## FY20 3rd Quarter Financial Results



Honda Motor Co., Ltd.
February 7, 2020

- Outline of FY20 3rd Quarter Financial Results and FY20 Financial Forecasts
- FY20 3rd Quarter Financial Results and FY20 Financial Forecasts

Motorcycles

|  | FY19 | FY20 | Change |
| :---: | :---: | :---: | :---: |
| Japan | 157 | 154 | - 3 |
| North America | 216 | 221 | + 5 |
| Europe | 181 | 186 | + 5 |
| Asia | 14,187 | 13,453 | - 734 |
| Other Regions | 939 | 1,024 | + 85 |
| Total | 15,680 | 15,038 | - 642 |
| Change (\%) |  |  | - 4.1\% |

Automobiles

| FY19 | FY20 | Change | FY19 | FY20 | Change |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 515 | $\mathbf{4 8 9}$ | -26 | 246 | $\mathbf{2 1 8}$ | -28 |
| 1,444 | $\mathbf{1 , 4 0 2}$ | -42 | 1,781 | $\mathbf{1 , 6 6 1}$ | -120 |
| 121 | $\mathbf{1 0 3}$ | -18 | 600 | $\mathbf{5 0 2}$ | -98 |
| 1,698 | $\mathbf{1 , 6 5 5}$ | -43 | 1,080 | $\mathbf{1 , 0 3 8}$ | -42 |
| 181 | $\mathbf{1 6 0}$ | -21 | 247 | $\mathbf{2 1 1}$ | -36 |
| $\mathbf{3 , 9 5 9}$ | $\mathbf{3 , 8 0 9}$ | -150 | 3,954 | $\mathbf{3 , 6 3 0}$ | -324 |
|  |  | $-3.8 \%$ |  |  | $-8.2 \%$ |


| Japan | Retail |  |
| :--- | ---: | ---: |
| Nine Months Results | Unit <br> (thousand) | vs. FY19 <br> (\%) |
| Industry Demand | 3,667 | 98.3 |
| Unit Sales | 502 | 94.9 |

(Source: Japan Automobile Dealers Association)





N-BOX


Vezel

## Main Market (Automobiles)

## ■ Sales Results in FY20 (Nine Months)

<Industry demand> Decreased compared with the same period last year due mainly to the impact of the consumption tax rate hike, despite the launch of new models of each company.
<Honda>
Decreased compared with the same period last year due mainly to the effects of parts supply restrictions on new $\mathrm{N}-\mathrm{WGN}$, despite the strong sales of $\mathrm{N}-\mathrm{BOX}$.

N-BOX series: Sets No. 1 new car sales in 2019.
Vezel: Sets No. 1 new SUV sales in 2019.
■ Outlook/Forecast for FY20
<Industry demand>
Down just slightly compared with FY19.
<Honda>
A slight decrease is expected compared with FY19.
Upward revision from previous forecast* due to the strong sales of $\mathrm{N}-\mathrm{BOX}$ and Freed.

■ Sales Results in FY20 (Nine Months)


| Nine Months Results | Unit <br> (thousand) | Vs. FY19 <br> $(\%)$ |
| :--- | ---: | ---: |
| Industry Demand | 13,041 | 99.1 |
| Unit Sales | 1,238 | 99.7 |
| (Source: Autodata) |  |  |



CR-V
<Industry demand>
Down slightly compared with the same period last year. An increase in the light truck market and a decline in the sedan market.
<Honda>
Maintain equivalent sales as the same period last year, due mainly to an effect of introducing Passport and increase sales in HR-V, although there was a decrease in Accord.

HR-V: Sets a new all-time monthly record with sales in October.
Civic: Maintain segment lead for ten consecutive months.
CR-V: Single month sales records updates in October and November.

## ■ Outlook/Forecast for FY20

<Industry demand>
Moderate decrease.
<Honda>
Strive to sell more than the previous year by increasing light truck models such as HR-V and CR-V.

## ■ Sales Results in FY20 (Nine Months)

<Industry demand>
Decreased compared with the same period last year due to a volume decline in all vehicle segments.
<Honda>
Exceeded sales of the same period last year due mainly to increased sales of CR-V and Accord, and the launch of brand-new Envix, Inspire, Breeze.

Civic, Accord, CR-V: 200,000 units exceeded in 2019.
Crider, XR-V, Vezel, Fit: 100,000 units exceeded in 2019.
■ Outlook/Forecast for FY20
<Industry demand>
CY20 is slightly below the previous year.
<Honda>
Aim to maximize sales due to increased sales of major models and effects of launch of the brand-new models, through continuing to assess the impact related to the spread of novel coronavirus infections.

