Services Business | 65.7 | 66.3 | 64.5 | 22.9 | 71.5 | 93.2 | 85.7 | 106.3 | + 83.4 | + 363.8\% | 219.7 | 356.9 | + 137.2 | +62.5\% |
| LC \& Other Businesses | - 3.5 | 1.0 | -6.1 | -16.3 | -0.5 | -4.1 | - 3.8 | - 3.0 | + 13.3 | - | - 25.0 | - 11.6 | + 13.4 | - |
| Total | 252.4 | 220.1 | 166.6 | - 5.6 | -113.6 | 282.9 | 277.7 | 213.2 | + 218.8 | - | 633.6 | 660.2 | $+26.5$ | + 4.2\% |
| Operating profit from aircraft and aircraft engines | -9.1 | - 9.2 | - 10.0 | - 13.8 | - 7.1 | -8.1 | - 9.1 | - 7.8 | + 6.0 | - | - 42.2 | - 32.3 | + 9.9 | - |


| Total Assets of <br> Finance Subsidiaries | $10,076.6$ | $10,131.3$ | $10,373.0$ | $10,282.1$ | $10,202.2$ | $10,234.9$ | $10,280.5$ | $10,832.6$ | +550.5 | $+5.4 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Unit (thousand)

| Honda Group Unit Sales | QTD |  |  |  |  |  |  |  |  | YTD |  |  | Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY20 |  |  |  | FY21 |  |  |  |  |  |  |  |  |  |  |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | Change | FY20 Results | FY21 Results | Change | FY21 <br> Results | FY22 <br> Forecast | Change |
| Motorcycles | 4,921 | 5,098 | 5,019 | 4,302 | 1,855 | 4,467 | 4,269 | 4,541 | + 239 | 19,340 | 15,132 | -4,208 | 15,132 | 18,000 | + 2,868 |
| Japan | 51 | 61 | 42 | 51 | 50 | 59 | 46 | 60 | + 9 | 205 | 215 | + 10 | 215 | 225 | + 10 |
| North America | 74 | 75 | 72 | 109 | 61 | 80 | 99 | 92 | - 17 | 330 | 332 | + 2 | 332 | 405 | + 73 |
| Europe | 84 | 57 | 45 | 53 | 61 | 63 | 35 | 75 | + 22 | 239 | 234 | - 5 | 234 | 285 | + 51 |
| Asia | 4,378 | 4,575 | 4,500 | 3,809 | 1,572 | 3,930 | 3,755 | 4,062 | + 253 | 17,262 | 13,319 | - 3,943 | 13,319 | 15,745 | + 2,426 |
| Other Regions | 334 | 330 | 360 | 280 | 111 | 335 | 334 | 252 | -28 | 1,304 | 1,032 | - 272 | 1,032 | 1,340 | + 308 |
| Automobiles | 1,321 | 1,241 | 1,247 | 981 | 792 | 1,253 | 1,380 | 1,121 | + 140 | 4,790 | 4,546 | - 244 | 4,546 | 5,000 | + 454 |
| Japan | 181 | 183 | 125 | 183 | 129 | 143 | 146 | 174 | -9 | 672 | 592 | -80 | 592 | 645 | + 53 |
| North America | 495 | 433 | 474 | 423 | 159 | 460 | 479 | 382 | -41 | 1,825 | 1,480 | - 345 | 1,480 | 1,700 | + 220 |
| Europe | 34 | 34 | 35 | 30 | 16 | 34 | 27 | 24 | -6 | 133 | 101 | - 32 | 101 | 110 | + 9 |
| Asia | 554 | 540 | 561 | 297 | 473 | 581 | 687 | 506 | + 209 | 1,952 | 2,247 | + 295 | 2,247 | 2,405 | + 158 |
| Other Regions | 57 | 51 | 52 | 48 | 15 | 35 | 41 | 35 | -13 | 208 | 126 | -82 | 126 | 140 | +14 |
| Life Creation | 1,280 | 1,155 | 1,195 | 2,071 | 1,083 | 1,370 | 1,402 | 1,768 | - 303 | 5,701 | 5,623 | - 78 | 5,623 | 5,900 | + 277 |
| Japan | 74 | 80 | 64 | 94 | 80 | 78 | 75 | 103 | + 9 | 312 | 336 | +24 | 336 | 335 | -1 |
| North America | 605 | 504 | 552 | 1,187 | 524 | 647 | 644 | 802 | - 385 | 2,848 | 2,617 | - 231 | 2,617 | 2,840 | + 223 |
| Europe | 198 | 154 | 150 | 343 | 170 | 176 | 221 | 362 | + 19 | 845 | 929 | + 84 | 929 | 950 | +21 |
| Asia | 347 | 346 | 345 | 337 | 257 | 383 | 372 | 393 | + 56 | 1,375 | 1,405 | + 30 | 1,405 | 1,425 | + 20 |
| Other Regions | 56 | 71 | 84 | 110 | 52 | 86 | 90 | 108 | -2 | 321 | 336 | +15 | 336 | 350 | +14 |