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| Asia | Wholesale |  |
| :--- | ---: | ---: |
| Nine Months Results | Unit <br> (thousand) | vs. FY19 <br> (\%) |
| India | 3,771 | 84.0 |
| Vietnam | 2,069 | 98.8 |
| Thailand | 1,019 | 93.8 |
| Philippines | 480 | 105.7 |
| Indonesia | 3,635 | 98.5 |
| Pakistan | 806 | 94.3 |
| Total | 11,780 | 93.0 |

South America $\quad$ Wholesale

| Nine Months Results | Unit <br> (thousand) | vs. FY19 <br> $(\%)$ |
| :--- | ---: | :---: |
| Brazil | 664 | 112.9 |

## Topics:

Reached 400 million-unit milestone in cumulative global motorcycle production


1949 Dream D- Type

## Main Market (Motorcycles)

■ Sales Results in FY20 (Nine Months, Asia)
<Industry demand>
Asia overall market slowed down compared with the same period last year. In India, the largest market, consumer spending remains sluggish due to stagnation in the economy and worsening the unemployment rate.
<Honda>
Decreased compared with the same period last year due to the market slowdown in India, despite an increase in the Philippines.

## ■ Outlook/Forecast for FY20 (Asia)

<Industry demand>
Market recovery takes time due to continued decline in consumer spending in India.
<Honda>
Down compared with FY19.
Launched new SP125 and Activa 6G which are compliant with new regulation in India.


SP125 (India)
Launch in Nov. 2019


Activa 6G (India) Launch in Jan. 2020

Operating profit : Decreased 44.7 billion yen compared with the same period last year.
Excluding currency effects and one-time issues,

## Increased 68.2 billion yen

due mainly to continuing cost reduction and decreased selling, general and administrative expenses.
Profit for the period: Reflect tax expenses increase due to issuance of regulation relating to
*1 the Tax Cuts and Jobs Act.

| Honda Group Unit Sales <br> (thousand) | YTD |  |  | Financial Results Yen (billion) | FY19 Results | FY20 Results | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | Change |  |  |  | amount | \% |
|  | Results | Results | Cnange | Sales revenue | 11,839.5 | 11,472.9 | - 366.5 | - 3.1\% |
| Motorcycles | 15,680 | 15,038 | - $4.1 \%$ | Operating profit | 684.0 | 639.2 | -44.7 | -6.5\% |
| Automobiles | 3,959 | 3,809 | - $3.8 \%$ | Operating margin | 5.8\% | 5.6\% |  | - 0.2 pt |
| Life Creation | 3,954 | 3,630 | - 8.2\% | Share of profit of investments accounted for using the equity method | 169.6 | 149.7 | - 19.9 | -11.7\% |
|  |  |  |  | Profit before income taxes | 868.2 | 786.1 | - 82.0 | -9.5\% |
| Operating profit | Yen (billion) |  |  | Profit for the period attributable to owners of the parent | 623.3 | 485.2 | - 138.0 | - $22.1 \%$ |
| $684.0-90.7$ | -22.3 57 | $0+68.2$ | 639.2 | Earnings per share attributable to owners of the parent (Yen) | 353.10 | 276.13 |  | - 76.97 |
| Currency effects | One-time issues | Real-term Profit increase |  | Market average rates (Yen) |  |  |  | *3 |
| 684.0 |  |  |  | U.S. Dollar | 111 | 109 |  | 2 |
| FY19 | FY19 <br> (Excl. currency effects and one-time issues) |  | FY20 | *2 Please refer to the footnotes on the last page. <br> *3 +: weak yen / - : strong yen |  |  |  |  |

Operating profit :Despite the currency effects, the worsening economy in India and a decrease in sales in Japan due to the effects of parts supply restrictions,

## Plan to exceed the previous year's profit,

by steadily implement initiatives to improve profitability.


Increased from previous forecast due Automobiles mainly to strong sales of $\mathrm{N}-\mathrm{BOX}$ and
Freed in Japan.

Life Creation
Decreased from previous forecast due mainly to OEM engine for lawn mower sales decline in North America and Europe.

| Financial Results Yen (billion) | FY19 <br> Results | FY20 <br> Forecast | Change |  | $\begin{aligned} & \text { Change from } \\ & \text { previous } \\ & \text { forecast } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | amount | \% |  |
| Sales revenue | 15,888.6 | 15,150.0 | - 738.6 | - $4.6 \%$ | $+100.0$ |
| Operating profit | 726.3 | 730.0 | + 3.6 | + 0.5\% | $+40.0$ |
| Operating margin | 4.6\% | 4.8\% |  | + 0.2pt | $+0.2 p t$ |
| Share of profit of investments accounted for using the equity method | 228.8 | 210.0 | - 18.8 | - 8.2\% |  |
| Profit before income taxes | 979.3 | 940.0 | - 39.3 | - $4.0 \%$ | + 35.0 |
| Profit for the year attributable to owners of the parent | 610.3 | 595.0 | - 15.3 | - $2.5 \%$ | + 20.0 |
| Earnings per share attributable to owners of the parent (Yen) | 345.99 | 339.64 |  | -6.35 | + 10.00 |
| Market average rates (Yen) |  |  |  |  |  |
| U.S. Dollar | 111 | 108 |  | - 3 | + 1 |

$\qquad$

| Dividend per Share <br> (Yen) | FY19 | FY20 <br> (Expectation) | Increase / <br> Decrease <br> from FY19 | Change from <br> previous <br> forecast |
| :---: | :---: | :---: | :---: | :---: |
| $1^{\text {st }}$ Quarter End | 27 | 28 | +1 | - |
| $2^{\text {nd }}$ Quarter End | 28 | 28 | - | - |
| $3^{\text {rd }}$ Quarter End | 28 | $\mathbf{2 8}$ | - | - |
| $4^{\text {th }}$ Quarter End | 28 | $(28)$ | $(-)$ | $(-)$ |
| Fiscal Year | 111 | $\mathbf{( 1 1 2 )}$ | $(+1)$ | $(-)$ |

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- Outline of FY20 3rd Quarter Financial Results and FY20 Financial Forecasts
- FY20 3rd Quarter Financial Results and FY20 Financial Forecasts

| Honda Group <br> Unit Sales <br> (thousand) | QY19 |  |  |
| :--- | :---: | :---: | :---: |
|  | FY20 | Change |  |
| Motorcycles | 5,013 | $\mathbf{5 , 0 1 9}$ | $+0.1 \%$ |
| Automobiles | 1,408 | $\mathbf{1 , 2 4 7}$ | $-11.4 \%$ |
| Life Creation | 1,351 | $\mathbf{1 , 1 9 5}$ | $-11.5 \%$ |


| Motorcycles | Increased sales units in China, Thailand and <br> Brazil, although decreased unit sales in India. |
| :--- | :--- |
| Automobiles | Decreased sales units in Japan, the United <br> States and China. |



Decreased by $5.7 \%$, to $3,747.5$ billion from the same period last year, due mainly to decreased sales revenue in Automobile business as well as negative foreign currency translation effects, which was partially offset by increased sales revenue in Financial services business operations.

Decreased by $2.1 \%$, to 166.6 billion from the same period last year, due mainly to a decrease in profit attributable to decreased sales revenue and model mix as well as negative foreign currency effects, which was partially offset by decreased selling, general and administrative expenses as well as continuing cost reduction.


Decreased by $19.2 \%$, to 41.5 billion from the same period last year, due mainly to a decrease in profit attributable to decreased sales revenue and model mix in China.

## Profit for the period

Decreased by $30.8 \%$, to 116.4 billion from the same period last year, due mainly to decreased profit before income taxes and increased income tax expense in the United States.


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Sales Revenue/Operating Profit (Margin)
by Business Segment <FY20 3rd Qtr>

| upper: FY20 <br> lower: FY19 | Motorcyle Business | Automobile Business | Financial Services Business | Life Creation and Other Businesses |
| :---: | :---: | :---: | :---: | :---: |
| Unit (thousand) | 5,019 | 1,247 | - | 1,195 |
| Honda Group Unit Sales | 5,013 | 1,408 | - | 1,351 |
| Yen (bilion) | 530.2 | 2,574.8 | 619.7 | 86.3 |
| Sales <br> Revenue | 516.5 | 2,859.5 | 564.0 | 99.3 |
| Operating | 74.5 | 33.7 | 64.5 | - 6.1 |
| Profit | 69.5 | 41.2 | 60.3 | - 0.9 |
| Operating | 14.1\% | 1.3\% | 10.4\% | - 7.2\% |
| Margin | 13.5\% | 1.4\% | 10.7\% | - 1.0\% |
| Increase/Decrease Factors | Increased 4.9 bilion yen due mainly to continung cost reduction, which was units in Indial caused from the weak market. | Decreased 7.5 billion yen due mainly to a decrease sales units in Japan caused from the effects of parts supply restrictions | Increased by 4.2 billion yen due mainly to an increase in operating lease revenues. | Decreased by 5.1 billion yen due mainly to a decrease sales units in the United States. |
| * Combined operating Financial Services Busi In the financial services Honda provides services reated to sales of auto business is allocated in | rofit of Automobile Business and ess for automobiles usiness, such as loan and lease, mainly , cordance with total assets ratio, etc. | Combined ope 95.2 FY19 3Q : | rence> <br> rating profit * 3.0\% <br> 9.5 / 2.9\% |  |


| Financial Results Yen (billion) | FY19 Results | $\begin{aligned} & \text { FY20 } \\ & \text { Results } \end{aligned}$ | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | amount | \% |
| Sales revenue | 11,839.5 | 11,472.9 | - 366.5 | - 3.1\% |
| Operating profit | 684.0 | 639.2 | - 44.7 | -6.5\% |
| Operating margin | 5.8\% | 5.6\% |  | - 0.2pt |
| Share of profit of investments accounted for using the equity method | 169.6 | 149.7 | - 19.9 | - 11.7\% |
| Profit before income taxes | 868.2 | 786.1 | - 82.0 | - 9.5\% |
| Profit for the period attributable to owners of the parent | 623.3 | 485.2 | - 138.0 | - 22.1\% |
| Earnings per share attributable to owners of the parent (Yen) | 353.10 | 276.13 |  | - 76.97 |
| Market average rates (Yen) |  |  |  |  |
| U.S. Dollar | 111 | 109 |  | -2 |