| Motorcycles | 3,264 | 3,278 | 3,190 | 2,694 | 1,221 | 3,023 | 3,019 | 3,001 | + 307 | 12,426 | 10,264 | - 2,162 | 10,264 | 11,860 | + 1,596 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Japan | 51 | 61 | 42 | 51 | 50 | 59 | 46 | 60 | +9 | 205 | 215 | + 10 | 215 | 225 | +10 |
| North America | 74 | 75 | 72 | 109 | 61 | 80 | 99 | 92 | - 17 | 330 | 332 | + 2 | 332 | 405 | + 73 |
| Europe | 84 | 57 | 45 | 53 | 61 | 63 | 35 | 75 | + 22 | 239 | 234 | - 5 | 234 | 285 | + 51 |
| Asia | 2,721 | 2,755 | 2,671 | 2,201 | 938 | 2,486 | 2,505 | 2,522 | + 321 | 10,348 | 8,451 | - 1,897 | 8,451 | 9,605 | + 1,154 |
| Other Regions | 334 | 330 | 360 | 280 | 111 | 335 | 334 | 252 | -28 | 1,304 | 1,032 | - 272 | 1,032 | 1,340 | + 308 |
| Automobiles | 905 | 828 | 808 | 777 | 337 | 753 | 809 | 718 | - 59 | 3,318 | 2,617 | - 701 | 2,617 | 3,030 | + 413 |
| Japan | 161 | 163 | 107 | 158 | 113 | 125 | 128 | 154 | -4 | 589 | 520 | -69 | 520 | 550 | $+30$ |
| North America | 495 | 433 | 474 | 423 | 159 | 460 | 479 | 382 | -41 | 1,825 | 1,480 | - 345 | 1,480 | 1,700 | + 220 |
| Europe | 34 | 34 | 35 | 30 | 16 | 34 | 27 | 24 | -6 | 133 | 101 | - 32 | 101 | 110 | +9 |
| Asia | 158 | 147 | 140 | 118 | 34 | 99 | 134 | 123 | + 5 | 563 | 390 | - 173 | 390 | 530 | + 140 |
| Other Regions | 57 | 51 | 52 | 48 | 15 | 35 | 41 | 35 | -13 | 208 | 126 | -82 | 126 | 140 | +14 |
| Life Creation | 1,280 | 1,155 | 1,195 | 2,071 | 1,083 | 1,370 | 1,402 | 1,768 | -303 | 5,701 | 5,623 | -78 | 5,623 | 5,900 | + 277 |
| Japan | 74 | 80 | 64 | 94 | 80 | 78 | 75 | 103 | + 9 | 312 | 336 | + 24 | 336 | 335 | -1 |
| North America | 605 | 504 | 552 | 1,187 | 524 | 647 | 644 | 802 | - 385 | 2,848 | 2,617 | - 231 | 2,617 | 2,840 | + 223 |
| Europe | 198 | 154 | 150 | 343 | 170 | 176 | 221 | 362 | + 19 | 845 | 929 | + 84 | 929 | 950 | +21 |
| Asia | 347 | 346 | 345 | 337 | 257 | 383 | 372 | 393 | + 56 | 1,375 | 1,405 | + 30 | 1,405 | 1,425 | + 20 |
| Other Regions | 56 | 71 | 84 | 110 | 52 | 86 | 90 | 108 | - 2 | 321 | 336 | +15 | 336 | 350 | +14 |