Motorcycles

|  | FY20 Previous | FY20 <br> Revised | Change |
| :---: | :---: | :---: | :---: |
| Japan | 205 | 205 | - |
| North America | 315 | 315 | - |
| Europe | 245 | 250 | $+5$ |
| Asia | 17,785 | 17,785 | - |
| Other Regions | 1,350 | 1,345 | - 5 |
| Total | 19,900 | 19,900 | - |
| FY19 Results | 20,238 |  |  |

## Automobiles

| FY20 <br> Previous | FY20 <br> Revised | Change |
| ---: | ---: | ---: |
| 645 | $\mathbf{6 5 5}$ | +10 |
| 1,865 | $\mathbf{1 , 8 6 5}$ | - |
| 140 | $\mathbf{1 3 5}$ | -5 |
| 2,110 | $\mathbf{2 , 1 1 0}$ | - |
| 215 | $\mathbf{2 1 5}$ | - |
| 4,975 | $\mathbf{4 , 9 8 0}$ | +5 |
| 5,323 |  |  |

## Life Creation

| FY20 <br> Previous | FY20 <br> Revised | Change |
| ---: | ---: | ---: |
| 295 | $\mathbf{3 0 0}$ | +5 |
| 3,095 | $\mathbf{2 , 9 7 0}$ | -125 |
| 985 | $\mathbf{8 9 0}$ | -95 |
| 1,535 | $\mathbf{1 , 5 1 5}$ | -20 |
| 360 | $\mathbf{3 2 5}$ | -35 |
| 6,270 | $\mathbf{6 , 0 0 0}$ | -270 |
| 6,301 |  |  |


| FY20 <br> Previous | FY20 <br> Revised | Change |
| ---: | ---: | ---: |
| 295 | $\mathbf{3 0 0}$ | +5 |
| 3,095 | $\mathbf{2 , 9 7 0}$ | -125 |
| 985 | $\mathbf{8 9 0}$ | -95 |
| 1,535 | $\mathbf{1 , 5 1 5}$ | -20 |
| 360 | $\mathbf{3 2 5}$ | -35 |
| 6,270 | $\mathbf{6 , 0 0 0}$ | -270 |
| 6,301 |  |  |


| Financial Results Yen (billion) | FY19 <br> Results | FY20 <br> Forecast | Change |  | Change from previous forecast |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | amount | \% |  |
| Sales revenue | 15,888.6 | 15,150.0 | - 738.6 | - 4.6\% | $+100.0$ |
| Operating profit | 726.3 | 730.0 | + 3.6 | + 0.5\% | $+40.0$ |
| Operating margin | 4.6\% | 4.8\% |  | + 0.2pt | + 0.2pt |
| Share of profit of investments accounted for using the equity method | 228.8 | 210.0 | - 18.8 | - 8.2\% | - |
| Profit before income taxes | 979.3 | 940.0 | - 39.3 | - 4.0\% | + 35.0 |
| Profit for the year attributable to owners of the parent | 610.3 | 595.0 | - 15.3 | - 2.5\% | + 20.0 |
| Earnings per share attributable to owners of the parent (Yen) | 345.99 | 339.64 |  | - 6.35 | + 10.00 |
| Market average rates (Yen) |  |  |  |  |  |
| U.S. Dollar | 111 | 108 |  | - 3 | + 1 |



## Operating Profit + 40.0 ( + $5.8 \%)$



## FY20

Previous
FY20 Forecast

Profit before income taxes 905.0
$\left.\longrightarrow \begin{array}{cc}+35.0 \begin{array}{ll}- \text { Operating Profit } \\ \text { Share of profit of investments } \\ \text { accounted for using the equity method } \\ \text { - Finance income and finance costs }\end{array} & +40.0 \\ (+3.9 \% & -5.0\end{array}\right]$

| Yen (billion) | FY19 <br> Results | FY20 <br> Forecast | Change | Change from <br> previous forecast |
| :--- | ---: | ---: | ---: | ---: |
| Capital expenditures ${ }^{* 1}$ | 426.5 | $\mathbf{4 0 0 . 0}$ | -26.5 | -40.0 |
| Depreciation and <br> amortization ${ }^{* 1}$ | 450.3 | $\mathbf{4 0 0 . 0}$ | -50.3 | - |
| Research and development <br> expenditures ${ }^{* 2}$ | 820.0 | $\mathbf{8 6 0 . 0}$ | +39.9 |  |

*1 Capital expenditures as well as Depreciation in results and forecast aforementioned exclude investment in operating leases, right-of-use assets, and intangible assets.
*2 Research and development expenditures are research and development activity related costs incurred during the reporting period. In accordance with IFRS, a portion of research and development expenditures is recognized as an intangible asset and amortized over its estimated usefule life. As such, this amount is not in conformity with "Research and development" on Consolidated Statements of Income.

## Caution with Respect to Forward-Looking Statements:

This slide contains forward-looking statements about the performance of Honda, which are based on management's assumptions and beliefs taking into account information currently available to it. Therefore, please be advised that Honda's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in Honda's principal markets and fluctuation of foreign exchange rates, as well as other factors detailed from time to time.

## Accounting standards:

Our consolidated financial statements are prepared in conformity with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB)

## Notice on the Factors for Increases and Decreases in Income:

With respect to the discussion above of the change in Operating profit, management has identified the factors set forth below and used what it believes to be a reasonable method to analyze the respective changes in such factors. Each of these factors is explained below. Management has analyzed changes in these factors at the levels of the Company and its material consolidated subsidiaries.
(1)"Currency effects" consist of translation adjustments, which come from the translation of the currency of foreign subsidiaries' financial statements into Japanese Yen, and foreign currency adjustments, which result from foreign-currency-denominated sales, which, at the levels of the Company and those consolidated subsidiaries which have been analyzed, primarily relate to the following currencies: U.S. dollar, Canada dollar, Euro, GBP, BRL and Japanese Yen.
(2) With respect to "Cost reduction, etc.", management has analyzed cost reduction and effects of raw material cost fluctuations at the levels of the Company and its material foreign manufacturing subsidiaries in North America, Europe, Asia and other regions.
(3) With respect to "Revenue, model mix, etc.", management has analyzed changes in sales volume and in the mix of product models sold in major markets which have resulted in increases/decreases in profit, as well as certain other reasons for increases/decreases in sales revenue and cost of sales.
(4) With respect to "Selling, General and Administrative expenses", management has analyzed reasons for an increase/decrease in selling, general and administrative expenses
from the previous fiscal year net of currency translation effects.
(5) With respect to "Research and Development expenses", management has analyzed reasons for an increase/decrease in research and development expenses from the previous fiscal year net of currency translation effects.

## Unit sales:

## Motorcycle Business

Honda Group Unit Sales is the total unit sales of completed products, including motorcycles, ATVs, and Side-by-Sides of Honda, its consolidated subsidiaries and its affiliates and joint ventures accounted for using the equity method. Consolidated Unit Sales is the total unit sales of completed products corresponding to consolidated sales revenue to external customers, which consists of unit sales of completed products of Honda and its consolidated subsidiaries.

## Automobile Business

Honda Group Unit Sales is the total unit sales of completed products of Honda, its consolidated subsidiaries and its affiliates and joint ventures accounted for using the equity method. Consolidated Unit Sales is the total unit sales of completed products corresponding to consolidated sales revenue to external customers, which consists of unit sales of completed products of Honda and its consolidated subsidiaries. Certain sales of automobiles that are financed with residual value type auto loans by our Japanese finance subsidiaries and sold through our consolidated subsidiaries are accounted for as operating leases in conformity with IFRS and are not included in consolidated sales revenue to the external customers in our Automobile business. Accordingly, they are not included in Consolidated Unit Sales, but are included in Honda Group Unit Sales of our Automobile business.

## Life Creation Business

Honda Group Unit Sales is the total unit sales of completed power products of Honda, its consolidated subsidiaries and its affiliates and joint ventures accounted for using the equity method. Consolidated Unit Sales is the total unit sales of completed power products corresponding to consolidated sales revenue to external customers, which consists of unit sales of completed power products of Honda and its consolidated subsidiaries. In Life Creation business, there is no discrepancy between Honda Group Unit Sales and Consolidated Unit Sales since no affiliate and joint venture accounted for using the equity method was involved in the sale of Honda power products.

* Earnings per share attributable to owners of the parent is calculated based on weighted average number of shares outstanding as shown below:
$\begin{array}{ll}\text { - } & \text { 3rd } \\ \text { - } & \text { Nuarter } \\ \text { Nine Months } & \text { FY19: } 1,759,562,000 \text { (approx), } \\ \text { FY19: 1,765,310,000 (approx) }\end{array}$
1,765,310,000 (approx)
FY20: 1,754,228,000 (approx)
- Fiscal year

FY19: 1,763,983,000 (approx),
FY20 forecast: 1,751,879,000 (approx)

## HONDA

The Power of Dreams

## Appendix

|  | FY19 | FY20 | Change | Change excluding currency translation effects <br> (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Motorcycle Business | 516.5 | 530.2 | + 13.7 | +31.0 + 6.0\% |
| Automobile Business | 2,806.1 | 2,523.1 | - 282.9 | - 198.3 - 7.1\% |
| Financial Services Business | 560.3 | 616.3 | + 56.0 | +76.0 + 13.6\% |
| Life Creation and Other Businesses | 90.6 | 77.8 | - 12.7 | - $10.4-11.5 \%$ |
| Total | 3,973.6 | 3,747.5 | - 226.0 | - 101.6 - $2.6 \%$ |
| Market average rate (Yen)  <br> U.S. Dollar 113 |  |  |  |  |
| Nine Months compared with FY19 3Q: $-366.5 /-3.1 \%$ (Excluding currency translation effects : - $72.5 /-0.6 \%$ ) |  |  |  |  |
|  | FY19 | FY20 | Change | Change excluding currency translation effects |
| Motorcycle Business | 1,610.7 | 1,585.7 | - 24.9 | $+23.9+1.5 \%$ |
| Automobile Business | 8,228.1 | 7,691.1 | - 537.0 | - $336.1-4.1 \%$ |
| Financial Services Business | 1,746.2 | 1,961.9 | + 215.6 | +253.5 + 14.5\% |
| Life Creation and Other Businesses | 254.3 | 234.1 | - 20.2 | - $13.9-5.5 \%$ |
| Total | 11,839.5 | 11,472.9 | - 366.5 | - $72.5-0.6 \%$ |
| Market average rate (Yen) |  |  |  |  |
| U.S. Dollar | 111 | 109 |  |  |


| upper : FY20 lower : FY19 | Motorcyle Business | Automobile Business | Financial Services Business | Life Creation and Other Businesses |
| :---: | :---: | :---: | :---: | :---: |
| Unit (thousand) | 15,038 | 3,809 | - | 3,630 |
| Honda Group Unit Sales | 15,680 | 3,959 | - | 3,954 |
| Yen (bilion) | 1,585.7 | 7,855.9 | 1,972.5 | 253.4 |
| Sales <br> Revenue | 1,610.7 | 8,374.9 | 1,757.4 | 274.1 |
| perating | 222.1 | 229.0 | 196.7 | -8.6 |
| Profit | 246.7 | 262.7 | 176.7 | - 2.1 |
| Operating | 14.0\% | 2.9\% | 10.0\% | - 3.4\% |
| Margin | 15.3\% | 3.1\% | 10.1\% | - 0.8\% |
| * Combined operating profit of Automobile Business and <br> Financial Services Business for automobiles <br> In the financial services business, <br> Honda provides services such as loan and lease, mainly related to sales of automobiles, for customers buying products. Operating profit relating to automobiles in financial services business is allocated in accordance with total assets ratio, etc. |  | <Reference> Combined operating profit * |  |  |
|  |  | $\begin{array}{r} 417.2 / \\ \text { FY19 YTD : 432 } \end{array}$ | $\begin{aligned} & .3 \% \\ & 5 / 4.3 \% \end{aligned}$ | $\begin{gathered} -28.4 \\ \text { FY19 YTD: }-29.2 \end{gathered}$ |

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Yen (billion)

| Three Months | Japan |  | North America |  | Europe |  | Asia |  | Other Regions |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | FY19 | FY20 | FY19 | FY20 | FY19 | FY20 | FY19 | FY20 |
| Sales Revenue | 1,296.1 | 1,044.9 | 2,250.2 | 2,162.8 | 218.8 | 190.3 | 1,065.7 | 1,016.5 | 194.7 | 181.8 |
| Operating Profit | 43.3 | -43.1 | 49.9 | 101.7 | 1.3 | 1.2 | 93.1 | 88.6 | 2.1 | 27.1 |
| Change (\%) | - 86.5 billion yen |  | + 103.5\% |  | -8.4\% |  | - $4.9 \%$ |  | + 25.0 billion yen |  |


| Nine Months | Japan |  | North America |  | Europe |  | Asia |  | Other Regions |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY20 | FY19 | FY20 | FY19 | FY20 | FY19 | FY20 | FY19 | FY20 |
| Sales <br> Revenue | 3,641.9 | 3,338.3 | 6,694.8 | 6,544.6 | 666.8 | 583.0 | 3,275.1 | 3,033.5 | 574.5 | 545.1 |
| Operating Profit | 85.4 | 38.0 | 213.8 | 280.7 | 8.5 | 11.0 | 343.2 | 274.9 | 32.7 | 35.5 |
| Change (\%) | - 55.5\% |  | + 31.3\% |  | + 28.2\% |  | - 19.9\% |  | + 8.6\% |  |


| Yen (billion) | QTD |  |  | YTD |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 <br> Results | FY20 <br> Results | Change | FY19 <br> Results | FY20 <br> Results | Change |
| Capital expenditures | 105.8 | 93.6 | - 12.1 | 282.3 | 228.9 | - 53.3 |
| Depreciation and amortization | 107.6 | 96.8 | - 10.8 | 339.4 | 300.6 | - 38.7 |
| Research and development expenditures | 202.9 | 205.0 | + 2.1 | 582.9 | 580.6 | - 2.3 |

Yen (billion)

Nine Months
Cash flows from operating activities
Cash flows from investing activities

Free cash flow
Cash flows from
financing activities
Effect of exchange rate changes

Net change of
cash and cash equivalents
Cash \& Cash equivalents
at end of period

Net cash at end of period

|  | Yen (billion) |
| :---: | :---: |
| FY19 | FY20 |
| + 692.5 | + 698.8 |
| - 447.8 | - 399.8 |
| + 244.6 | + 299.0 |
| - 312.9 | - 335.4 |
| - 11.2 | - 18.9 |
| - 79.4 | - 55.3 |
| 2,070.6 | 2,326.1 |
| 1,619.1 | 1,951.6 |

The Power of Dreams
Yen (billion)

| Segment Information |  |  |  |  |  |  |  |  |  |  | Yen (billion) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | QTD |  |  |  |  |  |  |  |  |  | YTD(9 months) |  |  |  |
|  | FY19 |  |  |  | FY20 |  |  |  | Change | Change(\%) |  |  |  |  |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |  |  | FY19 Results | FY20 <br> Results | Change | Change (\%) |
| Sales Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Motorcycle Business | 554.9 | 539.3 | 516.5 | 489.4 | 533.0 | 522.5 | 530.2 |  | + 13.7 | + 2.7\% | 1,610.7 | 1,585.7 | -24.9 | - 1.6\% |
| Automobile Business | 2,845.1 | 2,670.1 | 2,859.5 | 2,912.8 | 2,750.1 | 2,530.8 | 2,574.8 |  | -284.6 | - 10.0\% | 8,374.9 | 7,855.9 | - 519.0 | -6.2\% |
| Financial Services Business | 593.1 | 600.2 | 564.0 | 622.5 | 692.0 | 660.7 | 619.7 |  | + 55.7 | + 9.9\% | 1,757.4 | 1,972.5 | + 215.0 | + 12.2\% |
| LC \& Other Businesses | 87.8 | 86.9 | 99.3 | 103.0 | 85.2 | 81.8 | 86.3 |  | - 13.0 | -13.1\% | 274.1 | 253.4 | -20.7 | -7.6\% |
| Reconciling items | -56.9 | - 55.0 | -65.8 | - 78.7 | -64.1 | -66.8 | -63.6 |  | + 2.1 |  | - 177.8 | - 194.7 | -16.8 |  |
| Total | 4,024.1 | 3,841.7 | 3,973.6 | 4,049.1 | 3,996.2 | 3,729.1 | 3,747.5 |  | - 226.0 | - 5.7\% | 11,839.5 | 11,472.9 | - 366.5 | -3.1\% |
| Operating Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Motorcycle Business | 92.1 | 85.0 | 69.5 | 44.9 | 69.8 | 77.7 | 74.5 |  | + 4.9 | + 7.2\% | 246.7 | 222.1 | - 24.5 | - 9.9\% |
| Automobile Business | 151.6 | 69.8 | 41.2 | - 53.0 | 120.3 | 74.9 | 33.7 |  | - 7.5 | -18.2\% | 262.7 | 229.0 | -33.7 | -12.8\% |
| Financial Services Business | 57.1 | 59.1 | 60.3 | 59.1 | 65.7 | 66.3 | 64.5 |  | + 4.2 | + 7.0\% | 176.7 | 196.7 | + 20.0 | + 11.3\% |
| LC \& Other Businesses | -1.6 | 0.4 | -0.9 | -8.7 | -3.5 | 1.0 | -6.1 |  | -5.1 |  | -2.1 | -8.6 | -6.5 |  |
| Total | 299.3 | 214.4 | 170.1 | 42.3 | 252.4 | 220.1 | 166.6 |  | -3.4 | -2.1\% | 684.0 | 639.2 | -44.7 | -6.5\% |
| Operating profit from aircraft and aircraft engines | - 10.0 | -9.3 | -9.8 | -10.9 | -9.1 | -9.2 | - 10.0 |  | -0.1 | - | -29.2 | -28.4 | + 0.8 |  |


| Total Assets of <br> Finance Subsidiaries | $9,783.2$ | $10,153.8$ | $9,944.0$ | $10,236.0$ | $10,076.6$ | $10,131.3$ | $10,373.0$ |  | +428.9 | $+4.3 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Honda <br> Group <br> Unit Sales |  |  |  |  |  |  |  |  |  | Unit (thousand) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | QTD |  |  |  |  |  |  |  |  | YTD |  |  | Forecast |  |  |
|  | FY19 |  |  |  | FY20 |  |  |  |  |  |  |  |  |  |  |
|  | 1Q | 2Q | 3Q | 4Q | 1 Q | 2Q | 3Q | 4Q | Change | FY19 <br> Results | FY20 <br> Results | Change | FY19 <br> Results | FY20 <br> Forecast | Change |
| Motorcycles | 5,352 | 5,315 | 5,013 | 4,558 | 4,921 | 5,098 | 5,019 |  | + 6 | 15,680 | 15,038 | -642 | 20,238 | 19,900 | -338 |
| Japan | 49 | 55 | 53 | 50 | 51 | 61 | 42 |  | - 11 | 157 | 154 | - 3 | 207 | 205 | - 2 |
| North America | 72 | 78 | 66 | 85 | 74 | 75 | 72 |  | + 6 | 216 | 221 | + 5 | 301 | 315 | + 14 |
| Europe | 80 | 61 | 40 | 68 | 84 | 57 | 45 |  | + 5 | 181 | 186 | + 5 | 249 | 250 | +1 |
| Asia | 4,840 | 4,824 | 4,523 | 4,037 | 4,378 | 4,575 | 4,500 |  | - 23 | 14,187 | 13,453 | - 734 | 18,224 | 17,785 | -439 |
| Other Regions | 311 | 297 | 331 | 318 | 334 | 330 | 360 |  | + 29 | 939 | 1,024 | +85 | 1,257 | 1,345 | + 88 |
| Automobiles | 1,305 | 1,246 | 1,408 | 1,364 | 1,321 | 1,241 | 1,247 |  | - 161 | 3,959 | 3,809 | - 150 | 5,323 | 4,980 | - 343 |
| Japan | 162 | 170 | 183 | 204 | 181 | 183 | 125 |  | - 58 | 515 | 489 | - 26 | 719 | 655 | -64 |
| North America | 518 | 428 | 498 | 510 | 495 | 433 | 474 |  | - 24 | 1,444 | 1,402 | - 42 | 1,954 | 1,865 | - 89 |
| Europe | 42 | 38 | 41 | 48 | 34 | 34 | 35 |  | - 6 | 121 | 103 | - 18 | 169 | 135 | - 34 |
| Asia | 520 | 551 | 627 | 535 | 554 | 540 | 561 |  | -66 | 1,698 | 1,655 | -43 | 2,233 | 2,110 | - 123 |
| Other Regions | 63 | 59 | 59 | 67 | 57 | 51 | 52 |  | - 7 | 181 | 160 | - 21 | 248 | 215 | - 33 |
| Life Creation | 1,341 | 1,262 | 1,351 | 2,347 | 1,280 | 1,155 | 1,195 |  | -156 | 3,954 | 3,630 | -324 | 6,301 | 6,000 | - 301 |
| Japan | 72 | 89 | 85 | 90 | 74 | 80 | 64 |  | - 21 | 246 | 218 | - 28 | 336 | 300 | - 36 |
| North America | 575 | 548 | 658 | 1,268 | 605 | 504 | 552 |  | - 106 | 1,781 | 1,661 | - 120 | 3,049 | 2,970 | - 79 |
| Europe | 229 | 173 | 198 | 384 | 198 | 154 | 150 |  | -48 | 600 | 502 | - 98 | 984 | 890 | -94 |
| Asia | 395 | 376 | 309 | 479 | 347 | 346 | 345 |  | + 36 | 1,080 | 1,038 | - 42 | 1,559 | 1,515 | -44 |
| Other Regions | 70 | 76 | 101 | 126 | 56 | 71 | 84 |  | - 17 | 247 | 211 | - 36 | 373 | 325 | -48 |


| Motorcycles | 3,615 | 3,533 | 3,230 | 2,837 | 3,264 | 3,278 | 3,190 | -40 | 10,378 | 9,732 | -646 | 13,215 | 12,880 | -335 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Japan | 49 | 55 | 53 | 50 | 51 | 61 | 42 | - 11 | 157 | 154 | - 3 | 207 | 205 | -2 |
| North America | 72 | 78 | 66 | 85 | 74 | 75 | 72 | + 6 | 216 | 221 | + 5 | 301 | 315 | + 14 |
| Europe | 80 | 61 | 40 | 68 | 84 | 57 | 45 | $+5$ | 181 | 186 | + 5 | 249 | 250 | +1 |
| Asia | 3,103 | 3,042 | 2,740 | 2,316 | 2,721 | 2,755 | 2,671 | -69 | 8,885 | 8,147 | - 738 | 11,201 | 10,765 | -436 |
| Other Regions | 311 | 297 | 331 | 318 | 334 | 330 | 360 | + 29 | 939 | 1,024 | + 85 | 1,257 | 1,345 | + 88 |
| Automobiles | 952 | 875 | 942 | 979 | 905 | 828 | 808 | -134 | 2,769 | 2,541 | -228 | 3,748 | 3,365 | - 383 |
| Japan | 145 | 154 | 165 | 179 | 161 | 163 | 107 | - 58 | 464 | 431 | - 33 | 643 | 575 | -68 |
| North America | 518 | 428 | 498 | 510 | 495 | 433 | 474 | - 24 | 1,444 | 1,402 | -42 | 1,954 | 1,865 | - 89 |
| Europe | 42 | 38 | 41 | 48 | 34 | 34 | 35 | -6 | 121 | 103 | - 18 | 169 | 135 | - 34 |
| Asia | 184 | 196 | 179 | 175 | 158 | 147 | 140 | - 39 | 559 | 445 | - 114 | 734 | 575 | - 159 |
| Other Regions | 63 | 59 | 59 | 67 | 57 | 51 | 52 | - 7 | 181 | 160 | -21 | 248 | 215 | - 33 |
| Life Creation | 1,341 | 1,262 | 1,351 | 2,347 | 1,280 | 1,155 | 1,195 | -156 | 3,954 | 3,630 | -324 | 6,301 | 6,000 | -301 |
| Japan | 72 | 89 | 85 | 90 | 74 | 80 | 64 | -21 | 246 | 218 | - 28 | 336 | 300 | - 36 |
| North America | 575 | 548 | 658 | 1,268 | 605 | 504 | 552 | - 106 | 1,781 | 1,661 | - 120 | 3,049 | 2,970 | - 79 |
| Europe | 229 | 173 | 198 | 384 | 198 | 154 | 150 | -48 | 600 | 502 | -98 | 984 | 890 | -94 |
| Asia | 395 | 376 | 309 | 479 | 347 | 346 | 345 | + 36 | 1,080 | 1,038 | -42 | 1,559 | 1,515 | -44 |
| Other Regions | 70 | 76 | 101 | 126 | 56 | 71 | 84 | - 17 | 247 | 211 | - 36 | 373 | 325 | -48 |

